


3 1761 11653267 2

Ontario. Royal Commission on Book
Publishing.

Hearings. 1971



Digitized by the Internet Archive
in 2023 with funding from
University of Toronto



ONTARIO

563

I

Cage

ROYAL COMMISSION ON BOOK PUBLISHING

73

Hearings

Mr. Richard Rohmer, Q.C.

Chairman

Dr. Marsh Jeanneret

Commissioner

Mr. Dalton Camp

Commissioner

Mr. Robert Fleming

Executive Secretary

APPEARANCES:

R. E. Holland, Q.C.

Commission Counsel

A. O'Donnell

Commission Counsel

Joseph Sedgwick, Q.C.)
and)

for Metropolitan Toronto
News Company & Affiliates

P. H. H. Ridout, Q.C.)

Hearings held at 252 Bloor Street West,
Toronto, Ontario, July 23 1971

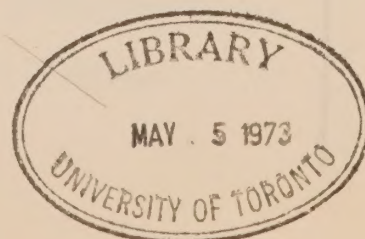
This transcript has not been edited,
corrected or revised by the Commissioners,
but may subsequently be edited, corrected
and revised.

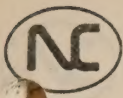
NETHERCUT & COMPANY LTD.

Phone: 363-3111

48 York St.

TORONTO 1





July 25, 1961

I N D E X

ARGUMENT BY:

Page No.

Mr. Sedgwick 3636

Mr. Holland 3674



Toronto, Ontario,
July 23, 1971.

---The hearing commenced at 10.30 a.m.

THE CHAIRMAN: Ladies and gentlemen,
we are here this morning for the purpose of hearing
submissions from counsel. The Commission will
hear these submissions and it is our intention
to the best of our ability, to make no comments as
the submissions are being made. To the best of our
ability we will take that position and hear what
they wish to say. So, if we may proceed,
I think Mr. Sedgwick, you are first.

MR. SEDGWICK: Very well.

ARGUMENT BY MR. SEDGWICK:

Mr. Chairman and gentlemen. As
the hearings before this Commission on July 13th,
14th, 19th, 20th and 21st were, as I understand it,
for the express purpose of taking evidence relative
to the matters which are the subject of the
Commission's Second Interim Report, I shall take
that report as my starting point and text. The
report rightly stresses that the primary concern,
indeed the authority of this Commission, is to
inquire into the publishing industry and the
economic, cultural, social or other consequences
for the people of Ontario and of Canada of the
substantial ownership or control of publishing
firms by foreign or foreign-owned or foreign



1 controlled corporations or by non-Canadians.

2 The evidence that you have heard
3 supports what I said in opening, namely, that
4 my clients, Metro News, are not publishers. They
5 merely distribute primarily to the mass markets
6 whatever may be supplied to them by publishers,
7 foreign or Canadian. They originate nothing.
8 They distribute whatever is available and is in
9 demand.

10 I think someone said their key was
11 profitability. Thus, I take it that any influence
12 that they may have on the publishing industry --
13 and I quote from the report -- "in terms of
14 its contributions to the cultural life and
15 education of the people of Ontario" is minimal.

16 As Exhibit 36 shows, that is the
17 little green book, my clients do make a special
18 effort to serve schools and educational institutions
19 but still, even as to those, only within the
20 limits of what the publishers will give them.

21 The report continues:

22 " It is not surprising that mass market
23 paperbacks moving in this way tend
24 in their selection to be no more
25 representative of original Canadian
26 authorship and publishing than are
27 the magazines and other periodicals
28 with which they travel. Indeed, the
29 Canadian aspects of book publishing
30 would appear to be poorly served by



1 " the news distribution channels just
2 referred to."

3 My comment is that if fault there be it rests not
4 with the geographical distributors but with the
5 Canadian publishers. There was no evidence that
6 any Canadian publication, be it magazine,
7 periodical or paperback, is denied access to the
8 distributional facilities of my clients. Indeed,
9 they have made special efforts in that regard and
10 I refer, without reading it because the transcripts
11 are before the Commission, particularly to the
12 evidence of Mr. Romanez at pages 3062 to 3063,
13 at page 3069, particularly at line 16, to page
14 3070 at line 18. Thus, as to that quotation
15 from the report it is my submission that there
16 is not a single supporting word of evidence.

17 The report then goes on to say:

18 " To the extent that they sell mass
19 market paperbacks in addition to
20 periodicals they usually secure
21 these books from the same sources.
22 Even the selection of titles and
23 authors to be displayed for sale is
24 normally made by the news company
25 as part of its service. Moreover,
26 the selection of titles which the
27 latter may have to draw upon may be
28 determined at an earlier stage in
29 the distribution network and
30 determined not necessarily even in
Canada."



1 My submission is that there was not
2 a word of evidence led to support the statement
3 that the selection of titles, so far as regional
4 wholesalers are concerned, is made outside of
5 Canada and as to that -- and again without quoting
6 it, because that would be tiresome -- I refer to
7 the evidence of Mr. Molasky, Mr. Romanez and also --
8 and these are certainly not my clients -- to the
9 evidence of Mr. O'Brier, Mr. Halliley and
10 Mr. Cosgrove who could hardly be said to be friendly.

11 What Mr. Cosgrove said as to that --
12 and I read his because, as I say, he was a
13 witness clearly not friendly to my clients, is
14 found at page 3345 and the question was, put by me:

15 "
16 Q. Mr. Cosgrove, the question
17 I put to you was: Speaking generally,
18 and with some very rare exceptions,
19 the titles, that is the periodicals
20 and the paperbacks, that were offered
21 for sale in Ontario through Metro
22 Toronto News, were within your
23 discretion, you could select, reject,
24 add to or take from, isn't that
25 correct?

26 A. By and large, that is right."

27 And this further question:

28 "
29 Q. Of course, that makes sense be-
30 cause, as one witness said, every
distributor must tailor his



Toronto, Ontario

1 " distribution to his particular
2 market, isn't that correct?

3 A. That is correct."

4 And then:

5 "
6 Q. So the responsibility for
7 deciding what the public here wanted
8 from your company was basically
9 your responsibility?"

10 And his answer was:

11 " A. That is correct."

12
13 It was also made clear that any
14 retailer can choose what titles he wants. If
15 the retailer sees fit to rely for choice on the
16 distributor, then that choice is made locally in
17 Canada and as to my clients by a Canadian, by
18 Mr. Cosgrove when he was there, by Mr. Romanez
19 who is now there. What I have said about that
20 paragraph of the report applies to the paragraph
21 immediately following.

22 All the evidence is that the
23 foreign-controlled distributors, such as Metro News
24 and Windsor News operate in precisely the same
25 way as the Canadian-controlled distributors. There
26 is certainly no evidence that I can recall to show
27 that the distributors influence or attempt to
28 influence the content or character of the books
29 they sell.

30 Now, it is true that there is evidence

Toronto, Ontario

1 that a number of Ontario distributorships are
2 foreign-owned. Metro News is one, Windsor is
3 another, Sudbury another and Kitchener as to 30 per
4 cent. There is no evidence to show that such
5 control has in any way sought to thwart the
6 interests of Canadian authors or Canadian book and
7 periodical publishing industries. Rather the case is
8 the reverse and it is highly significant that no
9 Canadian author, book publisher or magazine
10 or periodical publisher appeared before this
11 Commission to complain.

12 Then, this phrase in the report,
13 and this is a quotation:

14 " We speak here not of a situation in
15 which ownership is foreign while
16 management remains fully Canadian
17 and largely independent in matters
18 of day to day policy."
19

20 So far as my clients are concerned that is not so.
21 The uncontradicted evidence of Mark Molasky,
22 John Romanez and Terry Cosgrove, part of which I
23 have read, is to the contrary. Indeed, I do not
24 know what my clients could have done to further
25 Canadian cultural interests and no witness appeared
26 to say in what respects they are deficient and
27 as to that, again without reading it, I refer to
28 the evidence of Mr. Romanez at page 3058, line 16,
29 at page 3063, line 7 and at page 3066, line 16.

30 Then, the report contains this



Toronto, Ontario

1 paragraph which I find a little strange, and this
2 is a quotation:

3 "
4 Your Commission understands
5 that some Canadian publishers and
6 retailers of periodicals may in
7 fact reluctantly give information to
8 it concerning this growing and
9 powerful intrusion. They fear that
10 the foreign-owned distributors and
11 wholesalers may refuse to carry their
12 publications or may impose unacceptable
13 terms when they do so. Such
14 decisions would of course be made
15 outside this country. They would
16 affect not only Canadian publishers
17 but Canadian retailers and their
18 customers as well."

19 I do not know who the mysterious "they" are who
20 entertain these quite ungrounded fears but all
21 the evidence is that my clients carried every
22 Canadian publication that was made available to
23 them regardless of profitability. Indeed, on one
24 occasion, and on many occasions, they gave better
25 terms to the publishers of Canadian paperbacks
26 than are given to foreign publishers and I have
27 in mind particularly the fact that some of the
28 Canadian publications are not returnable and thus
29 the unsold copies are at the risk of the geographical
30 distributor.

1 Indeed, all I can say as to that
2 statement in the report is that we are wiser now
3 and after seven days of evidence there is not a
4 scintilla, not a scintilla of evidence, to
5 support that statement.

6 The rest of the Interim Report
7 deals with the proposed legislation. The government
8 adopted the Commission's suggestions and introduced
9 Bill 64. I can only say that I regret that we
10 are to have a new complex and no doubt expensive
11 regulatory body to deal with a mere handful
12 of distributors, 16 in all, whose total impact
13 on our economy is slight and whose effect on our
14 cultural and social life is negligible.

15 The report concludes with a
16 suggestion that its recommendations be communicated
17 to the Minister of Consumer and Corporate Affairs
18 and to the Director of Investigation and Research
19 under the Combines Investigation Act and as I
20 have already said, the Commission will be pleased
21 to learn that that recommendation has also been
22 followed.

23 Since the filing of the report my
24 clients at least have been bothered by
25 representatives of one or the other of those agencies.
26 Certainly it cannot be said at this time that the
27 distributors of paperbacks and periodicals are
28 inadequately governed, regulated or investigated.



1 Now, may I turn to some matters
2 not mentioned in the report, but which have
3 been the subject of quite exhaustive inquiry
4 since this hearing started on July 13th.
5 The first one is the closing on June the 11th,
6 1971, of the purchase by Somerset Specialties,
7 a subsidiary of Metro News, of Lambton News
8 and Western News Distributors. I can see that
9 the dates may be suspicious. The interim report
10 is dated the 8th of June. The closing of the
11 transactions was on the 11th of June and Bill
12 64 was introduced on the 14th of June. As
13 the agreement provided for closing on June 30th
14 or earlier and the "earlier" is significant,
15 as may be agreed, the Commission may well
16 have thought that someone had inside information
17 and that my clients and the vendors were
18 beating the gun.

19 It is now clear that none of the
20 parties to these deals were privy to any
21 such information. The agreement to close
22 on June the 11th was made on May 28th and I
23 refer to the evidence of Mr. Halliley, at page
24 3527, line 12, and it is important that it was
25 made before May 30th.

26 Mr. Halliley was asked:

27 "You told us that you
28 did not personally ask for an earlier
29 closing date. Now, did your
30 solicitor ask for an earlier closing



1 date?

2 "A. I don't know which side
3 it came from but I was advised
4 by Mr. Wyrzykowski that the
5 closing date had been advanced
6 to June the 11th.

7 "Q. When were you told that?

8 "A. Some time prior to
9 May the 30th, around -- I can't
10 remember the particular date,
11 but I was advised that the date
12 had been advanced. Mr. Wyrzykowski
13 and I felt this was a happy
14 solution to the whole matter
15 because of the two points that
16 we had been in controversy on.
17 Mr. Molasky felt that my refusal
18 to allow these things to be done
19 was going to be detrimental
20 to him from a monetary point of
21 view, and also we were
22 concerned we knew the budget was
23 coming down. We didn't know exactly
24 what date. We felt that we had
25 everything to gain by an earlier
26 closing date."

27 Now, there is not anything
28 to contradict that. It is confirmed. It is
29 confirmed by the solicitor, Mr. Wyrzykowski,
30 who was here.



1 Then, as to the reasons for the
2 earlier closing, they correspond, in a general
3 way, to what Mr. Halliley said. They are set
4 out in a letter, which my associate, Mr. Peter
5 Ridout, sent to Commission counsel, dated
6 July 7. I believe it is an Exhibit, and what
7 Mr. Ridout there said fully confirmed the
8 evidence of Mr. Halliley, that it was at the
9 insistence of him and his counsel that the deals
10 were closed on June the 11th and the arrangements
11 for the early closing were made before the
12 end of May. That is at least 8 or 9 days
13 before the interim report of this Commission
14 was known. Of course, my client, Mark Molasky,
15 has sworn he had no knowledge of the interim
16 report or of the Bill until the letter was
17 introduced in the house on June 14th.

18 There is one other quote from
19 Mr. Halliley's evidence, which appears at page
20 3464, and I will not read it. The evidence of
21 Mr. Molasky is at page 2840 and the final
22 comment of Mr. Halliley, at page 3566, I think,
23 completely disposes of any suspicion that
24 either my clients or the vendors were privy
25 to inside information. At the top of the
26 page, Mr. Wyrzykowski said to Mr. Halliley:

27 "Why had I asked you to
28 close the transaction early?

29 "A. Well because of the
30 reasons that I have given, that



1 the sooner we got the thing with
2 the imminence of the White Paper
3 coming up, and this was sort
4 of a disagreement that we
5 had had about leaving it until
6 the 30th, that we did not want
7 anyone in there until they actually
8 owned the interest."

9 And then Mr. Wyrzykowski said:

10 "I wanted that clearly before
11 you, it was at my urging."

12 I do not think that evidence
13 was questioned, or indeed, can be questioned.

14 May I now turn to a quite different
15 matter? That was the action of Triangle in
16 switching the distributional rights for their
17 periodicals, notably TV Guide, from the new
18 owners of Kitchener News to Metro News. Firstly,
19 it is clear that Mr. Mark Molasky, neither he,
20 nor his father, nor anyone in Metro News, had
21 anything to do with the making of that decision.
22 Mr. Mark Molasky's evidence on that point is
23 at page 2886, again at page 2893 and again at
24 page 2899. The decision to make the switch
25 was made in Radnor, Pennsylvania by Mr. David
26 Lichtenberg and by him alone. He said that and
27 repeated it and I give the references to his
28 evidence at pages 3395 and 3396 and again at
29 page 3472, line 5. The decision was made for
30 three reasons, which finally appeared:



1 Firstly, and I think predominantly, their
2 resentment that the Kitchener News franchise,
3 if we may so call it, had been sold without
4 prior consultation with Triangle.

5 Secondly, they did not like
6 the fact that one of their distributorships
7 had as a partner a rival North American
8 distributor, Gordon and Gotch.

9 Thirdly, Triangle had some
10 lack of confidence in Mr. Terry Cosgrove, who
11 was to be the manager under the new owners.
12 As to those, I don't intend to read them. I
13 refer to the evidence of Mr. David Lichtenberg,
14 which was conclusive, the evidence of Mr.
15 Fred O'Brien and the evidence of Mr. Harold
16 Hill. They all give the same three reasons.

17 Then, right or wrong, it was
18 a business decision and that Triangle had
19 some justification for distrusting Terry Cosgrove
20 as manager is to be found in the evidence of
21 Lichtenberg and also, and particularly in the
22 evidence of Mr. Northorp, who represents Triangle
23 in this area. As to that, Mr. Northorp's
24 evidence is on pages 3319 and 3320 and the
25 Commission will recall that when he was asked
26 if matters had improved when Mr. Romanez took
27 over, he said the improvement in Metro News
28 as a distributor was fantastic.

29 Now, that all regional distributors
30 knew that a national distributor insisted on





1 being consulted before any distributorship was
2 sold is clear from the evidence of -- and I don't
3 intend to read them -- Mark Molasky, Harold
4 Hill, Fred O'Brien, Terry Cosgrove, David
5 Lichtenberg, Reg. Northorp and the last witness,
6 Mr. Roger Scherer.

7 Mr. Scherer, at page 3628, put
8 it very succinctly. At page 3628, Mr. Scherer,
9 who was in no sense my witness -- I had never
10 seen him before -- I apologize, my note is wrong.

11 THE CHAIRMAN: I have been caught
12 in the same position time after time myself.
13 Please take your time.

14 MR. SEDGWICK: I think my
15 secretary made a mistake. It should be page
16 3625 and I just want to read it:

17 "Q. And my only other
18 question (in cross-examination):
19 When you were contemplating
20 the purchase of the Chatham
21 distribution enterprise
22 or franchise, which has now been
23 reported, did you, before you
24 concluded any deal seek the
25 approval or benediction of some of
26 the principal distributors
27 such as, for instance, Triangle?

28 "A. We never concluded a
29 deal so it was difficult for me
30 to make a move at all."



1 And then he said:

2 "In the first instance we
3 never even got beyond the first
4 half hour . . ."

5 Then, on page 3626:

6 "Q. May we assume that if
7 you had got so far as what has been
8 called a handshake agreement, would
9 you at that stage have sought the
10 benediction of principal
11 distributors such as Triangle?"

12 And he said:

13 "Yes, I would."

14 "I think the evidence of every
15 distributor is to the same effect.

16 Now, it is true that it may be
17 somewhat arbitrary for a national distributor
18 thus to terminate a local distributorship, but
19 Mr. Lichtenberg and Mr. Lichtenberg alone, had
20 that right. He alone made the decision. My
21 clients were not consulted about this. They
22 were told about it after the decision was made.

23 Triangle is not the only
24 distributor to make arbitrary decisions and
25 to change distributors. That was made clear
26 by the evidence of Mr. O'Brien as to the Dell
27 Publications and that evidence is at page 3207
28 to 3208 where he said that that distributorship
29 had been taken away from Wentworth News and
30 given to his company, Mountain City News. So,



1 as to the Ace News Publications which, when that
2 company was taken over or amalgamated with
3 Simon and Schuster, were taken away from Wentworth
4 News and given to Mr. O'Brien's company,
5 Mountain City News.

6 Mr. O'Brien's evidence as to
7 that is at page 3209 following on to page 3211.

8 I am not going to spend any time
9 on this. Something was said about threats.

10 I know of no evidence of threats. As to Mr.
11 Halliley, and it was said some threats had been
12 made to him, that was completely exploded by
13 the evidence of Mr. Halliley at page 3570 where
14 he was asked this question:

15 "Q. And we are quite clear
16 on this, that at no time prior to the
17 negotiations, during the negotiations
18 or afterwards, did Mark Molasky
19 make any threats to you?"

20 And he said: "He did not."

21 There was some evidence, and
22 I don't attempt to traverse it, by Mr. O'Brien,
23 who said that Mr. Molasky said "If you come into
24 my territory, I will go into yours". It may
25 have happened, but it was clearly just a spat
26 between two rival distributors and it was
27 quite clear that neither of them had the power
28 to move. They would have needed the consent
29 of the national distributors and there is not
30 a word of evidence to show that such consent or



1 such benediction was ever sought.

2 Now, may I make a comment or two
3 on the new legislation which flowed out of the
4 interim report? While it is obviously intended
5 to freeze foreign ownership of distributorships
6 as of June 14th, and virtually to prevent further
7 foreign acquisitions, it does, of course, have
8 the related effect of drastically curtailing the
9 market in which the Canadian distributor can
10 sell. It may, and it probably will, result in
11 the trade value of distributorships being
12 greatly reduced. I doubt if sufficient Canadian
13 capital will be available. We do at least
14 know that Mr. Halliley was not able to find a
15 Canadian purchaser with cash, although he
16 tried.





1 Also, had the present Act been in force in April of
2 1971 it would, as I read it, have prevented the
3 sale by the Hill interests to the new owners as
4 the holdings of Gordon & Gotch plus that of their
5 President, Mr. Smith, totalled 30 per cent.

6 The Bill, I believe it is now an
7 Act, has prevented the sale by Mr. Vaughan to
8 Mr. Scherer of the Chatham distributorship.
9 Mr. Vaughan, it is said, is in poor health and
10 he wants to retire but he may well have trouble
11 in finding a Canadian purchaser to match
12 Mr. Scherer's offer.

13 I think one might concede this, the
14 only logical purchasers for Chatham -- you will
15 see it is surrounded by other distributorships --
16 are probably Windsor, London or Sarnia and none
17 of them are permitted to deal with Mr. Vaughan and
18 to whom he will sell I do not know.

19 As to that and the restrictive effect
20 it will have I refer to the evidence of Mr. O'Brien
21 and I would like to read this. At page 3232
22 the Chairman put this question to Mr. O'Brien:

23 " The Chairman: And in terms of
24 retroactivity I would like you if
25 you would, to comment on what you
26 consider the ramifications would be
27 for the wholesalers in Ontario if
28 the legislation which has come from
29 our Second Interim Report was also
30 to be made retroactive, that is to



1 " say, if all the foreign-owned
2 firms in Ontario would have to become
3 75 per cent Canadian owned?"

4 And Mr. O'Brien said:

5 " That is a dandy! Well, to be
6 perfectly honest with you, in some
7 instances I would not object to
8 American participation in a wholesale
9 agency. I refer to Mr. Trosch's
10 interest at Sudbury, and I refer
11 to Mr. Scherer's interest in
12 Windsor. I happen to know that
13 Mr. Scherer was interested in buying
14 Chatham which would have been an
15 economically sound proposition and
16 I would not object to that at all
17 but I happen to know that these
18 gentlemen were not interested in
19 obtaining a large monopoly in
20 Ontario or any other part of Canada.
21 So, if I can answer your question
22 with the Molasky family, our group
23 felt that they were trying to get
24 control of southwestern Ontario and
25 we objected to this.

Our group was not opposed to the acquisitions such as I said, of Sudbury or Windsor because we feel we know these men, we have known them for years, we do business with them,



1 " socially at conventions we talk with
2 them and we would have no objection.
3 If that is an answer to your question,
4 I feel it might hurt some and it may
5 help us in other areas."

6 So that what Mr. O'Brien is saying is that he
7 doesn't really object to foreign ownership but
8 he objects to my clients and, of course, the
9 Act does not discriminate. On that whole question
10 of monopoly there is nothing in the Act, as I read
11 it, that prevents a Canadian-controlled company
12 or consortium from obtaining a complete monopoly
13 of periodical and paperback distribution in
14 Ontario and let me make one further comment on the
15 new Act.

16 I think it will be conceded that
17 the great Metropolitan daily newspapers have a
18 considerable, indeed probably an immeasurable
19 influence on the economic, cultural and social
20 life of this country and yet, so far as I know,
21 there is no law that would prevent Lord Thompson
22 who was, but is not now, a Canadian, from acquiring
23 control of every newspaper in Toronto -- The Star,
24 The Telegram and the Globe and Mail if he so
25 desired, and could agree on price, and yet if Jack
26 Kent Cooke, an old partner of Roy Thompson's,
27 who was also but is not now a Canadian, wanted to
28 buy a 50 per cent interest in so minor a business
29 as Kent News with a total gross annual of
30 less than \$300,000, the Act forbids him to do so.



1 Now, these inconsistencies reinforce
2 my long-held view that all hasty legislation is
3 bad legislation.

4 May I turn now to another matter
5 quite unrelated? From the outset of these hearings
6 I got the impression that the Inquiry was, so far
7 as my clients are concerned, more like an
8 inquisition and that there was a tendency on the
9 part of the Commission to divide the Ontario
10 distributors into two groups -- the good guys and
11 the bad guys and my clients apparently were the
12 bad guys.

13 A quite striking illustration of
14 that is to be found in the fuss that was made
15 about just what Mark Molasky did when the London,
16 Sarnia deal was closed on June 11th. As you
17 will all recall, because it was read and re-
18 read, Mr. Molasky said he was there -- he was
19 a principal, of course, but he was there among
20 other things to sign the cheques and the evidence
21 is at page 2817 and it runs to page 2820 and
22 the cheques, of course, are now Exhibits 29A, 29B,
23 29C and so on and the banking resolution is
24 Exhibit 30.

25 Now, when those cheques were produced
26 by me it turned out that they were signed by
27 John Romanez only but on that same day Mr. Molasky
28 had signed the banking resolution and under it
29 there should have been two signatures because
30 Romanez didn't have a single authority and I refer to





1 the banking resolution itself. However, for some
2 reason and probably because it was done very late
3 at night and everyone was tired, the cheques
4 were not signed by Mr. Mark Molasky.

5 When I produced the cheques
6 Mr. Holland read what Mr. Molasky had said earlier --
7 and that is the citation I have given you -- and
8 why I do not know, because whether he signed
9 the cheques or only the banking resolution seemed to
10 be a material matter as to which his memory
11 may have been faulty. However, Mr. Holland,
12 having drawn attention to the fact that Mr. Molasky
13 did not sign the cheques, I would have thought
14 the matter would probably have ended there.
15 However, the matter was reverted to thus at page
16 3383 where Mr. Camp, in examining Mr. Lichtenberg --
17 everybody cross-examined Mr. Lichtenberg -- said:

18 " Mr. Camp: I would like to reflect
19 your concern, but nevertheless, you
20 have said -- it has been stated that
21 there was a connection."

22 And then he says:

23
24 " Other things have turned out to be
25 not true that were stated under oath
26 by Mr. Molasky."

27 Now, allowing for the fallibility of human memory
28 and bearing in mind the circumstances under which
29 Mr. Molasky is signing these documents, I thought
30 that a most unfair statement and I said



1 "I don't recall", he said he had only been there
2 to sign the cheque and Mr. Camp said:

3 "
4 Mr. Camp: He said he was here
5 because he had to sign the cheques."

6 And I said:

7 "
8 That was wrong, He had to
9 sign the banking resolution."

10 And Mr. Camp pursued it:

11 "
12 Mr. Camp: How do we know that what
13 he said was wrong?"

14 Which clearly, clearly indicates that in the view
15 of the Commission my client was not to be believed.
16 And then page 3384 Mr. Camp said:

17 "
18 Mr. Camp: I am not a lawyer and I
19 respect the fact that you are, but I
20 have the feeling, because I have
21 suspicions that what some people say
22 is only what it is convenient for
23 them to say."

24 Now, in my submission that was quite an uncalled-
25 for remark and cast a quite unwarranted aspersion
26 on the evidence of my client, Mark Molasky, to
27 whom clearly it was directed.

28 What did happen at that closing?

29 It was made abundantly clear by Mr. Hailliley whose
30 evidence I have already referred to and have given



1 the citation of. He said they were all tired,
2 they came down, the lawyers put the documents before
3 them and he and Mr. Molasky signed them without
4 either reading them or examining them and then
5 again -- and this is indicative of an attitude --
6 Mr. Molasky said facetiously that the TV Guide
7 is just another magazine thrown on the truck and
8 this remark also was thrown by Mr. Camp at Mr.
9 Lichtenberg in order, I must assume, to embarrass
10 my clients and in this way.

11 The citation is at page 3433 at
12 line 24. Mr. Camp said:

13 "
14 Mr. Camp: Mr. Lichtenberg, we are
15 all benefitting from your expertise.
16 I must tell you that while you say
17 that Pierce News is merely another
18 local distributor, Mr. Molasky says
19 TV Guide is just another magazine
20 thrown on the truck, so maybe you
21 should examine your relationship in
22 that light with regard to Kitchener.
23 You have, I assume, annual sales
24 meetings, meetings with your staff?"

25 Now, that of course, was only done and could only
26 be done to weaken the confidence of Mr. Lichtenberg
27 and his group in my clients and then -- my eyesight
28 is getting worse -- at page 3467 when I was
29 cross-examining Mr. Lichtenberg I read what
30 Mr. Camp had said to Mr. Molasky to him and then went



1 on to read the rest because as soon as Mr. Molasky
2 had given that frivolous and somewhat facetious
3 answer he went on to elaborate and to point out
4 that, in fact, it was a very important periodical.

5 Now, during even that interlude
6 Mr. Camp again, at page 3469, said:

7 "
8 Mr. Camp: But you see, Mr. Lichtenberg,
9 just being another Canadian and
10 hearing the answer, 'What is the
11 importance of having the wholesale
12 rights to TV Guide' and the answer
13 to him, 'The Witness: It is really
14 of no importance, it is like any
15 other magazine, it is just another
16 magazine thrown onto a truck'..."

17 Now, the fact is that what Mr. Molasky said at
18 that time was said, as I say, facetiously and
19 frivolously, a sad problem because the same
20 questions were asked of him three or four times
21 but much earlier in his testimony and at page
22 2856 he had made clear how important the Triangle
23 distribution was to any distributor.

24 When he was giving his evidence
25 in chief to Mr. Holland at page 2856, long before
26 Mr. Lichtenberg was called, and long before he
27 made that frivolous comment at line 18, this
28 question:

29 "
30 Q. You spoke to him, then, before
this was signed to get his consent?





1 "
2 A. Not consent, I asked him,
3 if I bought this territory if I could
4 still be the distributor for Triangle
5 Publications.

6 Q. And Triangle Publications
7 includes TV Guide and Seventeen
8 Magazine?

9 A. Yes.

10 Q. Is TV Guide the prime seller,
11 would you say?

12 A. TV Guide, yes, it is a prime
13 seller."

14 Now, surely there was nothing in that evidence to
15 indicate that he in any way minimized the importance
16 of the TV Guide to a distributor and, indeed,
17 every distributor said that while probably not the
18 most important(I think it was said that the
19 most important distributorship was Curtis)
20 Triangle was certainly an important distributorship.

21 I contrast that with the treatment
22 accorded to the witness Harold Hill. Mr. Hill
23 admitted that on two occasions Mr. Molasky telephoned
24 him offering to purchase Kitchener News by two
25 telephones calls that were made to Mr. Hill on
26 April 21st and his evidence as to that is quite
27 clear and it is to be found at page 3243 and running
28 over to 3245.



1 Yet, on May the 21st, just one
2 month later, Hill, the same Mr. Hill, wrote a
3 letter to the McMurray Publishing Company, which
4 contained this paragraph -- and the reference
5 is at page 3247, writing to McMurray on May
6 21st he said:

7 "This is definitely untrue
8 and I most emphatically wish to
9 state that at no time (and I stress
10 'at no time') did the
11 Molaskys or anyone in Metro
12 Toronto organization, approach
13 either my son or I to
14 purchase the Kitchener News
15 Agency."

16 Now, that statement, when Mr. Hill was questioned
17 about it, he weaseled out of it in this way --
18 and the reference is at page 3249. I put that
19 letter to him and I said:

20 "I put it to you, Mr.
21 Hill, the statement in that
22 letter is not true?"

23 He said:

24 "It is not, if you are
25 taking it in this sense. I was
26 saying the Molaskys did not
27 approach to buy my agency
28 until after I had sold to the other
29 people. This is my interpretation."

30 I find it difficult to put



1 that interpretation on the statement that Mr.
2 Hill made in the letter, but what I do say is
3 that there was not a single critical comment
4 by any member of the Commission, or by counsel,
5 questioning Mr. Hill's veracity or his memory,
6 although putting it as kindly as possible, the
7 statement that he made in the May 21st letter
8 was less than the whole truth.

9 Then I come to a matter that
10 has greatly concerned me, and still concerns
11 me. That is the regrettable Annenberg-Molasky
12 incident. I do not care at this time to add
13 anything to what the Globe and Mail said
14 yesterday about that matter in its editorial,
15 under the heading "AN ABUSE OF POWER".

16 Now, let me turn to a completely
17 different matter. That is criminal involvement.
18 In the spate of publicity which followed the
19 introduction of Bill 64, I find a number of
20 statements of which, from the Toronto Star of
21 June 19th is typical, and this is a quotation:

22 "Thursday: Arthur Wishart,
23 Minister of Financial and Commercial
24 affairs, said he was unable to
25 say whether police were investigating
26 possible involvement of criminal
27 elements or organized crime in
28 the paperback industry . . . "

29 And then this significant line:

30 ". . . because he had not read



1 all of the material government
2 received last week from the
3 Ontario Royal Commission on
4 Book Publishing."

5 There is not a word of evidence, not even a
6 hint, to suggest that my clients, or indeed,
7 any Ontario distributor, has any involvement
8 with criminal elements. If, as the above
9 report hints, there was something such in
10 the material which this Commission gave to the
11 government, then, in all fairness, I feel that
12 I should be told its nature and its source.
13 Failing that, and as a matter of common fairness,
14 I ask that this Commission should publicly
15 and now dissociate itself from any such suggestion.

16 Now may I make a final comment
17 and I think I am within half a minute of my
18 45 minutes. The Commission now has what it did
19 not have on the 8th of June. It has sworn
20 evidence. May I urge that in the light of
21 that sworn evidence, which it must respect,
22 it should modify, indeed, it should drastically
23 correct its report of that date which, it is
24 admitted, was based on no evidence at all.

25 Those are my submissions.

26 THE CHAIRMAN: We will break for
27 just about five minutes.

28
29 ---Recess
30





1 THE CHAIRMAN: Before calling
2 on Mr. Holland, on behalf of the Commission, I
3 would like to say that it has been our privilege
4 to have two of the best counsel in Canada before
5 us during these proceedings, and particularly,
6 Mr. Sedgwick. I would like to again, on behalf
7 of the Commission, thank him for his presentation
8 and the way he posed the presentation. We found
9 the submission today a very interesting one and
10 will take it, of course, under advisement.

11 Thank you again, Mr. Sedgwick,
12 for your conduct before the Commission in these
13 proceedings.

14 MR. SEDGWICK: Thank you for those
15 kind words, sir.

16
17
18 ARGUMENT BY MR. HOLLAND:

19
20
21 Mr. Chairman, and gentlemen, I
22 really do not intend to comment on Mr. Sedgwick's
23 submission to the Commission, with one exception,
24 and that is, he did mention Mr. Bill Smith and
25 indicated that he was a non-Canadian. I am
26 advised he actually is a Canadian citizen.

27 MR. SEDGWICK: I believe that is
28 so and I think I should correct it. I had in
29 mind the provision of the Bill, which seems to
30 me, he wanted to add his holdings to those of



1 Gordon and Gotch of 20 per cent. With specific
2 relation to the Bill -- and I am sure I read it
3 correctly -- it says that his is to be added
4 in considering foreign control. I can give
5 the reference.

6 THE CHAIRMAN: I think that can
7 be done at a later time.

8 MR. HOLLAND: Thank you, Mr.
9 Chairman. I intend to deal with facts and I
10 will try not to be partisan in any way.

11 I first wish to deal with the
12 acquisitions by the Molasky family or the
13 Molasky group of companies as of May 31st, 1971.
14 As of this date, the Molasky family owned 50
15 per cent and controlled the limited partnership
16 of Metro Toronto News Company, which operates
17 out of Toronto and covers a very large portion
18 of the area around Toronto. This interest in
19 Metro Toronto News Company, was acquired by the
20 Molaskys on January 14th, 1969. On the basis
21 of the gross sales obtained from the Ontario
22 geographical wholesalers by the Commission,
23 Metro Toronto News Company has, by itself,
24 38.04 per cent of the geographical wholesaling
25 business in Ontario.

26 I then wish to switch to the
27 position as of June the 11th, 1971. As of
28 this date, the Molasky family had succeeded in
29 closing transactions for the purchase of the
30 wholesaling businesses in Belleville, London and



1 Sarnia. In the case of London and Sarnia,
2 transactions were scheduled to close on June
3 the 30th, 1971, or at any earlier date that the
4 parties agreed upon. In fact, they were closed
5 on June 11th, 1971, which was the Friday preceding
6 the Monday when Bill 64 was given first reading
7 in the Ontario Legislature. As a result of
8 acquisitions, the Molasky family gained control
9 of 50.14 per cent of the geographical wholesaling
10 business in Ontario. This figure is calculated
11 as follows:

12	Toronto	38.04
13	Belleville	5.11
14	London	5.43
15	Sarnia	<u>1.56</u>
16	TOTAL	50.14

17 It is to be noted that the only
18 reason Mr. Molasky gave for the early closing
19 was that his presence in Toronto was required
20 for the signing of the cheques. When the
21 cheques were, in fact, produced, it developed
22 the cheques had not been signed by Mark Molasky.
23 Mr. Molasky's counsel produced a banking
24 resolution which was dated June 11th, 1971,
25 and which was signed by Mark Molasky. The cheques
26 that were actually delivered, did not conform
27 with the banking resolution. If I may, then,
28 turn to the question of future acquisitions
29 on the part of the Molasky group, it was made
30 abundantly clear during the hearings that the





1 Molasky family was in the process of negotiating
2 for the purchase of the geographical wholesalers
3 located in Hamilton, Brantford, Kitchener and
4 St.Catharines. It was also clear that Mark
5 Molasky had approached the wholesalers in
6 Chatham and Cornwall with regard to possible
7 acquisition. If I may, I will deal with these
8 various areas individually.

9 Dealing first with Kitchener,
10 on April 21st, 1971, after the shares of Kitchener
11 News Company Limited had been sold to Fred
12 O'Brien, Brian Bramall, Terry Cosgrove, William
13 Smith and Gordon and Gotch (Canada) Limited,
14 Mark Molasky telephoned the previous owner,
15 Al Hill, and knowing there was an outstanding
16 agreement of purchase and sale, offered Mr.
17 Hill the amount of money the purchasers had
18 agreed to pay, plus \$50,000 more without even
19 knowing how much the purchasers had agreed to
20 pay.

21 If I may, then, switch to
22 Hamilton, Brantford, Kitchener and St.Catharines
23 as a group, at a meeting at the Inn-on-the-Park
24 in Toronto on June 10th, 1971, Mark Molasky
25 stated that Fred O'Brien had asked him if he
26 was prepared to buy Kitchener. Mark Molasky
27 said -- he answered the only way he would be
28 interested now in buying Kitchener would be if
29 he could buy Hamilton, St.Catharines and Brantford.
30 Fred O'Brien's evidence was, however, that



1 Mark Molasky said he was no longer interested
2 in the purchase of Kitchener unless Mr. O'Brien
3 would agree or arrange to sell him Hamilton
4 (which was owned by Mr. O'Brien), Brantford, which
5 was owned by Mr. O'Brien's father and managed
6 by Mr. O'Brien, and St.Catharines, which was
7 owned by Mr. O'Brien's brother-in-law.

8 Before Mr. O'Brien and his group
9 had made a decision to sell Hamilton, Brantford,
10 Kitchener and St.Catharines, the Legislation
11 came into effect, or was introduced in the House
12 and Mr. Molasky telephoned Mr. O'Brien on June
13 14th and told him that, in view of the proposed
14 legislation, negotiations for purchase were off.

15 If all the discussions for the
16 purchase of Hamilton, Kitchener, Brantford and
17 St.Catharines, had resulted in sales, then the
18 Molasky family would have controlled 67.83 per
19 cent of the geographical wholesalers in Ontario.
20 This is calculated as follows:

21	Toronto	38.04
22	Belleville	5.11
23	London	5.43
24	Sarnia	1.56
25	Hamilton	6.09
26	Brantford	2.36
27	Kitchener	4.86
28	St.Catharines	<u>4.38</u>
29	TOTAL	67.83 %

30 If I may now turn to Chatham,



1 Mr. Mark Molasky made an approach to purchase
2 the wholesaler in Chatham about a year ago.
3 He made a further approach in late May of 1971
4 after signing an agreement to purchase the
5 wholesaler in London. The evidence indicates
6 that a meeting was arranged with Mr. Scherer
7 and the owner of Chatham to discuss the purchase
8 by Mr. Scherer and this meeting was arranged
9 for June 15th, 1971. In fact, the meeting was
10 called off as a result of the introduction of
11 the Bill in the House on June 14th, 1971.

12 If I may, then, turn to Cornwall,
13 in January of 1971, Mark Molasky approached the
14 wholesaler in Cornwall and asked the wholesaler
15 if he was interested in selling out. Mr. Molasky
16 was quite serious in his offer to purchase if
17 a price could be negotiated, although he
18 stated that he later changed his mind.

19
20
21
22
23
24
25
26
27
28
29
30



1 Now, if I may then switch away
2 to another part of it and deal with the situation
3 involving Triangle Publications, McFadden-
4 Bartell Corporation, Metro News Company and
5 Kitchener News Company Limited. The evidence
6 indicates that historically the territorial
7 geographical limits of wholesalers have been
8 respected by the wholesalers of the North American
9 distributors. It does not appear that in the past
10 any effort would be made by one Ontario geographical
11 wholesaler to influence a North American
12 distributor to switch a franchise for a given
13 geographical area away from the local geographical
14 wholesaler.

15 The evidence adduced shows that the
16 shares of Kitchener News Company Limited were sold
17 by Harold and Lou. Hill to a group composed of
18 Fred O'Brien, Brian Bramall, Terry Cosgrove,
19 William Smith and Gordon & Gotch (Canada) Limited
20 in April of 1971.

21 This sale was made without prior
22 consultation with the various North American
23 distributors. The evidence is conflicting as to
24 the custom of the trade concerning the necessity of
25 such prior consent of the North American distributors
26 and in this connection I refer particularly to the
27 evidence of Mr. Hill at pages 3269 and 3270 in
28 which he indicated that there was no such custom
29 at the present time, to his knowledge.

30 Apparently, it was the custom years





1 ago to prepare agreements of sale conditional
2 on such consent but this is no longer the custom.
3 In any event, the agreement concerning the purchase
4 of the shares was in no way conditional upon
5 the consent of North American distributors.

6 On April 21st, 1971, David Lichtenberg,
7 the Circulation Manager for Triangle Publications
8 of Radnor, Pennsylvania, which included, of course,
9 TV Guide and Seventeen Magazine, was advised by
10 his Canadian representative that there was a rumour
11 that there had been a sale of Kitchener News
12 Company Limited. David Lichtenberg told his
13 Canadian representative to ask Harold Hill to
14 telephone. Harold Hill did telephone. David
15 Lichtenberg said that at that time he indicated
16 to Hill that the Triangle franchise was not for
17 sale and that he would not sell Triangle
18 Publications to the new owners.

19 Within about 15 minutes Hill
20 received a telephone call from Mark Molasky in
21 St. Louis in which Mark Molasky seemed to
22 indicate that he had knowledge of the sale and
23 in which Mark Molasky offered to buy Kitchener
24 News Company Limited at the price paid plus
25 \$50,000 even though he did not know the price to be
26 paid by the purchasers.

27 Mark Molasky in his evidence said
28 that he had no communication whatsoever with
29 David Lichtenberg at this time. The evidence of
30 David Lichtenberg is contrary to the evidence of



1 Mark Molasky in this respect and David Lichtenberg
2 in his evidence at pages 3431 and 3433 testified
3 that he had a conversation by telephone on
4 April 21st or April 22nd with Mark Molasky in
5 St. Louis at which time he asked Mark Molasky if
6 Metro News would be prepared to distribute Triangle
7 Publications in the Kitchener area.

8 Regardless of what did in fact occur
9 and what conversations did, in fact, take place
10 between Lichtenberg and Molasky, it is clear that
11 following the granting of the franchise to
12 Metro Toronto News Company for Triangle Publications
13 in the Kitchener area, the Molasky family in this
14 case represented by Allan Molasky as well as
15 Mark Molasky actively canvassed the North American
16 distributors in the United States.

17 For some reason the McFadden-Bartell
18 Corporation also took away the franchise of its
19 publications from Kitchener News Company Limited
20 and bestowed this franchise on Metro Toronto News
21 Company. No clear reason was given for this
22 transaction and, in fact, Kitchener News Company
23 Limited was at the time of this transfer the holder
24 of the 1970 McFadden-Bartell trophy as the best
25 wholesaler in Canada.

26 Now, Mr. Chairman, in thinking about
27 the percentages that I have given you there is
28 nothing included in those percentages for the
29 acquisition of Triangle and McFadden-Bartell in
30 the Kitchener area.





1 Thank you, Mr. Chairman.

2 MR. SEDGWICK: Mr. Chairman, may
3 I just clear up something in which it is thought
4 I was in error.

5
6 ARGUMENT IN REPLY BY MR. SEDGWICK:

7 When I said that Gordon & Gotch
8 should be added to Smith, I had in mind this
9 section of the Act which reads:

10 "
11 For the purposes of this section a
12 shareholder shall be deemed to be
13 associated with another shareholder
14 if (a) one shareholder is a
15 corporation of which the other share-
16 holder is an officer or director."

17 Now, Gordon & Gotch is such a corporation and
18 Mr. Smith is the President so as I read the Act
19 they are deemed to be associated and you add the
20 two percentages together to find out the amount
21 of the participation.

22 I could well be wrong but that is
23 what it seems to me to be.

24 MR. CAMP: While we are on addenda,
25 Mr. Sedgwick, I could well be wrong or you could
26 well be wrong, but it is my understanding of the
27 reference that Roy Thompson could buy all the
28 newspapers in Toronto and Jack Kent Cooke could
29 buy 25 per cent of Chatham.

30 MR. SEDGWICK: 50 per cent.



1 MR. CAMP: I don't think there is
2 any law against acquisition of papers by non-
3 Canadians.

4 THE CHAIRMAN: Well, I want to say
5 one or two words but first of all I think that
6 both counsel should have the opportunity of
7 examining the transcript in draft of their remarks
8 so that they will be satisfied that their remarks
9 are accurately recorded. This will be submitted
10 in due course and they can satisfy themselves
11 on this point.

12 I wish to make one or two remarks
13 about your contribution, Mr. Holland, for and
14 on behalf of the Commission. I note in that
15 context that we were privileged to have two of
16 the best counsel in Canada before us in these
17 proceedings. I might say that this has been a
18 particularly onerous task for you which you
19 have performed in our view exceedingly well.
20 There is no possible way that the performance of
21 you and your associates could have been any better
22 in the preparation and presentation of the
23 material. You have had a very responsible
24 performance and we wish it to be on record in that
25 fashion. We commend you for what you have done and
26 the way you have conducted yourself throughout these
27 proceedings.

28 On that note --

29 MR. CAMP: As usual, Mr. Chairman,
30 you have summed up the views of the Commission



1 commendably.

2 THE CHAIRMAN: On that basis these
3 special sittings of the Commission are now
4 completed and we appreciate the participation of
5 all.

6
7 ---Adjournment.

8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30





ONTARIO

ROYAL COMMISSION ON BOOK PUBLISHING



Mr. Richard Rohmer, Q.C. Chairman

Dr. Marsh Jeanneret Commissioner

Mr. Robert Fleming Executive Secretary

Held in the Auditorium, Faculty of
Education, Lakehead University,
Thunder Bay, Ontario on September
28th, 1971.

This transcript has not been edited,
corrected or revised by the
Commissioners but may subsequently
be edited, corrected and revised.

NETHERCUT & COMPANY LTD.

Phone: 363-3111

48 York St.

TORONTO 1



S U B M I S S I O N S O F

- | SUBMISSIONS OF | | |
|--|---|--|
| Mr. R.R. Steele,
Regional Director, |) Education of Northwestern
) Ontario | |
| Mr. Warren Goodwin,
Manager |) Confederation College
) Bookstore | |
| Professor J.P. Lovekin |) Faculty of Education,
) Lakehead University | |
| Mrs. P. Laban, Manager | Lakehead University Bookstore | |
| Mr. F.C. MacDonald,
Superintendent of
Curriculum |) Lakehead Board of
) Education
)
) | |
| Mrs. Susan Simonsen,
Trustee |)
) | |
| Mr. Jack Malcolm,
Learning Materials Co-
Ordinator |) Lakehead District Roman
) Catholic Separate School
) Board
) | |
| Mr. W.L.C. Greer, B.L.S. |) | |
| Mr. Frank Obljubek,
Regional Consultant |) Northwestern Regional
) Library System | |
| Mrs. Beckie Barber,
Adult Services Librarian,
Thunder Bay Public
Library System |) Representing Group of
) Interested Librarians
)
) | |
| Mrs. Pat McFaddin,
Manager,
Book Department |) Business Supply Company
) (Lakehead) Limited
) | |



Thunder Bay, Ontario,
September 28, 1971.

---The hearing commenced at 10.00 a.m.

THE CHAIRMAN: The hour of ten o'clock
having arrived, we will begin our proceedings
if we may.

For the record, my colleague
Mr. Camp was not able to join us today. We regret
he was not able to do so. In any event I am
quite sure that he will keep abreast of the
proceedings today and the very interesting briefs
that we have received.

Now, we have with us this morning,
the first brief, Mr. R.R. Steele, on behalf of the
staff of the Regional Office of the Ontario
Department of Education for Northwestern Ontario.
Mr. Steele, we have had a chance to look at your
brief. I wonder, before you start, if you could
describe for the record what you consider to be
the role or function of the regional office of
which you are a representative within the framework
or hierarchy, if you will, of the Department of
Education and also whether, in describing the
function if you consider there is a special concern
for the particular region to which you are
allocated, as it were.

MR. STEELE: About five years ago
the Department of Education for this province
embarked upon a decentralization process with a
view to bringing closer to the various areas of the



1 province the services of that department. So
2 I suppose in brief I could say that the function of
3 the regional office is a function of the Department
4 of Education with particular reference to its
5 application to Northwestern Ontario.

6 With regard to the second part of
7 your question, the answer is naturally yes,
8 that our particular concerns are the application
9 of departmental policies and services to the
10 particular needs of Northwestern Ontario.

11 THE CHAIRMAN: I wonder if you would
12 be kind enough to touch on the high points of
13 your brief and outline the sectors that you think
14 are important and we will discuss them with you?

15 MR. STEELE: In the first instance
16 I must apologize for not having had in the hands
17 of the Commission a noteprint of this brief
18 previous to this morning but perhaps you will
19 understand that this part of the year is an
20 extremely busy one for anyone who is involved
21 in the educational efforts in this province.

22 THE CHAIRMAN: We understand
23 that. We are quite familiar with the proposition
24 of having briefs at the last minute and being
25 able to read them reasonably quickly.

26 MR. STEELE: I must also apologize
27 for an error which appears on page 5 which is
28 a spelling error. I know that some of you
29 certainly have underlined it and are going to
30 take a crack at the representative of the Department



1 of Education for having a spelling error in his
2 brief but I feel that I should be allowed some
3 degree of licence in this regard because you
4 people misspelled my name on the agenda for today.

5 I have indicated in the brief that
6 the format of our statement is based on four basic
7 considerations. First, an assessment of the
8 problem as we see it, secondly, a statement of
9 our general position with regard to Canadian
10 publication of textbook materials, third, a
11 possible solution to the problems suggested
12 by the current and effective procedures in other
13 jurisdictions and, fourthly, our recommendations.

14 The brief outlines, I think
15 clearly, at least to our satisfaction, the basic
16 roots of the problems which face the publisher
17 of printed materials in this country. It also
18 indicates that the prime concern of our office,
19 of course, is those problems which face the
20 publisher of textual materials and in this regard
21 also I think that we have clearly indicated that
22 we feel that the most serious cause of this problem
23 lies in the fact that in Canada the sole
24 responsibility for the planning, the research,
25 the writing and the field testing -- all of those
26 aspects of the publishing are the sole
27 responsibility of the publisher and that in other
28 jurisdictions this is not necessarily so.

29 We have a situation in Canada
30 which reduces the publication of textbooks largely



1 to a publisher hoping that an author will come
2 along with a prepared text in which the publisher
3 sees potential for profit and, therefore, he
4 goes into print with it without having any
5 guarantee or any assurance of a market for that
6 product even though he feels it is a pretty good
7 bet.

8 Now, this fact results in a
9 very serious situation and that is that a publisher
10 is placed with a very high risk, high cost, in the
11 initial stage of the responsibility in the process
12 of publication and in competition with his fellows
13 from other jurisdictions, from other countries,
14 he finds himself in a non-competitive position.

15 The other jurisdictions I refer
16 to are also referred to in the brief and we have
17 offered four or five examples of the sort of
18 thing we have in mind with particular reference
19 to the A.L.M. series of texts (this is an
20 abbreviation for the Audio-Lingual Materials
21 series of texts in second languages) and I have
22 even quoted from the frontispiece of the first
23 text in that series which indicates very clearly
24 that the first edition -- I would like to quote
25 this:

26 " The first edition of this
27 work was produced pursuant
28 to a contract between the
29 Glastonbury Public Schools and
30 the United States Office of





1 " Education, Department
2 of Health, Education and
3 Welfare."

4 And then we have also listed four other examples
5 of similar situations in the United States and
6 possibly even in the Province of Quebec.

7 We feel again that this is from
8 our point of view the most serious problem that
9 faces publishers in this country. Again we are
10 suggesting that a similar solution should and
11 must be found if our Canadian publishers of textual
12 materials are to survive so that basically our
13 recommendations, then, are six in number.
14 Do you want me to read them, sir? If you don't mind
15 I will do that. Our recommendations are:

16 1. That the high risk involved in the
17 expenditure of large sums of money in researching,
18 field-testing and otherwise preparing textual
19 materials for publication be removed from the
20 responsibility of the Canadian publishing industry.

21 2. That a Canadian Textual Materials
22 Foundation be established with authority and
23 responsibility to finance the pre-publication
24 stages of the production of Canadian textual material.

25 3. That this Foundation be funded by
26 the Government of Canada, and by contributions from
27 national business interests, teachers' professional
28 organizations, and concerned private citizens.

29 4. That the Foundation be responsible
30 only to the Parliament of Canada in much the same





1 way as responsibility of the Canadian Broadcasting
2 Corporation is defined. We submit that such a
3 Foundation must be free of political control such as
4 that exercised by a Minister of the Crown.

5 5. That rights to publication and
6 distribution of textual materials funded or prepared
7 by the Foundation be offered for sale by tender to
8 Canadian publishers.

9 6. That the Foundation be required to be
10 self-supporting after its initial fund has been
11 established.

12 That is all I would feel necessary
13 to say in addition to the brief, sir.

14 DR. JEANNERET: Mr. Steele, your
15 submission is provocative and interesting and
16 touches on an area that we have been exploring.
17 We have run into suggestions that are parallel
18 to this in some of the other provinces we have
19 spoken with. It begs a great many questions but
20 all the recommendations revolve around the idea
21 of a national research authority of some kind
22 and it is in that area that I would like to ask
23 most of my questions, although some of them relate
24 to your special situation here.

25 I can't help but comment as well
26 as asking questions. That does not commit us
27 either in the long-run or short-run to a point of
28 view. It seems to me, though -- and you may
29 make observations on this -- that implicit in
30 your recommendations is the conversion of publishers





1 into something else other than publishers, something
2 other than publishers, specifically into
3 printers and providers of a distribution service,
4 I suppose. It seems to me -- and this is not to
5 condemn the suggestion in any way, it is a comment
6 on it -- that it harks back in certain respects
7 to the Minister of Education copyright days and
8 that was a long time ago, pre-1938, when the
9 Department of Education rather than a national
10 research organization assumed the responsibility
11 not only for detailed planning of the curriculum
12 but, indeed, for commissioning an author to write
13 a book and after the author had written the book
14 and an appropriate degree of compromising was
15 reached as to its final editorial form and the
16 copy editing, selection of illustrations and so
17 on had been absolutely and totally completed, the
18 total publishing function had been discharged
19 in the creative sense, then the publishers --
20 and I put quotation marks around the word
21 "publishers" in this context -- were called in and
22 invited to tender. You know who would take the
23 tender. The tender would be taken by the T. Eaton
24 Company in their off-season when they weren't
25 printing their mail order catalogue. That was
26 not publishing, it was printing. Copp-Clark's
27 would get contracts on that basis. W.J. Gage
28 would get contracts on that basis. Even Warwick
29 Brothers and Rutter would get contracts on that
30 basis.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document further states that regular audits are necessary to verify the accuracy of these records and to identify any discrepancies.

In the second part, the focus shifts to the management of cash flow. It highlights the need for a clear understanding of the company's current financial position and the ability to forecast future cash requirements. The document suggests implementing a system of budgeting and controlling expenditures to prevent cash shortages and to optimize the use of available funds.

The third section addresses the issue of debt management. It advises companies to maintain a healthy balance between their assets and liabilities, avoiding excessive borrowing that could lead to financial distress. The document also discusses the importance of negotiating favorable terms with creditors and ensuring that all debt obligations are met on time.

Finally, the document concludes with a summary of the key principles of sound financial management. It reiterates the importance of transparency, accuracy, and proactive planning in achieving long-term financial success. The document serves as a guide for businesses looking to improve their financial practices and ensure their sustainability in a competitive market.



1 In fact the last three mentioned
2 banded together and formed the Canada Publishing
3 Company, with quotation marks around "publishing"
4 too. Isn't there a real danger that this converts
5 publishing into a totally non-creative, non-
6 imaginative, non-planning enterprise and rather
7 into a kind of a service operation which is only
8 a slight extension of the printing and manufacturing
9 function?

10 I don't ask this question in order
11 to condemn the idea. I think there is a great
12 deal of merit in it but it is the tendering
13 aspect that concerns me. Would you care to
14 comment on that, perhaps not finally?

15 MR. STEELE: I touched very
16 briefly I think on some aspects of your point of
17 view, sir, and in this respect in the brief we
18 referred to our impression that in the history
19 of publications in this country there has
20 scarcely ever been a publisher who -- that there
21 had never been a publishing industry which had
22 been a viable industry in this country except
23 insofar as our publishers have been agents for
24 international works that appeal to a large
25 international market, that the Canadian publication
26 creative work per se simply had too small a
27 market to enable publishers to survive in that
28 field without acting as agents for somebody
29 else's works.
30





1 I question that, especially in the
2 field of textbook publishing, that this creative
3 aspect is all that important. As educators, my
4 concern, as we have said in the brief, is not the
5 preservation of the Canadian publishing industry
6 so much as it is ensuring that we have in our schools
7 the kind and quality of textual materials that we
8 need. If these can be done in Canada by Canadians
9 first rate, but if they can't, the door must still be
10 open for the schools to use the very best of the
11 materials available.

12 THE CHAIRMAN: I suppose what you
13 are saying is that the creativity in any text is the
14 function of the author and not the publisher?

15 MR. STEELE: Absolutely. It has been
16 practised in Canada for -- we have had many instances
17 of it at the local level when we point out specific
18 and unique needs of an area such as this to publishers.
19 Their response invariably is "The name of the game
20 in publishing is writing. You find us a writer,
21 you provide us with a script and present it to us
22 to see whether we will publish it".

23 DR. JEANNERET: That is exactly the
24 point I wanted to make about educational publishing
25 in Canada. Educational publishing, as opposed to
26 non-educational or trade publishing, is characterized,
27 I submit, by the fact that the publisher approaches
28 an author to write a book, but you did say in the
29 course of your preliminary presentation that the role
30 of the publisher was passive -- you didn't use that



1 word, but you alluded to his hoping an author would
2 come along with a prepared text. I submit that it
3 does rather work the other way. The publisher's
4 function is to find the authors who are capable of
5 preparing a text and I should judge roughly -- I
6 would hazard a guess that, while nine out of ten
7 trade books are submitted more or less complete with-
8 out a publisher ever having seen them, nine out of
9 ten educational books are commissioned by the
10 publisher before the writing begins. Wouldn't
11 you agree roughly with that, broadly speaking?

12 MR. STEELE: Yes, I would where a text
13 is, you know, purely a text, but in the quasi-text
14 field -- I am thinking of history, for instance.
15 Jim Lovekin will be in a much better position to
16 speak to this than I, but we have instances in
17 Canada where publishers have a stable of writers
18 and they grind out, year after year, textual
19 materials that are, hopefully, published as textual
20 materials and a good many of them are used in that
21 way. If I might refer -- I wouldn't be proper
22 to just refer to one name -- one author, to George
23 Cates at the former College of Education.

24 DR. JEANNERET: Or Jack Sable?

25 MR. STEELE: Yes. These people
26 prepared -- I am not saying these people prepared
27 their materials from any philosophical point of view
28 or to meet a peculiar or particular need of a country
29 or a province or a region, but rather, they were
30 working in the market.



1 DR. JEANNERET: Take the George Cates
2 area which has been almost exclusively in the Canadian
3 historical field. By any stretch of the imagination
4 do you expect that material that is suitable for
5 that field could ever come from the United States?

6 MR. STEELE: No. Let us go back in
7 history a little bit.

8 DR. JEANNERET: In a rare situation?

9 MR. STEELE: One of the foremost
10 historians in this country was H.M. Wrong and I
11 can very well remember a little textbook of probably
12 150 pages that was written by Professor Wrong and
13 that text which just had to be a most superficial
14 effort was used as a textbook, not only in secondary
15 schools in this Province but at the university level
16 and particularly at Queen's University for many,
17 many years. As a matter of fact, H.M. Wrong had
18 a chair of history in that institution. It wasn't
19 until Carl Witke, who had the chair of history at
20 the University of Minnesota published his rather
21 comprehensive and excellent text, in my own view,
22 that our universities began to use another text
23 than that little book of H.M. Wrong's. I don't
24 think, you know, if it is a scholarly work, I don't
25 think scholarship has a national tag on it.

26 DR. JEANNERET: No. I agree. I have
27 often said that the standards of scholarship are
28 international, but that the interests and preoccupations
29 of scholarship are often regional. It is true
30 that the Canadian social sciences would never have



1 been developed as they have been developed if we
2 had to depend on British and American publishers
3 and university presses to do it. The Dictionary
4 of Canadian Biography, if I may take a particular
5 example, might have been mounted by Oxford and
6 funded, but it would have been given a perspective
7 which would not -- I am asking you -- would not
8 serve the Canadian needs so much as the international
9 need and this would worry one. I have travelled,
10 if I may make a digression, to countries such as
11 French West Africa and discussed the possible
12 usefulness to them of mounting as a major scholarly
13 project, even very long-term to get ready to do it,
14 the development of a dictionary of national
15 biography and when the suggestion has come up
16 Oxford will do this for us -- and I don't mean to
17 criticize Oxford, heaven knows -- they quickly
18 agreed, "Yes, but it is not what we want. What we
19 want is one that will have been developed from
20 within", to the same rules of scholarly objectivity
21 and so on.

22 MR. STEELE: Yes, I think anyone
23 has to agree with the greater part of your point
24 of view there. In our brief we have, I think,
25 very definitely pointed to the fact that where a
26 Canadian approach to teaching is significant or
27 different, then that work certainly cannot be produced
28 by any others than Canadians.

29 DR. JEANNERET: I was interested in
30 the emphasis you attach, rightly, to the advantage



1 that the foreign publisher tends to have in having
2 access to nationally-funded, very often nationally-
3 funded research programs of major dimensions, whereas
4 a Canadian publisher tends not to have access to
5 such materials. I would submit that another major
6 distinguishing feature of Canadian publishing is
7 that it is being conducted for a very regional
8 market, relatively speaking, and the American or
9 British publisher is publishing for a continental
10 or a global market. This changes his cost base
11 entirely and it means that he is pricing his works
12 on an over-run cost, whereas the Canadian publisher
13 will always have to publish on this much more
14 expensive, narrow, regional cost, unless he can
15 find his continental or global market. Don't you
16 agree that this is of importance to him becoming an
17 exporter if it is humanly possible to contrive it?

18 MR. STEELE: I think it is not
19 only important, I think it is essential. Again, this
20 goes back to the quality of the product. It seems
21 to me that if a Canadian text can compete in quality
22 with material produced elsewhere, then it will find
23 a market.

24 DR. JEANNERET: Then I ask you, would
25 it not be desirable for the Canadian publishers to
26 strive to reach excellence in specialized fields,
27 rather than in all fields? Shall we take the teaching
28 of French as a second language? Is there any
29 country in the world which has a better right to
30 claim pre-eminence in research in this field?



1 MR. STEELE: I don't think so. There
2 is no country in the world at the moment that produces
3 a better audio-lingual series than that published
4 in Quebec, but subsidized by the Quebec government.
5 That is quite right.

6 DR. JEANNERET: Right. Indeed, we
7 have mentioned Africa as a possible field, the
8 former British colonies in Africa, we often say,
9 have American tastes but British traditions. It
10 is almost a description of Canadian book publishing.

11 MR. STEELE: That is right.

12 DR. JEANNERET: Take spellings
13 alone as an example, would that be so? You refer
14 to the Quebec series. That series, En Avant, one
15 of their most popular series is titled "En Avant".

16 "These are used in many Ontario
17 schools, especially in grades 3 - 5."
18 Is this in Circular 14? I couldn't find it.

19 MR. STEELE: No.

20 DR. JEANNERET: Would you rationalize
21 its use, just as a matter of interest?

22 MR. STEELE: It is used because it
23 is the best. Circular 14 lists those textual
24 materials which are approved for use in this province
25 but there is no way in which the Department of
26 Education can exclude any other work from the
27 classroom. You know, all a teacher has to do is
28 say "Well, I have six copies of the approved text
29 but that great shelf over there of another series
30 is just supplementary work".



1 DR. JEANNERET: If that is the
2 philosophy of the Department now -- and I take it
3 you say that it is -- I remember not very many years
4 ago when the per-pupil grant in the elementary
5 grades was \$3 and so on, and had not been integrated
6 with the per-capita grants, that it was necessary
7 for the publishers to invoice books that were on
8 Circular 14 on a goldenrod invoice form so that they
9 could be approved for accounting purposes to receive
10 their grants from the Department. So when you say
11 there is no way, isn't it possible that there is
12 a way whereby an incentive to use approved materials
13 could be provided in a financial form?

14 MR. STEELE: Yes, you could provide
15 an incentive. As a matter of fact, we no longer
16 use that goldenrod process any more.

17 DR. JEANNERET: That was a long time
18 ago. In 1968 the grants were consolidated with
19 the per-capita grant and I ask you, as a matter
20 of information, if you think that it would be
21 feasible politically -- and I use that in a small
22 "p" sense -- to segregate the classroom book grants
23 once more so that the central support, that is, from
24 the government, would relate to books when it was
25 intended to relate to books?

26 MR. STEELE: It would be possible
27 but from an educator's point of view I think it
28 would be tragedy because, again, I have to go back
29 to our basic position that schools must be free to
30 use the best available materials and cannot be forced,



1 to any degree, to use materials just because they
2 have been produced in Ontario by Ontarians, or in
3 Canada by Canadians.

4 DR. JEANNERET: But the regional
5 board under the system I am asking about would be
6 free to purchase books also, insofar as the Circular
7 14 list is concerned, if it has any significance.
8 Then perhaps the grants might be related to it as
9 far as the central authority is concerned. After
10 all, we are talking about the \$3 or \$5 or
11 something like that spent on books. We are not
12 sure they spend \$3 per pupil on books but, in some
13 cases, they spend more and in some less. If the
14 grants from the province were keyed to the approved
15 books, this wouldn't preclude the other books, but
16 it would make it a local responsibility. Any
17 comments on that would be welcome.



1 MR. STEELE: Again, assuming that
2 you apply our bench structure to the purchase of
3 textbooks you are very effectively limiting the
4 choice of a teacher to the textual materials he
5 is going to use and this can affect the welfare
6 or otherwise of the student. I don't think that
7 schools exist that should not be considered in any
8 respect to support any particular publisher.

9 DR. JEANNERET: You are advocating
10 a maximum degree of local autonomy in the schools
11 of Ontario?

12 MR. STEELE: Indeed.

13 DR. JEANNERET: You were commenting
14 on inefficiencies and I agree with you in the
15 publishing industry at the present time at the
16 beginning. You alluded to the high cost of
17 desk copies, complimentary free copies offered
18 in the course of promotion, sometimes running even
19 to class volume. Would you see any merit in a
20 proposal such as this -- and this in no way
21 indicates policy on our part -- supposing that
22 those books which are approved on Circular 14,
23 listed on Circular 14, were made automatically
24 available in quantities of one copy to all the
25 schools teaching relevant courses and supposing
26 that there were, by way of a corollary or
27 complimentary negation, a prohibition on the
28 acceptance of copies free of charge by education
29 officers and a prohibition on publications listed
30 on Circular 14 to distribute them, this would



1 certainly work some efficiencies for the industry
2 which are incredibly important as you rightly point
3 out. For example, when 30 books are listed you
4 can be sure that most teachers are smart enough to
5 get all 30 books and then consider which one
6 they need in quantity and because they don't use multiple
7 quantities they don't need any and the system has
8 defeated itself and either the publisher goes
9 under or the prices go up. Would you comment
10 on that?

11 MR. STEELE: In the first instance
12 you are no doubt aware that it is policy, it is
13 the policy of our department in Ontario that
14 no employees of the department accept free
15 copies of textual materials. We do not do that.
16 That is a comparatively recent development.

17 DR. JEANNERET: Except the
18 curriculum branch, I believe, for consideration
19 for Circular 14 et cetera.

20 MR. STEELE: I don't know whether
21 they accept free copies or purchase them but I
22 am of the opinion that they purchase copies
23 for examination purposes.

24 DR. JEANNERET: We are talking
25 about the literally thousands of free copies of
26 one title that are distributed?

27 MR. STEELE: That is right and
28 when you refer to that situation you are really
29 referring to the school situation, aren't you,
30 to the individual teacher?



1 DR. JEANNERET: Indeed. Competition
2 makes competition.

3 MR. STEELE: Right. From my own
4 point of view I think it would be almost an
5 unmanageable prohibition. It is very easy to publish
6 a prohibition but most difficult to enforce it.
7 If the publishers themselves do not get together
8 and say, "No more of this handout business", it
9 is almost impossible to do anything about it.

10 DR. JEANNERET: You have said that
11 the restrictive features of Circular 14 -- and
12 there are mandatory aspects to Circular 14 --are
13 honoured in the breach and there is no way to
14 enforce them.

15 MR. STEELE: Of course.

16 DR. JEANNERET: I would like to
17 come back to just one thing and then I will withdraw
18 and that is, that has to do with your central
19 recommendation of a national research development--
20 R & D organization in this field. If indeed
21 it could become self-liquidating, if that is a
22 viable concept, then, of course, it would be
23 a viable concept for the publishers concerned
24 had they access to the working capital only,
25 to mount such an institution as a co-operative
26 among themselves and now we are into an analogy --
27 not the same thing -- an analogy to contract
28 education, aren't we?

29 MR. STEELE: I think you would be.

30 DR. JEANNERET: But when you talk



1 about the publication and distribution of textual
2 materials funded or prepared by the foundation
3 being offered for sale by tender to Canadian
4 publishers -- and I presume you mean Canadian
5 publishers -- this raises this basic question of
6 copyright and what they create. Copyright is a
7 quantitative rather than a qualitative matter, it
8 is a verbatim expression. Isn't it fair to say
9 that this central institution would operate very
10 much as parallel foundations in teachings of
11 English and mathematics and so on that the States
12 have and really create an approach, a philosophy,
13 a theory, in which textbooks would be written by
14 authors out there under contract of the
15 publishers; in other words, something which would
16 not of itself be the subject of copyright.

17 It seems to me that this would
18 leave the publishers in a creative role but
19 the leadership would be given by the central body.
20 Isn't that likely to be the case rather than
21 that the specific concrete text would be forthcoming
22 from the central research institution? We are
23 speculating, I know.

24 MR. STEELE: I am not sure that
25 I follow you entirely. You are referring to the
26 question of copyright.

27 DR. JEANNERET: Copyright relates
28 to a verbatim text. Do you see this central
29 research institution actually writing the finished
30 textbooks?



1 MR. STEELE: Not as an institution
2 but I do see the foundation, if I might call it
3 that, contracting with a team of reseachers,
4 authors, et cetera, to prepare the script for
5 them.

6 DR. JEANNERET: But that would
7 become a pilot script surely and it would be like the
8 American arithmetic series which remarkably was
9 published by Yale University Press and they
10 had a monopoly for about two years and every
11 educational publisher using that as a pilot was
12 in the field. Isn't that more likely what would
13 happen?

14 MR. STEELE: I really don't see
15 why that need be so. Surely the terms of reference
16 of a foundation could exclude its right to publish
17 or its right to copyright.

18 DR. JEANNERET: Well, one final
19 question. Where does the Ontario Institute for
20 Studies in Education fit into this hypothetical
21 role of foundation? Doesn't it have all the
22 machinery and possibilities to discharge this
23 function to all intents and purposes, at least
24 on a provincial basis?

25 MR. STEELE: I believe they do and,
26 as a matter of fact, that part of their budget
27 which is designated for research purposes might
28 well, a good chunk of it, be directed to this
29 purpose.

30 THE CHAIRMAN: Devoted to this purpose.



1 MR. STEELE: Yes, because up to
2 this point it has not been largely used for that
3 purpose. I think I am referring probably here
4 to the fact that the Minister in this fiscal year
5 has not handed over to OISE its full research
6 budget. The Minister is controlling a larger
7 percentage of that. In other words, he is saying
8 that the Department of Education will contract with
9 OISE for some specific research project which the
10 province feels needs to be done in this province.

11 DR. JEANNERET: This gets us into
12 the dilemma of directed research I know and as a
13 scholarly publisher I know what this means but
14 some degree of it does seem to be necessary.
15 Well, just as long as we leave the question of the
16 present situation in its right perspective and that
17 is when you point out that there is no Canadian,
18 in the sense of national, market for textbooks
19 and imply that this might be co-ordinated in
20 some way or other, I am inclined to ask whether
21 or not there is such a thing as a provincial
22 market for textbooks any longer because of the rise
23 of multiple adoptions and because of the rise of
24 multi-media. I suppose it is this fragmentation,
25 dispersal of effort, coupled with the inefficient
26 competition that is involved that brings us to this
27 point.

28 MR. STEELE: I believe it is more
29 basic than that. In most of the provinces of
30 this country the provincial market is fragmented



1 along racial or linguistic or religious lines
2 so that textual material which might find acceptance
3 in one of those fragments is unacceptable in the
4 other two.

5 DR. JEANNERET: But it no longer
6 enjoys the degree of acceptance in one of them
7 that it did ten years ago by about one in ten?

8 MR. STEELE: That is right and
9 I think you are touching another significant
10 point here and that is that no longer can the
11 printed page be considered the only textual
12 material and this is precisely what I mean when I
13 refer throughout the brief to the publication of
14 textual materials rather than textbooks.

15 DR. JEANNERET: Printed materials?

16 MR. STEELE: Right.

17 THE CHAIRMAN: Well, I have listened
18 to this engagement with great interest, I assure
19 you. The time allocation is brief but there are
20 certain questions that follow from what has been
21 discussed. I found, Mr. Steele, that one of
22 your remarks was of great interest to me and that
23 is you said that the school system should not
24 exist to support a particular industry. I
25 am also taken by the statement on page 3 of your
26 brief which relates to our general position. I
27 would like to ask you what your position is
28 but you say:

29 " We feel that such consideration
30 as the creation and perpetuation of a



1 " Canadian identity, or the survival
2 of the Canadian publishing industry,
3 are not educational concerns per se."

4 Now, do you consider that the educational system
5 in this country does or does not have any
6 functional role in relation to a Canadian identity?

7 MR. STEELE: Yes, of course it has.

8 I don't think there is anything you can do in
9 any school that to some degree or another does
10 not have a bearing upon this question of Canadian
11 identity but the point I was making here was that
12 if we are to look upon the Canadian publishing
13 industry as a viable industry for one reason because
14 it is necessary to foster and perpetuate a Canadian
15 identity, that that is a publishing problem and not
16 an educational problem.

17 The next sentence, I think, is
18 really what I am concerned about here, that in
19 this country where our economic councillors advise
20 us that by the end of the 1970's two services
21 alone will have absorbed the GNP of the country
22 and that is health and education that we must not
23 saddle education with this responsibility for
24 furthering Canadian identity if it is going to
25 result in a higher cost involved in the preparation
26 of textual materials and this sort of thing any
27 more than education could have been charged with
28 the --

29 DR. JEANNERET: But it is a
30 responsibility of education, is it not, is it not a



1 public responsibility to ensure the inculcation --
2 I don't use that word in the sense of
3 indoctrination -- of an awareness of Canadian
4 identity, forgetting about textual materials?

5 MR. STEELE: Right.
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30





1 MR. STEELE: In the wider sense,
2 right, of course it is.

3 THE CHAIRMAN: I don't have any
4 further questions, Mr. Steele, thank you.

5 DR. JEANNERET: Thank you, Mr. Steele,
6 it was a very interesting submission.

7 MR. STEELE: Thank you.

8
9
10 SUBMISSION OF THE CONFEDERATION COLLEGE BOOKSTORE

11
12
13 THE CHAIRMAN: We have with us, Mr.
14 Warren Goodwin, who is Manager of the Confederation
15 College Bookstore. We welcome you. Would you please
16 give us your remarks?

17 MR. GOODWIN: Thank you very much.
18 My remarks are going to be very brief. I am sorry
19 that I didn't have the opportunity to prepare a
20 formal brief for you. I will preface my remarks
21 by mentioning that I have been only acting in the
22 rôle of a bookstore manager at Confederation College
23 for a period of several months, hardly long enough
24 to become fully conversant, or even partially
25 conversant with some of the problems of book publishing,
26 the book publishing industry, but I do have some
27 first impressions that I have gained in this rôle
28 which I would like to pass on.

29 These concern two main areas: First of
30 all, the cost of textbooks and textbook return policies.



1 First of all, regarding the cost of textbooks,
2 according to the statistical and economical analyses
3 of the book publishing and manufacturing industry
4 in Canada which were prepared by Ernst and Ernst,
5 Management Consultant Services in October, 1970 for
6 the Department of Industry, Trade and Commerce, they
7 indicate that textbooks represent approximately
8 50 per cent of the 1969 publishing sales volume,
9 amounting to a \$111 millions which forms the
10 backbone of the book publishing industry in Canada.
11 We have seen textbooks this past year and we have
12 had numerous complaints from students, as I am sure
13 most bookstore and university college bookstore
14 managers will bear me out, numerous complaints by
15 students of the increasing cost of textbook materials,
16 textbooks. I have an example here. Certainly it
17 is not the only example that we can bring forth.
18 Undoubtedly many, many other instances which I have
19 not really had time to pursue exist, but we realize
20 how necessary it is these days to keep up to date
21 and well informed in our rapidly-changing world.
22 Of course, textbooks are currently being revised
23 or possibly being revised to take the changes into
24 consideration. I am wondering whether all of these
25 revisions are completely necessary. We have, for
26 an example, the textbook, Salesmanship
27 Principles and Practices by Houghton, A. Peterson
28 and Milburn D. Wright which was published by Richard
29 D. Irwin Incorporated. They brought out a fifth
30 edition in 1971 which really only varies, or is



1 modified from the fourth edition in 1966.

2 DR. JEANNERET: What is the subject?

3 MR. GOODWIN: Salesmanship. Practically
4 all of the chapters are the same. They have changed
5 them around a bit. One new chapter has been added
6 and some of the examples have been updated. Basically
7 it is the same text. Students who have purchased
8 this fourth edition last year, have not returned the
9 textbooks. Nobody is interested in them and any of
10 the bookstores that have been caught with the previous
11 editions on their hands find that this year they
12 cannot return them unless they have a very lenient
13 supplier.

14 The second point concerning textbook
15 costs is that of the hardcover versus the paperback
16 costs and while we all recognize that the hardcovers
17 are a much more superior type of cover, we should
18 also recognize that the retail prices are substantially
19 higher as well. To cite an example, the book
20 "Body Language" by Julius Fast, this is worth \$4.45
21 in the hardcover as compared with the paperback at
22 \$1.50, a difference of \$2.95. This is perhaps
23 reflected in the different markets that may be
24 available for these books, possibly bookstores might
25 be more interested in the hardcover for resale
26 purposes, but certainly there is a much wider market
27 for the paperback and, hence, the volume, production
28 costs would be down because of the larger volume.

29 This is one indication of the savings
30 that would be realized with the use of paperbacks and



1 I think with -- if the publishers do plan on
2 continuing constantly revising their editions, they
3 should consider the adaptation of more paperback
4 editions, certainly if the materials are going to be
5 changed within three or four years, a paperback would
6 be almost as serviceable as a hardcover book.

7 The second area of my concern is in
8 the textbook-return policies and many of the
9 publishers -- I should say the return policies of
10 many of the publishers are almost as numerous and as
11 varied as the publishers themselves. It is
12 something, I suppose, that has to be, seeing as how
13 they are all independent companies, but we would
14 like to see more standardized approaches by the
15 publishers in setting textbook return policies.
16 It is virtually impossible for a bookstore manager
17 to predict with any degree of accuracy at the
18 beginning of the year -- when I talk about the
19 beginning of the year, I am talking about June,
20 the month of June, when we have to start seriously
21 considering quantities of textbooks that we have to
22 order for courses. These numbers are determined
23 by the numbers of books that we buy back from students.
24 They can be influenced by a list of anticipated
25 enrolment figures or sometimes course changes in the
26 estimates. Since it is a good policy to get your
27 textbook orders in to the publishers
28 early to ensure delivery in September, it is sometimes
29 not until September you know how accurate your
30 guesswork is. At the end of September you have to





1 ponder on the advisability of returning texts,
2 providing you can get the publisher's approval to
3 pay return freight and in some cases, incur return
4 penalties, or you have to try to determine whether
5 you will stock these texts for an additional year
6 hoping that in the meantime they have not decided
7 to revise the text. We have had approximately
8 \$3000 in the past two years that has had to be a
9 write-down due to textbook materials that have not been
10 able to be returned.

11 DR. JEANNERET: What turnover?

12 MR. GOODWIN: Approximately in the
13 last two-year period, I would just have to venture
14 a guess on that of between 100 and 110,000.

15 That concludes the remarks that
16 I have to make at this time.

17 DR. JEANNERET: First of all, what
18 textbooks are we talking about, Canadian or imported?
19 for the most part?

20 MR. GOODWIN: For the most part,
21 I would think they are American texts that have been
22 imported by Canadian publishers.

23 DR. JEANNERET: I am not surprised.
24 I would assume the larger proportion of them would
25 be imported from the U.S.A. and the Canadian
26 publishers or agents have no direct control over the
27 original price, although there is a problem of
28 marking up sometimes, which you did not mention.
29 I would like to comment on a couple of things and
30 ask a couple of questions. Let me ask you this:



1 Would you agree, from your experience to date, that
2 textbook pricing is much more susceptible to the
3 competition factor than trade book pricing is? In
4 other words, the textbook, for a particular course
5 that costs \$1 more is less likely to be adopted,
6 isn't that true? The decision to use is made in
7 the Department, isn't it?

8 MR. GOODWIN: That is true, in my
9 experience. I don't think there would be the
10 deciding factor in the final decision.

11 DR. JEANNERET: I have found that
12 a differential of 25 cents can knock out a textbook
13 when there is a wide range of competition and bringing
14 it down 25 cents, there is a disproportionate increase
15 in adoptions. I agree with you, this is not the
16 first factor that is considered, but, as compared
17 with the decision to purchase a non-textbook, it is
18 a very, very competitive field and because it is
19 competitive, it brings up this question of the
20 paperback approach that you mentioned. We have heard
21 some submissions and I know of this area from
22 personal experience, we have heard about paperback
23 myths. There are, it is true, many books published
24 in hardback at \$6 or \$7 and available in paperback
25 at \$1.95 or \$2.25, the mass-market paperback at
26 \$1.25. Almost without exception, but not totally,
27 there is a vast distinction between the two. The
28 hardback has to come first to carry all the original
29 compilation and production costs. The paperback is
30 a reprint. The difference in cost is very little due



1 to the difference in manufacturing costs, the binding.
2 The binding difference might be 30 or 40 cents. It
3 is a marketing difference and the paperback is sold
4 as part of a paperback line, normally.

5 MR. GOODWIN: Right.

6 DR. JEANNERET: And this has to be
7 promoted as such. If it is true that it would be
8 more consumable and so on, the competition factor
9 being what it is, more textbooks would be offered
10 in paperback if it were -- excuse the expression --
11 profitable to do so. It would be more profitable
12 to do so to vastly increase the use of them. The
13 hardbacks that are offered in the first instance
14 are normally resold, very commonly resold. The
15 competition alone would encourage the publisher to
16 offer a paperback wherever possible. I would like
17 you to comment on this. Isn't it true that the rise
18 in the quality paperback has transformed the college
19 store in recent years?

20 MR. GOODWIN: I speak from my
21 experience of the past six months, but certainly
22 there does seem to be a much greater evidence of
23 textbook material being used in universities and
24 the colleges in paperback.

25

26

27

28

29

30



1 DR. JEANNERET: These tend to be
2 reprints, however, these are listed as reading
3 courses or reading texts rather than used as
4 basic textbooks but it is my experience that these
5 are playing a larger role in education but that
6 the basic textbook in calculus or whatever
7 it might be still tends to be offered in hardback
8 and still tends to be passed on in one way or
9 another or kept permanently. It has been
10 experimented with, a paperback edition of those
11 original basic textbooks and it has not worked
12 out too well from a publishing standpoint or
13 it would be indulged in more frequently. If it
14 appealed to the public then it would be practised,
15 if you follow me. I think this is a reasonable
16 assumption.

17 On the question of returns
18 policies this is a matter of forecasting
19 markets and as you say the problem of forecasting
20 your local market is very difficult. Isn't it
21 reasonable to suppose that the publisher has a
22 parallel problem in forecasting his market and
23 that the more the returns the more up the
24 overhead of the whole operation?

25 MR. GOODWIN: I would assume that
26 this was a problem, sir, much the same except
27 that they are national and his opportunity of moving
28 these textbooks would be much better than that
29 of us disposing of them to other students.

30 DR. JEANNERET: I am surprised



1 you say that at this distance from Toronto
2 you are doing your best to estimate the requirements
3 in June. At the University of Toronto we
4 require all departmental estimates to be in by
5 May 1st and it is generally true and used to be more
6 so, that even American publishers are running
7 off their autumn printings on the basis of estimates
8 received back from their agents and so on, in the
9 course of the summer. That is not much of a
10 lead time that you are giving publishers to acquire
11 the books and you must run into all sorts of
12 problems of availability, don't you?

13 MR. GOODWIN: We have done rather
14 well this year. We do start in May but it is
15 usually June before we are able to give our
16 potential orders.

17 DR. JEANNERET: We have been told
18 by some leading textbook publishers quite
19 independently that returns in the college field
20 have run from 15 to 20 per cent of sales and this
21 in itself is a fairly heavy expense. It really
22 doesn't have a great deal to do with Canadian
23 publishing as such, of course. We are primarily
24 concerned with the latter. Do you use many
25 original Canadian college books?

26 MR. GOODWIN: Very few.

27 DR. JEANNERET: We are interested
28 in encouraging publishing at the level of the
29 community, Colleges of Applied Arts and Technology
30 level and any further major concessions required --



1 and I don't know what you are asking for from
2 publishers -- would limit the possibilities even
3 further of securing that type of publishing in
4 this country. I think all the problems you
5 mentioned are very real because we have heard them
6 everywhere but one tends to hear them at each
7 level, the student's problem of cost and he
8 probably blames the bookstore and the bookstore
9 blames the Toronto publisher who blames the American
10 publisher and so it goes and competition is the
11 final excuse, but they are not usually capable
12 of solution. If they are not hopeless I suppose
13 some of them can be dealt with. If you have
14 any proposals to make at any time, they generally
15 accept, have a very liberal returns policy
16 in the textbook field. I don't know if you will
17 agree with that. Is that so? Many of them accept
18 100 per cent.

19 MR. GOODWIN: We do have problems with
20 a few of them. If you are stuck with some at the
21 end of September and the course is running the
22 following year it is a question of opinion
23 whether you will return them or keep them.

24 DR. JEANNERET: I don't say this
25 in defence of the publishers exactly because I
26 am on your side too, but what does the publisher
27 do with them if you send them back? That is
28 the other part of the problem. He has the same
29 problem on a national scale.

30 MR. GOODWIN: He can send them to



1 where they are required.

2 DR. JEANNERET: The trend though
3 in adoptions is less and less uniform throughout
4 the institutions. It was different when only one was
5 used in that field as political science like
6 Canada's government and so on and they could be
7 held centrally but with the multiplicity of courses
8 offered, especially by the colleges of Applied
9 Arts and Technology it must become an increasing
10 problem to stock for them at a central point. If
11 you do have any specific proposals at any time
12 in the next short while as to what could be done
13 other than just telling the publishers to take
14 everything back and stop complaining about returns
15 and so on, just a variation of your own problem,
16 some specific proposal regarding perhaps centralized
17 displays of resource material that require
18 adoptions by the colleges either one or two months
19 earlier and that sort of thing, please put them
20 into us by letter and we will welcome them.

21 THE CHAIRMAN: I have only one
22 question. You mentioned that very few Canadian
23 texts are in your store, is that correct?

24 MR. GOODWIN: Yes.

25 THE CHAIRMAN: Why do you think
26 that is so?

27 MR. GOODWIN: Well, the selection
28 is left to the masters, of course, and I would
29 assume they are selecting the texts that they think
30 are most appropriate for the course.





1 THE CHAIRMAN: So, you are directed
2 if you will, as to what texts you will require?

3 MR. GOODWIN: Yes.

4 THE CHAIRMAN: What is the percentage
5 do you think of texts which are Canadian in origin
6 which are specified to you, out of the whole?

7 MR. GOODWIN: I have never made an
8 analysis of that type.

9 THE CHAIRMAN: Take a guess.

10 MR. GOODWIN: I would hazard a guess
11 at probably 40 per cent.

12 THE CHAIRMAN: 40 per cent?

13 MR. GOODWIN: 35 to 40 per cent.

14 THE CHAIRMAN: That is more than a
15 few.

16 MR. GOODWIN: As I say, it is not my
17 choice.

18 THE CHAIRMAN: Thank you very
19 much for coming. We will take a brief break for
20 about ten minutes.

21 ---Recess.

22 - SUBMISSION OF PROFESSOR J.P. LOVEKIN

23 THE CHAIRMAN: We have with us now
24 Professor J.P. Lovekin of the Faculty of Education,
25 Lakehead University.

26 Professor, you have given us some
27 material, we have looked at it and if you would
28 be kind enough to touch on the high points of your
29 brief that you would like to make, and if you
30 have things to demonstrate to us we are most



1 interested.

2 PROFESSOR LOVEKIN: Thank you very
3 much. Before I give the substance of this
4 presentation I wish to thank you for the courtesy
5 and efficiency of your two secretaries, Mr. Couse
6 and Mr. Fleming. It is loyalty like that that
7 makes a venture like this a success. I would
8 also like to express appreciation to the
9 Commissioners for having come here. I see the
10 Chairman's enthusiasm is contagious.

11 Before I go into the substance of this
12 presentation I would like to suggest to the
13 Commissioners it is beyond my area of competence,
14 library schools and so on, which are just not my
15 profession. Therefore, I hope you will bear
16 with any inaccuracies. I am certainly open to
17 suggestions from the Commission.

18 The focus of this paper is on the
19 needs of Northwestern Ontario, for primary schools,
20 secondary schools or high schools for example, or
21 schools like Bergland or the little elementary
22 schools in Northwestern Ontario on the C.P.R. line
23 farther north. I am not speaking to the needs of
24 the schools in Thunder Bay or materials in the
25 Golden Horsehoe. They have resource centres
26 and they have the services of libraries and I am
27 not concerned with the Lakehead University or
28 its colleges. However, I would like to suggest
29 that in attending to the needs of these small and
30 isolated schools that it may well be that you



1 include a larger service.

2 Now, coming to the problem, I
3 draw the Commission's attention to these facts.
4 The salient characteristics of courses of study
5 today is flexibility and on examination you will
6 see courses of study, the approach to be taken
7 thematically. I am sure the Commissioners have a
8 copy of this pamphlet. If you look at page 8
9 they suggest that the approach to the question is
10 schematic and on page 12 they suggest certain
11 things, but these are in no way proscriptive.
12 Flexibility means flexibility for the students
13 as well as the teachers. Because of the nature of
14 the courses it is impossible to anticipate in
15 advance with any degree of accuracy just where a
16 class will go, which theme you will choose to
17 pursue. Small schools cannot carry libraries
18 of a size where they are prepared for whatever
19 tack a given class is maintaining. It becomes
20 impossible to order in advance reference material
21 you will require. It is impossible in these
22 days, of course, and you can sit down --

23 DR. JEANNERET: What level are you
24 talking about?

25 PROFESSOR LOVEKIN: I would suggest
26 that all levels of education have emphasis on
27 flexibility in responding to these.

28 THE CHAIRMAN: What do you think of
29 that approach?

30 PROFESSOR LOVEKIN: It is a





1 concession to necessity. We live in a generation
2 where young people simply will not take direction.
3 They go into class and say, "My superior says
4 I have to study this from now until next June".
5 They have to be intelligently taught. In other
6 words, what I am stating is, I am not making a
7 value judgment, I am just stating the facts as they
8 are.

9 DR. JEANNERET: I don't want to
10 anticipate what you are going to say but what do
11 you think about the concentric approach which
12 provides for a kind of core approach where you do
13 an overview, perhaps a week or less, and perceivably
14 again over two months, and you break into your
15 thematic studies as you go along but it guarantees
16 a perspective? Have you any views on that score?

17 PROFESSOR LOVEKIN: Yes, I think that
18 is where the text comes in.

19 THE CHAIRMAN: Do you have to have
20 a close line?

21 PROFESSOR LOVEKIN: A member of
22 the school board said, "What is this?" and the
23 Board said, "It is one damn thing after another".
24 What I am saying is there must be a quick way to
25 respond to the needs of the school or in radical
26 terms you have to have a very valid way of laying
27 your hands on resources you need as the course
28 evolves.



1 At this point I would like to make a
2 distinction between available and procurable resources.
3 I am of the opinion, and again I stand subject to
4 correction by people who work in this field, but
5 I am of the opinion that there is quite enough
6 Canadian material available in the sense that it does
7 exist, but it is not procurable, particularly by
8 small isolated schools. It isn't procurable because
9 they can't find it. Now, if my arithmetic is any
10 good, there are something like 201 firms listed
11 in Quill and Quire, publishing houses or agents
12 anyway, who are all Canadian.

13 MR. JEANNERET: That was a statistic
14 I quarrelled with when I read the first brief.

15 PROFESSOR LOVEKIN: Canadian in
16 the sense that they are doing business in Canada.

17 DR. JEANNERET: Agencies, there are
18 only 43 publishers in the Book Publishers' Council
19 and beyond that, count a dozen, and those are the
20 only firms with addresses in Canada, leaving out
21 the French Canadian for the moment.

22 PROFESSOR LOVEKIN: As I say, this
23 is something where an amateur could make a mistake.

24 THE CHAIRMAN: That is basic information
25 that you have obtained. We would not be concerned
26 about it.

27 PROFESSOR LOVEKIN: I am just going
28 by offices in Canada. Without being a trained
29 librarian it is virtually impossible to find out
30 what they have, and this brings me to this "good yetable"



1 approach. When teachers get together every leading tea-
2 cher is at the table and the whole school all put
3 the material on the table that they found helpful.
4 People are stepping around making notes, et cetera,
5 et cetera. So you have this problem with the
6 teachers.

7 Let me go to the problem of the
8 publishers and I think for want of quick and ready
9 communication with the teachers, their inventory
10 must be exceedingly sluggish. We will find that
11 a book has been in print as much as 3 or 4 years
12 before we ever get our hands on it. Meanwhile,
13 interest charges have been piling up and this must
14 be a severe burden. So, to bring this into a
15 point, the schools, as never before, want books.
16 The schools want books more than they ever did before.
17 One text was sufficient to teach when I went to
18 school but today you require -- it would probably
19 be in the nature of 7 or 8 books per student in a
20 history course and you need that many books in the
21 library to support one of these flexible programs
22 so the market is expanding incredibly. The publisher
23 at his end, wants to move the inventory and the hub
24 of the whole problem seems to be to find some way
25 to get the two together, bring the marketer and
26 the supplier together in an economical and efficient
27 way.

28 When I am speaking of these features,
29 I would like to just interject here that teachers
30 have special needs that may occur to a librarian





1 or a bibliographer. Teachers need to know such
2 things as what is the reading level of the book?
3 That is very important for us. Is the book well
4 illustrated? If we have a non-print student,
5 technical or occupational students, if the book isn't
6 well illustrated, if it is packed with type, it will
7 turn those students off completely. So this is the
8 sort of information we need.

9 Now, a good deal of this information
10 comes to us through Circular 14, but in Circular 14
11 there is a tremendous time lag. The Department just
12 does not have the personnel to turn it out frequently
13 enough, although they do turn it out and they do
14 put out amendments. The amendments are slow and
15 it would be a great stretch of time between when the
16 book is approved and they get around to the next
17 printing of amendments and then you probably have
18 gone over your budget year and there is a time lag
19 in there of months.

20 I would like to suggest what would
21 appear from the outsider's point of view of a
22 possible solution. I would like to draw attention
23 to the Kodak Miracode system and I believe the
24 Commissioners have the literature on this. It is
25 simply a system of putting bibliographic information
26 that is used and put in indices, photographing it
27 on film. The edge of the code is sensitized in such
28 a way that a librarian, familiar with the classifica-
29 tion system, when a teacher wants information in
30 particular areas, they can call on the machine and



1 the Kodak people search through a million entries
2 in ten seconds and give you a print-off. This is
3 a tremendous time saver. The virtue of the system,
4 as I see it, is that it is always readily available
5 if teachers, for example, want to know various
6 book reviews, if you have a trained librarian there
7 are ways she can get this for you, but the schools
8 I am talking of don't have these services. Teachers
9 would do well to buy on the basis of reviews from
10 reputable sources so we would like to cover reviews.
11 That can be fed into this system.

12 You could also feed into the system
13 the table of contents and the index. Suppose a
14 student wants to know the economic impact of
15 publication annually of a certain volume;
16 it would be an easy matter to feed the machine
17 the index to recall the annual figures and get the print-off
18 and order accordingly.

19 DR. JEANNERET: Just to clear us on
20 one point. I think I know the system. I did
21 study it at one stage. It is not an on-line system,
22 is it? That is an on-line system with terminals
23 at remote points. You make the material available
24 on microfilm and at a terminal, don't you?

25 PROFESSOR LOVEKIN: Yes. When I
26 first looked into this, that was the problem, that
27 the machine would be in Toronto somewhere. It would
28 have to be because of the cost and how could it
29 possibly service the outlying school? That is why
30 I made a supplementary brief because, in my first





1 brief, I was hung up on the very point you just made.
2 At this point I should like to call on the Xerox
3 representative because I think here is an answer
4 to Dr. Jeanneret's terminal problem. I think he
5 will take no more than five minutes or so to give
6 you a demonstration of the Xerox 400 Telecopier
7 and perhaps we should pause at this point.

8
9 ---(Demonstration)

10
11
12 PROFESSOR LOVEKIN: A teacher
13 can simply call in and say "I have a class interested
14 -- an elementary school class -- about the life of
15 children in Mexico, or something like this". They
16 can talk to the regional office and the regional
17 office, all the regional offices have direct lines
18 to Toronto. Your request will then be referred to
19 the bibliographer at the regional library in Toronto.
20 The bibliographer identifies the classification
21 system where this could be found and then activates
22 the machine, if that is the word, and the machine
23 would give the bibliographer the print-off. The
24 bibliographer then could return the call to Mr.
25 Steele's office and, in this way, transmit the
26 material.

27 DR. JEANNERET: At the rate of one
28 page every four minutes?

29 PROFESSOR LOVEKIN: The regional
30 offices have direct lines. Three minutes, I
 understand, if it is ordinary type and four or five



1 minutes if it is more complicated.

2 THE SALESMAN: There is a four-minute
3 setting and a six-minute setting.

4 DR. JEANNERET: At the rate of one
5 page every four minutes?

6 THE SALESMAN: That is correct.

7 PROFESSOR LOVEKIN: And it can be
8 a shorter or longer time, depending, so that I think
9 that that was the satellite problem the Commissioner
10 spoke of a while ago.

11 DR. JEANNERET: We are asking
12 ourselves whether or not the schools are so concerned
13 with Circular 14 as to make this relevant?

14 PROFESSOR LOVEKIN: Might I ask the
15 representative of Xerox if the Royal Commission
16 recognizes -- if he would care to remain a moment,
17 if anyone in the audience wants to see the demonstra-
18 tion close-hand?

19 THE CHAIRMAN: That would be a good
20 idea.

21 PROFESSOR LOVEKIN: This brings me
22 to the recommendations contained in my second
23 submission. I would respectfully suggest to the
24 Commission that the Commission, with more time,
25 examine the possibilities of the Miracode and the
26 Xerox 400 Telecopier and then, if you feel at that
27 stage that it is worth pursuing, that you pull
28 up from the Department of Education, the
29 Superintendent of Curriculum for History and Social
30 Studies, this is one area where we have this avalanche



1 of material and the English department has a problem
2 and some of the provincial library services, and
3 look again at the possibilities carefully. I
4 hopefully feel that the submission will overcome
5 those two obstacles and the Commission will find it
6 possible to go to Laval and see this actually being
7 used in an academic context.

8 DR. JEANNERET: I have visited Prof. Fortier at
9 Laval and we had his department, or we authorized
10 his department at his request to prepare something
11 that you would appreciate as an historian, and that
12 is a central index to the Canadian Historical Review
13 using computerized techniques, as far as they
14 keyboarded everything in and the computerized output,
15 organized it alphabetically for index purposes.
16 It did have one major fault and that is it was
17 quantitative and not qualitative and it did not
18 index a single idea. If the word "war" goes in, it comes out
19 17 different ways and you get all sorts of in-
20 consequential meanings as well as relevant meanings.
21 I don't say that to criticize it at all, but it
22 is a very interesting operation.

23 PROFESSOR LOVEKIN: I heard the
24 expression "Out of sight, out of mind" being used
25 with the computer. It is invisible and insane.
26 Nevertheless, this is my submission and I would
27 hopefully think it could be realized. I think it
28 would contribute materially to accelerating the
29 turnover of inventory from the publisher's point
30 of view. It would be a tremendous service to these



1 isolated schools and, indeed, any school. I would
2 suggest that for a minimum investment, really, this
3 service could be put into the library and the
4 returns, both to the trade and to the school would
5 all be proportionately helped.

6 DR. JEANNERET: Are you suggesting
7 that it would be used primarily to scan available
8 hard-print material or as a method of procuring
9 information that is not in published material for
10 direct use in the school? There are two different
11 things there.

12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 PROFESSOR LOVEKIN: They are two
2 different things but really they count as the
3 same thing.

4 DR. JEANNERET: Not from the
5 standpoint of the publisher.

6 PROFESSOR LOVEKIN: If a teacher
7 finds out then, of course, the teacher realizes
8 that he should have this book. It is not
9 printing the pages off for him: it is merely
10 identifying that this is a good book for such-and-
11 such a purpose.

12 DR. JEANNERET: It seems to me your
13 illustration indicated that it is printing the
14 pages off that he needed.

15 PROFESSOR LOVEKIN: Oh, no.

16 DR. JEANNERET: It couldn't?

17 PROFESSOR LOVEKIN: No, I can't see
18 that at all. I think that would be a perversion
19 of the whole thing.

20 DR. JEANNERET: Nobody knows better
21 than Xerox what I am talking about because it has
22 to do with copyright, but at the same time let me
23 make my position clear and that is that I have
24 no hesitancy in saying that education must utilize
25 to the ultimate the new technologies but we must
26 be careful that the new technology does not
27 inhibit creativity and we have got to work out
28 some kind of a marriage between these two social
29 objectives.

30 PROFESSOR LOVEKIN: I am glad you



1 brought the point up. This, I think, if it were
2 implemented in terms of reference and was used
3 for the purposes for which it should be and the purpose
4 for which it would be used would be to give teachers
5 in any school adequate bibliographic service.
6 That is point 1 and point 2 by using something
7 like a table of contents and an index to assist
8 them in identifying which particular books they
9 wished to obtain but it should be very, very
10 carefully limited to that.

11 THE CHAIRMAN: Do you consider
12 that the information which you have been talking
13 about really should be judged by an agency,
14 assuming that a bibliography was going to put
15 together the information that you have described
16 in your brief, should be available to teachers?

17 PROFESSOR LOVEKIN: Yes.

18 THE CHAIRMAN: In other words, we
19 have just done the review of the book, it is
20 well illustrated and things of this kind. Who would
21 you conceive of taking that responsibility and
22 compiling the information that would be transmitted?

23 PROFESSOR LOVEKIN: The provincial
24 library services are available in all these
25 centres.

26 THE CHAIRMAN: I take it in the
27 way you approached this that it is going to be
28 a function in your view primarily of the
29 Department of Education and the provincial
30 library system?



1 PROFESSOR LOVEKIN: Yes, because
2 we come back to Dr. Jeanneret's distinctions.
3 If we are just supplying bibliographic services
4 then I can see it would be perhaps a function of
5 the trade but when you add the aspect of
6 identifying contents, not reproducing contents,
7 I guess we have to say that, not reproducing
8 contents but identifying them, then it also has
9 an educational function and I would suggest we
10 are in an area where the Department of Education
11 and the trade can serve the mutual interests
12 by co-operation.

13 DR. JEANNERET: I would like to
14 say again that I subscribe unreservedly to the
15 principle that we must exploit the new technology
16 in every possible way but at the same time I
17 think it is incumbent on us -- this is not to
18 discredit the proposal at all -- I think it is
19 incumbent on us as we move forward, not to be
20 captured by what I like to refer to as the flashing
21 light syndrome and we should work out the cost
22 benefit analyses in advance and be sure that
23 we are not using a crowbar to open a peanut. I
24 am not saying we are here. It is conceivable
25 that if you costed out the program you are
26 describing, we could endow every school with a
27 free library of 3,000 books. It is conceivable.
28 I am not saying that it is and I am not saying
29 this to set aside this trend entirely but I think
30 we have to keep our feet on the ground and decide



1 what our priorities are as we expand the facilities
2 because even the facility that you have described
3 here allows a teacher to scan with a view to
4 choosing one page every four minutes. If she spent
5 all her time doing nothing else she could do much
6 better in the library.

7 PROFESSOR LOVEKIN: I appreciate
8 the Commission's premise that the basis must
9 be accountability and, therefore, this has to be
10 costed carefully. The cost, as I see it, will
11 be one Kodak installation for the whole province.
12 The Xerox installation rents at \$60 a month and
13 that could be accommodated in the offices of the
14 Regional Director of Education. There are 600
15 offices which could use this service. I think
16 that you could bring the costs in line.

17 Then you come to the economy of
18 time. This service should not be used to reproduce
19 contents of books. It should be helpful to find
20 the title and helpful to find what is in the
21 book.

22 R DR. JEANNERET: You didn't include
23 the line rental on that, you just included the
24 rental of the installation.

25 PROFESSOR LOVEKIN: The telephone
26 services are already available from the offices.

27 Now, the second part is, heaven forbid
28 that teachers should use this to scan a book.
29 All they need is the information to give the title
30 and the information so that they can index and table





1 the contents so they can get some idea of the
2 contents but they should not be transmitting the
3 pages from the book.

4 DR. JEANNERET: Well, some pages.

5 PROFESSOR LOVEKIN: I just don't see what
6 condition it would be sent out in. If you ever
7 sent out one you would have to send it all.

8 DR. JEANNERET: You would have to have
9 some kind of print-out of selectivized information,
10 selected information which would involve the
11 computer feedback rather than merit-load.
12 You would not be taking hard copies per page, you
13 would have to have something that included on one
14 page a great deal of information.

15 PROFESSOR LOVEKIN: The virtue I see
16 in Miracode is that in order to have information
17 easily obtainable, you feed that in, Now, the
18 further you get down the line you can feed
19 something else in and the machine will recover
20 from various places in the system so that you don't
21 need to consolidate the information in any one
22 frame.

23 DR. JEANNERET: Each piece it recovers
24 is what, each frame that it recovers is what?

25 PROFESSOR LOVEKIN: It would be a print-
26 off.

27 DR. JEANNERET: Of a page?

28 THE CHAIRMAN: The print-off would be a
29 page.

30 PROFESSOR LOVEKIN: Yes. I am trying to



1 stay away from pages of the text. Each print-off
2 would be on a sheet so that it is conceivable
3 to go back to our friend Hannibal again that you
4 might get four sheets on Hannibal.

5 DR. JEANNERET: We have not reached
6 this stage of enthusiasm through use of
7 traditional information, recovering techniques,
8 such as the work known as Canadian Books in Print
9 which lists every Canadian book in print.

10 I would venture to say it is not in one school in
11 500 in this province. That is an estimate,
12 perhaps I should say one in 200 and then
13 Canadian Books in Print should be available and is
14 not available via a subject guide to its contents
15 the total expenditure of a very few thousands
16 of dollars would make a subject guide to Canadian
17 Books in Print available in a quantity that could
18 be available in every school and now we are
19 getting somewhere, but we have not gone through
20 that stage in the evolution of this.

21 PROFESSOR LOVEKIN: Yes, I think
22 I have seen a revolution in library schools
23 in my teaching experience and not only do they
24 have professional libraries now, even medium
25 sized, but what is more important is the librarian
26 has the proper bibliographic tools.

27 DR. JEANNERET: My figures about
28 Canadian Books in Print are right because I
29 know the total sale is about a thousand copies,
30 including all exports.



1 PROFESSOR LOVEKIN: That is
2 discouraging, isn't it? I must come back
3 though to the case of a small isolated school.

4 First of all there is the problem
5 of putting in a person being knowledgeable to use
6 it and even if he could get Canadian Books in Print
7 in these isolated schools, I very much doubt if
8 Canadian Books in Print would produce the
9 information we need to work from. For example,
10 coming back again to the recovering of reviews,
11 you see most publishers cannot afford to send
12 representatives into these small schools. They
13 really need information that is not available
14 through ordinary bibliographical sources.

15 THE CHAIRMAN: I think what you have
16 done is that you have ascertained a particular
17 need, that is to say, for these schools in
18 isolated communities which are often overlooked.
19 They are just gone by. Any isolated community
20 suffers from this phenomenon. You are concerned
21 about that and what you have done is put together
22 an approach to assisting the school systems
23 in these particular places. That appears to
24 be an approach which we will examine because it
25 indicates that there is going to be some effort
26 simply by an adaptation of this kind which can
27 be very useful indeed and which admits
28 Canadian Books in Print and things of this kind.
29 What you are looking for is a direct communication
30 facility to the outside world, if you will, which



1 most northerners who are remote call the other
2 places. That is what you have brought before us
3 and I think it is an excellent beginning. I think
4 that is what you are telling.

5 PROFESSOR LOVEKIN: It is only a
6 beginning and has to be used intelligently but
7 in examining the thing we find that we are
8 misunderstanding each other. I am speaking really
9 of the social value. I am saying that the
10 child in the most remote school in this province
11 has the same right as the child in the Golden
12 Horseshoe. Dr. Jeanneret was quite right in
13 pointing out costs and we have to be realistic and
14 practical. If the cost is exorbitant we can't
15 absorb it but if they have a social and economic
16 value I am coming down heavily on the side of
17 social value.

18 DR. JEANNERET: I was really
19 asking, is there a more economical way of
20 achieving the same end result?

21 PROFESSOR LOVEKIN: You find it,
22 I will buy it.

23 THE CHAIRMAN: Well, we appreciate
24 very much, Professor, your bringing this to our
25 attention. It has been most useful. It is
26 really the first run-through we have had. For
27 me personally I am involved in the establishment
28 of new universities in the Yukon Territory and
29 the Northwest Territories and we are very much
30 involved with the transmittal of information by



1 in effect, telecommunications and other means.
2 I think we will probably wind up with a
3 university which is quite different than anything
4 else which will have to serve people as far as
5 Whitehorse on the one side and as far as Frobisher
6 on the other, on the same academic network, and
7 to me this sort of thing is enormously interesting.





1 In that instance you may well find
2 we will find where particular texts are, in fact,
3 called up in cases where it is a necessity. In any
4 case, this has been enormously interesting and it
5 is going to be very valuable to us.

6 PROFESSOR LOVEKIN: I find the
7 Commission's assurances of some follow-up investigation
8 very reassuring.

9 THE CHAIRMAN: Thank you very much,
10 Professor Lovekin.

11 Mrs. Laban, you have been asked to
12 speak to us. I understand you are the bookstore
13 manager of Lakehead University. I saw you in the
14 audience responding vigorously to some of the
15 statements that were made. Please do go ahead.

SUBMISSION OF MRS. P. LABAN

16 MRS. LABAN: Mr. Goodwin's address
17 to the Commission brought up some points I have
18 felt very strongly about for several years. I
19 have been the bookstore manager of Lakehead University
20 for five years and have thus had more time to become
21 bitter about publishers, Canadian or otherwise.
22 One of the things I would like to bring up is the
23 Canadian representation of American firms. As far
24 as I am concerned, it would be well if it was
25 done away with altogether because the only thing
26 that happens when an American publisher is
27 represented by a Canadian company is that it makes
28 the books more expensive and more difficult to get.

29 Very often I place orders with the
30 representative of an American firm and about three



1 days later I get a little notice saying "Out of stock"
2 3 to 4 weeks". That all means they have taken my
3 order and sent it onward to their American
4 counterpart. It would be far easier for me just
5 to order the books directly from the source in
6 question.

7 DR. JEANNERET: You do this for a
8 lot of books, I guess?

9 MRS. LABAN: I can do it unless the
10 representation is so bad you can't deal direct.

11 DR. JEANNERET: When they have not
12 got the representation on an exclusive basis, you
13 pretty nearly have to do it, so you must do it a
14 good deal.

15 MRS. LABAN: Yes, when I can.

16 DR. JEANNERET: How do you find it
17 in those cases?

18 MRS. LABAN: Much more convenient.

19 DR. JEANNERET: How do you send the
20 books back to the United States on a return?

21 MRS. LABAN: As books being returned
22 to country of origin.

23 DR. JEANNERET: No difficulty?

24 MRS. LABAN: Not much. Sometimes
25 there are brokers on the other side of the border
26 who grab hold of your shipments and will invoice
27 our store for brokerage privileges but we try to
28 circumvent that by putting notes on it saying
29 "Clear this through directly. No broker fees will
30 be paid". This has worked. I have a rather



1 horrible example here of this agency system. It
2 concerns a specific book called "Psychology Today"
3 which is used in the first year psychology at our
4 university. I get it directly from C.I.M. Books
5 in Palo Alto, California. It retails in our store
6 for \$13.60 and we buy it for \$10.88 and that is the
7 usual text discount. I have here a little circular
8 from Time-Life books represented by Doubleday Canada
9 Limited offering Psychology Today on this basis:

10 "Just fill in the postpaid order
11 guide and you will have the book
12 by return mail. If you decide to
13 buy Time-Life Books will save
14 you 25 per cent on the publisher's
15 list price of \$24.95. You will be
16 billed for only \$17.95 plus shipping."

17 DR. JEANNERET: This is not addressed
18 to the University. This is addressed to the general
19 public?

20 MRS. LABAN: I realized that when
21 the publisher was questioned on this. I was told
22 that was the trade price of the book.

23 DR. JEANNERET: I was going to ask
24 you if that was not the price at which a 40 per cent
25 discount would be given in Canada and this would
26 depend on circulation through the bookstores at
27 \$24.95. I don't know the history of this book but
28 that would be what I would assume.

29 MRS. LABAN: It seems to me there is
30 a tremendous discrepancy in price. It is almost double.



1 DR. JEANNERET: It does put the
2 university college store in a bad position.

3 MRS. LABAN: Yes. Of course, the
4 desk-copy problem is another factor that increases
5 the prices of books tremendously. I know how many
6 desk copies are unsolicited even. A professor
7 will come in and say "Look at all the books I got.
8 I don't want them. Will you buy them from me?".
9 Sometimes we do and more often we don't.

10 DR. JEANNERET: You are going on
11 record as saying as a college store you purchased
12 books that were sent free in the course of promotion
13 to professors and the the professors deliver them
14 to you and take money from you and put it in their
15 pockets thereby running up the cost of textbooks
16 to the students?

17 MRS. LABAN: They didn't ask for
18 those books. They just them given to them by the
19 publishing houses.

20 THE CHAIRMAN: It is there, in any
21 event.

22 MRS. LABAN: As a matter of fact,
23 a member of the faculty in Alberta prides himself
24 on the fact that he makes a trip back to England
25 every year from proceeds of the textbooks he receives.

26 DR. JEANNERET: I am glad we got
27 that on record because the inefficiency of promotion
28 has concerned us.

29 MRS. LABAN: If we had actively
30 solicited these free texts, it would be something else.



1 THE CHAIRMAN: How many free texts
2 of these that you get back come from the United
3 States?

4 MRS. LABAN: Since most of the
5 companies that do this have their Canadian agencies,
6 either by their own name or under somebody else's
7 name, it would be hard to judge.

8 DR. JEANNERET: Generally speaking,
9 in a centre that is geographically a little isolated,
10 regrettably, such as Thunder Bay, how is the
11 decision made, the value judgment made by the
12 instructor regarding what book he is going to use
13 in what course next year? Supposing he is giving
14 a course in any subject you wish to mention? There
15 will obviously be many contending books for adoption.
16 How does he make that decision? I am not saying
17 that I am in favour of these distributions of
18 textbooks, but how does he make the decision and
19 how should he make the decision? I would be glad
20 if you would address yourself to this specific
21 problem.

22 THE CHAIRMAN: Before you respond
23 to that, I quarrel with my colleague on the Commission
24 with the word "isolated". Thunder Bay is the centre
25 of Canada and, furthermore -- I understand what you
26 mean.

27 MRS. LABAN: Actually, we are quite
28 accessible here.

29 DR. JEANNERET: The publishers are
30 not.



1 MRS. LABAN: We have got a great
2 deal of publishers' representatives visiting our
3 university and all of them come to the bookstore
4 and get a list of books presently in use and then
5 they will go and visit the professors in their
6 offices and try to get the texts changed to their
7 publications.

8 DR. JEANNERET: But the decision is
9 going to be made how? On the basis of what informa-
10 tion? Surely not a five-minute interview in his
11 office with a representative. It is going to be on
12 the basis ---

13 MRS. LABAN: It is going to be on
14 the basis of free copies.

15 DR. JEANNERET: So we are driven
16 back into this regrettable necessity, aren't we?

17 THE CHAIRMAN: It is regrettable ---

18 MRS. LABAN: Just a few chapters
19 of a book, too, rather than a whole book.

20 DR. JEANNERET: Do you think he would
21 adopt it for 150 students on the basis of a few
22 chapters?

23 MRS. LABAN: If he agrees with the
24 way the book is generally set up, yes. I know they
25 have been approved on such a basis in the past.

26 THE CHAIRMAN: The system is obviously
27 regrettable for the publisher, but not for the
28 professor.

29 MRS. LABAN: I am not saying the
30 whole faculty does it by any means. They certainly





1 didn't ask for all these free copies and it certainly
2 brings the price of the books up for the students
3 very, very much.

4 Another thing, I have noticed is that
5 paperbacks, particularly academic paperbacks, are
6 getting to be almost as expensive as their hardcover
7 counterparts, \$7 and \$8 paperbacks, particularly
8 in subjects like sociology and history are no
9 exception.

10 DR. JEANNERET: The anthology-type
11 quality paperback.

12 MRS. LABAN: The mass paperbacks
13 are cheaper because they have larger circulation.

14 THE CHAIRMAN: If the Canadian
15 representatives were no longer in existence, how
16 would representation occur for and on behalf of
17 the particular books that are available? How
18 would people, or publishers in the United States
19 bring these books to your attention or the attention
20 of the staff?

21 DR. JEANNERET: That is a good
22 question. That is what I was trying to ask.

23 MRS. LABAN: They come in. They come
24 calling on me.

25 DR. JEANNERET: But some 30 publishers
26 or, I suppose, 15 or 20 operating out of Toronto
27 representing these various foreign principals,
28 conceivably represent 100 publishers or more and I
29 would venture to say that more than one dozen
30 foreign publishers come even to Toronto.





1 MRS. LABAN: Yes, because most of
2 them do have Canadian representation.

3 THE CHAIRMAN: Is it the fact there
4 are limitations on Canadian publishers actively
5 going into the United States, would that have any
6 bearing as far as you are concerned in terms of
7 reciprocity?

8 MRS. LABAN: When you say Canadian
9 publishers going into the United States ---

10 THE CHAIRMAN: And working.

11 MRS. LABAN: With Canadian literature?

12 THE CHAIRMAN: Canadian books of
13 any kind.

14 MRS. LABAN: There would be no market
15 for it in the United States.

16 THE CHAIRMAN: Let us not worry about
17 that. Let us say there is a market. I will go
18 back to my question which relates to this. Do you
19 think we might consider what you are submitting to
20 us in relation to the question of reciprocity in
21 terms of Canadian publishers being able to go and
22 work in the United States freely? Would that be a
23 consideration?

24 MRS. LABAN: I cannot answer this
25 too well because I don't know if there is a
26 restriction on Canadian publishers going into the
27 United States at the present moment. I imagine
28 under the present ruling everything is sort of
29 controlled.

30 THE CHAIRMAN: If there were, do



1 you think we should take that into account?

2 MRS. LABAN: Yes, quite. Another
3 thing I would like to bring out and this particularly
4 refers to a publisher who has recently been rather
5 well endowed with government money. That particular
6 publisher would much rather sell direct to the
7 public and has absolutely no regard of any kind for
8 the Canadian bookseller.

9 DR. JEANNERET: You are referring to
10 the Centennial Library particularly, aren't you?

11 MRS. LABAN: Yes, I am.

12 DR. JEANNERET: That is no longer
13 handled on that basis, the basis on which it was
14 originally launched. Wouldn't you be inclined to
15 agree that 90 per cent or more of his books are sold
16 through booksellers as opposed to most publisher's
17 books?

18 MRS. LABAN: Yes, I would say they
19 are, when they finally manage to get them on the
20 shelf. There is a great "Out of stock, out of print"
21 condition.

22 DR. JEANNERET: Would you agree that
23 the publisher you are referring to is the most
24 prolific by far of books sold by Canadian booksellers?

25 MRS. LABAN: Yes. There are others
26 smaller ---

27 DR. JEANNERET: If he disappeared
28 from the scene, it would be a distinct loss to
29 Canadian authorship.

30 MRS. LABAN: It would be a



1 distinct loss to Canadian authorship but some
2 of the authors dealing with this publisher are published
3 in the States and have done quite well there.

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30



1 DR. JEANNERET: Would you agree
2 that that is a regrettable attraction and
3 competition from the standpoint of fostering the
4 sense of Canadian identity through our publishing
5 houses?

6 MRS. LABAN: I think this particular
7 publisher is giving good services as far as that
8 is concerned but I wish he would do it more
9 efficiently.

10 DR. JEANNERET: Have you told him
11 so?

12 MRS. LABAN: Yes, I have told him.
13 I don't think any book seller has told him as
14 much as I have.

15 DR. JEANNERET: Do you sell more
16 of his trade books than you do of other trade
17 books from any other Canadian publisher?

18 MRS. LABAN: I don't know, I
19 don't really sell too many trade books anyway.
20 We sell mostly textbooks and we are very heavily
21 into what is known as remainders which are very
22 reasonably priced hard covers.

23 DR. JEANNERET: Including books
24 sent by the publishers to professors in the
25 course of promotion which you buy and distribute
26 for a profit?

27 MRS. LABAN: Those books are
28 sold to the students at half price. I don't
29 think the students are going to object to that.

30 DR. JEANNERET: But the students



1 are paying for those ultimately?

2 MRS. LABAN: Otherwise they are
3 just out of circulation, nothing happens to them,
4 that is all.

5 DR. JEANNERET: It is a very
6 inefficient system.

7 THE CHAIRMAN: Your point in that
8 regard is well taken. Is there anything else
9 you would like to say?

10 MRS. LABAN: No, I believe that
11 is about all except that I find it most unfair
12 and I refer to all publishers when books are
13 returned to them and the new lot of books that
14 is brought out and the decision is made that they
15 are to be sold at a higher price, then the
16 old stock of books is also sold at a higher price
17 which is something we have run into recently.

18 DR. JEANNERET: I didn't quite
19 follow that.

20 MRS. LABAN: Say we return books
21 to the publisher, then we order this particular
22 book from the publisher.

23 DR. JEANNERET: The same book?

24 MRS. LABAN: Yes, they send us this
25 stock that has already been in and out of the
26 store but meanwhile they have decided to reprice
27 the book and it just happened lately, we got a
28 book back that had just come back from another
29 store and unfortunately it had the price marked
30 on it, \$4.35 and all of a sudden this book is sold





1 to us at \$5.45 by the publisher.

2 DR. JEANNERET: That is a
3 peculiar practice, not peculiar to the book
4 industry. Supposing the price had gone down,
5 you would have been reluctant to accept it at the
6 higher price and it is generally the practice to
7 price at the prevailing market price and include
8 the inventory at the prevailing market price.

9 MRS. LABAN: Possibly but I have
10 yet to see a book price go down in all the five
11 years that I have been here. They seem to go
12 higher and higher.

13 THE CHAIRMAN: Or the prices of
14 anything else for that matter.

15 MRS. LABAN: Thank you very
16 much.

17 THE CHAIRMAN: Thank you very much,
18 we appreciate your coming.

19 We will now adjourn until two
20 o'clock.

21
22 ---Luncheon adjournment.

23

24

25

26

27

28

29

30





1 ---The hearing resumed at 2.00 p.m.

2

3

4

5

6

7

8

9

10

11

SUBMISSION OF LAKEHEAD BOARD OF EDUCATION

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

THE CHAIRMAN: We have with us
at this time Mrs. Susan Simonsen, Trustee of
the Lakehead Board of Education and Mr. F.C.
MacDonald, Superintendent of Curriculum.

If you would like to stress the
main points of your brief which we have looked
at, we will be glad to discuss them with you.

MR. MacDONALD: Thank you,
Mr. Chairman, I am glad you have had an
opportunity to look at the brief which is indeed
brief.

In identifying ourselves you will
realize that we represent the Lakehead Board of
Education and Mrs. Simonsen will be speaking to
the points and I will be supplying perhaps material.

MRS. SIMONSEN: First of all I
would like to say how pleased we are to have the
opportunity of being here and I am not saying
that for the lightness of the occasion but we
have a terrific stake in this whole matter.
This is really what has prompted us to seek out
this opportunity although we were asked, but we
are pleased to be here and most sincerely.

We feel that our main point is
really embodied in our quotes about the way





1 we feel, our responsibility to the young people
2 under our jurisdiction.

3 " Only a truly Canadian printing
4 press, one with the 'feel' of Canada
5 and directly responsible to Canada,
6 can give us the cultural analysis,
7 the informed discourse and the dialogue
8 which are indispensable in a
9 Sovereign Society."

10 But still one which we feel bore our sentiments
11 very heavily.

12 I only attempted to make three
13 main points. We first of all are faced with
14 ordering books. Our problem is that in ordering
15 the books at the school level, whether we
16 intend to be criticized or not for not having a
17 professional librarian heading up our whole
18 division on libraries which we are beginning to
19 feel that we need, still and all the main ordering
20 of books at the school level --

21 DR. JEANNERET: You mean selection,
22 do you?

23 MRS. SIMONSEN: Selection, yes.
24 Even though we, as a Board, may lay down policy
25 that we will be keen to have Canadian books
26 bought it is very difficult for our teachers
27 and principals at the school level to find out
28 what, in fact, is a Canadian list. Therefore,
29 we suggest that we need a document which would
30 give a composition of the publishing houses so



1 that we can find out if we are, in fact, ordering
2 from a catalogue and if it is a Canadian book or
3 not.

4 The outline of the text simply
5 lists the publisher with no indication at all as
6 to the source.

7 Then, two, we wanted to underline the
8 fact that we would like an inventory of Canadian
9 books. This apparently seems to be another
10 difficulty. We have no way of knowing how
11 to find books which may have gone out of print
12 and so on, and this is another difficulty in
13 locating books and the third one was perhaps
14 a need to have some document from your
15 reporting that could be put in the hands of
16 either parents or school librarians or teachers
17 of the results of your hearing. We thought
18 this would be very useful.

19 THE CHAIRMAN: Do you have any
20 advice to us as to how we should structure our report?
21 We are going to be attempting to do the structuring
22 very soon. We have two suggestions, we want
23 to make it alive and dynamic and we want to make
24 it interesting reading but we are not sure yet how
25 we are going to do it but we have this target in
26 mind. We would be interested to have your
27 suggestions and I wonder if you could amplify
28 it any shape or form?

29 MR. MacDONALD: Mr. Chairman, we
30 realize in the preparation of your report it will



1 have to be in the final formal form, these are
2 sometimes hard to take out of libraries and rather
3 difficult to read. They are not very colourful,
4 as you know, and our thought was in a paperback,
5 something which would be brief, amusing if you like
6 and running alongside with the others, something
7 which would entice people to go from the little
8 teaser to the main document.

9 We think all Canadians should be
10 aware of these facts which we are seeking today to
11 learn.

12 THE CHAIRMAN: As far as entertaining
13 is concerned I can merely say that the participants
14 in this Inquiry have certainly been instructional
15 from my side at least.

16 DR. JEANNERET: Mrs. Simonsen, just
17 while you are making the point, the question
18 whether or not a house, a particular Canadian
19 publishing house or publishing house in Canada
20 is Canadian, Canadian owned, doesn't have very much
21 to do with whether or not the books that it is
22 selling are Canadian written and I think that
23 mere information regarding the corporate structure
24 of the publisher would not help you to decide
25 the questions you are raising. I wonder if
26 Circular 15 that has been announced won't help
27 considerably in that direction? This is the
28 proposed departmental circular of the purely
29 Canadian materials that is to be issued. Is
30 that going to be a help?



1 MRS. SIMONSEN: Yes. My thought
2 was not so much whether the book was actually
3 published in Canada or not but it does give you a
4 guide if you are teaching any of the social
5 sciences, to know where, in fact, the editing was
6 done, who was responsible for it.

7 DR. JEANNERET: That is why
8 I say the corporate structure of the publishing
9 house is not the information that will answer that
10 regarding the books that that house sells.
11 The average house represents 10 or 15 foreign
12 publishers in addition to having hopefully its
13 own Canadian list.

14 There is the reference that we
15 were discussing this morning, Canadian Books
16 in Print which I find is not nearly as widely
17 distributed as it should be. That could be another
18 source of this information.

19 THE CHAIRMAN: Well, would it
20 be a source, because that is purely Canadian
21 Books in Print? You are concerned with books
22 that are coming from other sources too, aren't
23 you?

24 MRS. SIMONSEN: Yes.

25 DR. JEANNERET: But you want
26 to know if they are coming from other sources?

27 MRS. SIMONSEN: Yes.

28 DR. JEANNERET: Then it won't be
29 in Canadian Books in Print.

30 MR. MacDONALD: What is the definition



1 of a Canadian book?

2 DR. JEANNERET: You have to take it
3 on its merits each time. In our third report
4 we alluded to books written by Canadian residents
5 or by Canadian citizens wherever they might be.

6 MR. MacDONALD: I am interested
7 to hear you mention Canadian Books in Print because
8 I have gone into the library and found one
9 copy. I understand it is about \$25 for a copy.
10 I looked through it for a certain book by an
11 author who lives in this particular vicinity. Two
12 of her books are listed but the Dreadful Journey
13 is not in that issue of Canadian Books in Print.

14 DR. JEANNERET: That is a commentary
15 on the information that was supplied to it. It
16 is remarkable, it contains 15,000 titles and as
17 I mentioned this morning it will be vastly more
18 useful if a subject guide could be available for
19 it so that you could look up books in a particular
20 subject area. I am sure there are omissions.

21 MRS. SIMONSEN: Something that we
22 thought in presenting our brief was the difficulty
23 of us who are attempting to interest teachers
24 in sponsoring new courses or being innovative in
25 their teaching to find ways to have material
26 published to meet need. I wonder particularly if
27 there were some vehicle, some structure through
28 which the needs of school boards and school
29 authorities could, in fact, be relayed to publishers
30 To have an individual approach to a publishing.



1 house is a very difficult thing and I wondered if
2 there had been a suggestion made to you or if
3 this is at all practical that people who are
4 attempting to provide material for certain needs,
5 for instance, we are charged with teaching young
6 Indian people in Ontario. We have young people
7 coming from reserves in the Trout Lake and Sand Lake
8 areas and this is a mammoth task for the teachers to
9 be charged with, to try to find material.

10 We know that our teachers have
11 produced a great deal of incredibly fine material.

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30



1 It would seem too bad that sources
2 couldn't be found that they couldn't, in fact, have
3 works published.

4 THE CHAIRMAN: In this specific
5 instance of which you speak, we have found in other
6 provinces they share this same kind of problem with
7 regard to the original people, indigenous people,
8 whatever name you want to give them, that each of
9 the provinces has this same concern and we have
10 already suggested informally to several provinces
11 in our discussions with them that it might well be
12 useful for all the provinces which have the concern
13 of the Indian, Metis groups -- there are no Eskimos --
14 there are some in Quebec, but that they should come
15 together on the one particular segment if they can
16 learn, one from the other, and perhaps come to a
17 common sort of curriculum which would not otherwise
18 be achieved in the normal constructure because
19 everyone has his own thing in each province. This
20 kind of thing is a very useful suggestion -- there
21 is a fly here -- it at least keeps us active. The
22 kind of suggestion you are talking about as well,
23 you, therefore, really consider that there is a need
24 for some channel or avenue whereby people who are
25 authors or have created books, learning material,
26 some agency to which they can go with their material
27 with a view to having it published to meet specific
28 needs. This is the kind of thing you think is
29 necessary?

30 DR. JEANNERET: And involving the



1 consumers too, the educationists themselves, not
2 necessarily as authors but authors and the education-
3 ists and teachers themselves and the publishers.
4 To mix a few metaphors here, you are advocating an
5 institutionalization of an interface, so to speak.
6 Is that correct?

7 MRS. SIMONSEN: Yes.

8 DR. JEANNERET: It is a good idea.
9 I think it is perhaps the first time it has been
10 put this way.

11 MR. MacDONALD: We were thinking of
12 the economics of the situation too, apart from
13 Indian life. We do have on our curriculum courses
14 which deal with local studies dealing with the origins
15 of Thunder Bay and in the vaults of the library are
16 old newspapers going back to 1869 or 1870. For
17 teachers to have access to them, this becomes an
18 impossibility. The material is there. If there
19 were some way, probably a practical approach would be
20 to have a fund for releasing a teacher for a year
21 to look at these things on a commission basis.

22 DR. JEANNERET: This suggestion has
23 been made to us indeed. Probably the special merit
24 of your suggestion -- I am not prejudging it -- it
25 would give an opportunity to coordinate the possible
26 interest of different regions, local authorities in
27 a particular problem because I am sure you are
28 visited by a lot of publishers and you can talk
29 to these publishers, but you are only talking on
30 behalf of a strictly regional, local need. "In



1 the market there may not be sufficient incentive.
2 If this could be institutionalized, it might be
3 possible to coordinate these things.

4 MR. MacDONALD: I was thinking of
5 little packages of different formats. I think this
6 is one way you could resolve this would be to have
7 a shuffling of material in an appropriate format.

8 I think we have touched on our
9 three points, frankly.

10 THE CHAIRMAN: May we ask you one or
11 two general questions, then? We are, of course,
12 concerned about the implication of Circular 14.
13 Will you touch, please, on how you consider
14 Circular 14, do you consider it as a document which
15 ought to be followed as far as policy, do you follow
16 it? Would you touch on this area?

17 DR. JEANNERET: We won't tell.

18 THE CHAIRMAN: We won't tell. It is
19 all public.

20 MR. MacDONALD: You are familiar
21 with Circular 14?

22 THE CHAIRMAN: We are very familiar
23 with Circular 14. We want to know how you feel?

24 MR. MacDONALD: Through the years
25 I find it is a great deal more generous than it was
26 40 years ago when there was one book only authorized
27 on it. Mind you, I am sorry to see some of those
28 old books that were used in the old days to be no
29 longer on it. By and large I think the Department
30 of Education has done a commendable task in laying it



1 before us. Our only comment in connection with
2 Circular 14 is, what are the origins?

3 DR. JEANNERET: What is your comment
4 on regulation 20, if you don't mind my asking
5 something specific:

6 "A teacher shall not use or permit
7 to be used as a textbook in a prescribed
8 subject in an elementary or
9 secondary school any book that is not
10 approved by the Minister or the
11 regulations."

12 et cetera, et cetera? Too restrictive?

13 MR. MacDONALD: No, I don't think so.
14 We really do have our own definition of a textbook:

15 "A textbook is a book the Board
16 is obliged to buy and in sufficient
17 quantities for the use of students."

18 We may call it a textbook or a reference book.

19 MRS. SIMONSEN: I might add, from the
20 Board's point of view, that one of our main thrusts,
21 we feel, is to provide libraries in our schools. It
22 is quite a new thing for us locally and one which,
23 from the Board's point of view, we commend. While
24 the teacher may be restricted as to the use of a
25 text, we are now surrounding students with a wide
26 variety of books in each school.

27 DR. JEANNERET: I can't help but
28 think the word "textbook" is an archaism now and
29 we should use, perhaps, something else to define
30 it, as opposed to the library book.



1 MRS. SIMONSEN: I think that, in fact,
2 is what is happening, in actual fact, in our schools
3 locally. Would you not agree with that?

4 MR. MacDONALD: Yes. I would say
5 that many of our men, in ordering books now, divert
6 the majority of the funds into so-called library
7 books and resource books and are ordering texts
8 also.

9 DR. JEANNERET: It follows, then,
10 that since the inauguration of the \$3 per pupil
11 grant in 1968, which was a textbook grant, nothing
12 like that is being spent on textbooks now.

13 MR. MacDONALD: In the olden days
14 \$3 didn't cover the needs for textbooks. We spent
15 beyond \$3. I think at one time it was \$7 for
16 library books as well. These are just part of
17 general education grants now.

18 DR. JEANNERET: Yes, I realize that.
19 Textbooks as such, as defined by Circular 14, so
20 to speak, probably do not receive \$3 per pupil
21 support out of the per capita grant.

22 THE CHAIRMAN: Using the word
23 "stimulation", do you consider there should be
24 stimulation grants? I have heard people say
25 in relation to textbooks that this should be.

26 MR. MacDONALD: This matter of
27 stimulation is a tricky one. If you are talking
28 about stimulation grants to publishers, perhaps not,
29 but perhaps to school boards who have the right to
30 choose the books they wish.



1 THE CHAIRMAN: This would be
2 stimulation grants. I thought that was what you
3 meant was to school boards to make the selection.

4 MR. MacDONALD: Right.

5 THE CHAIRMAN: In relation to guidelines,
6 for example, for rotating. Is there any merit in
7 looking at that system again?

8 MR. MacDONALD: Probably. It seems
9 to be a hangover to be in one area, French-language
10 instruction, where we have special books. It has
11 disappeared into the general pot.

12 THE CHAIRMAN: I would like to ask
13 if you consider that there is any reason why we
14 should be concerned about having books, textbooks
15 which are Canadian, as opposed to just receiving
16 textbooks from any place that they originate. Could
17 you comment on that?

18 MR. MacDONALD: I think in our brief
19 we state emphatically that we believe the books
20 which the boys and girls should have are the best
21 books, the most relevant books, regardless of origin
22 and I don't think we are prepared to debate all the
23 applications of sources, combines and all the rest
24 of it.

25 THE CHAIRMAN: Does it follow,
26 therefore, that, as a staff member of the Board
27 structure, would you tell me what the books are that
28 you use? The question of origin of the books,
29 whether it is Canadian authorship or U.S. authorship
30 is of no concern, or is it from time to time?



1 MR. MacDONALDE: Well, I must say
2 that we are not sanguine about this. I have seven
3 books to look at and I will probably want to take
4 the best one for the course, regardless of where
5 it comes from, taking price into consideration.

6 DR. JEANNERET: Even if it says
7 the George Washington is the father of our country?
8 It might be the best book?

9 MR. MacDONALD: It might not be too.

10 MRS. SIMONSEN: I think we tried to
11 state the case pretty clearly on our first page.
12 This is our concern. You hit the nail on the head.
13 If books on Canadian history are, in fact, published
14 in the United States, chances are the person who
15 had done the editing, even, or the scrutiny of the
16 original work is going to misconstrue it in terms
17 of Canadian viewpoint, I don't see that it can be
18 any different. I am sure that we would not be able
19 to write the history of the United States in the
20 same light as a person who had come through that
21 culture. That is precisely the reason that we are
22 pleased to appear before you today. It is when
23 it comes to the humanities and social sciences we
24 feel that we must have a Canadian-published product.

25 DR. JEANNERET: You recognize this
26 Commission has a problem.

27 MRS. SIMONSEN: We have got a problem
28 too.

29 THE CHAIRMAN: In this context, we
30 are you and you are us and we are all everybody.



1 This makes it doubly difficult and I noticed
2 somewhere today the concern for texts on sociology,
3 for example, seemsto have an American orientation
4 to Chicago. One thing that puzzles one is why
5 should a major university in Canada, which undertakes
6 a concentration of sociology -- various universities
7 springing up with specialties as they go along, is
8 a major area, but evidently we have the Mecca for
9 all sociologists in Chicago. It is quite apparent
10 to everybody that their problems are quite different
11 from ours and yet this is what is being taught in
12 our country.

13 MRS. SIMONSEN: Sometimes I wonder,
14 Mr. Rohmer, if this isn't partly a problem of the
15 young man at Lakehead University who came to write
16 on something and not be able to get his work
17 published, either inept at the job of finding a
18 publisher or else he does find somebody else ---

19 THE CHAIRMAN: If you have written
20 something which is exclusively Canadian, I have got
21 to have a market which is the United States and
22 Canada.-- I am sorry -- this is the kind of thing
23 people are being confronted with, from what we are
24 being told.

25
26
27
28
29
30



1 DR. JEANNERET: And also usually
2 Lakehead University or any university in Canada
3 as an example -- and we get into the problem of
4 of market size and, therefore, viability as an
5 original college publication. These are practical
6 problems and we are concerned with them. They
7 have to do perhaps -- this may not be the answer --
8 with procuring a broader market based on the
9 Canadian market for the Canadian work; in other
10 words, looking for a continental or world market
11 insofar as possible.

12 MRS. SIMONSEN: I don't know if we
13 made our point sufficiently well either about --
14 we felt that sometimes the Canadian publishers
15 are so strapped for funds that the brochures and
16 the promotional material for their work does
17 not get into the hands of the people who are
18 actually buying the book in our jurisdiction, that
19 is, the school principal and the teacher.

20 The American firms have pretty
21 attractive little brochures and so on, which
22 seem to reach the hands of these people and as a
23 result the orders come through. We have had to eke
24 out a list of Canadiana.

25 DR. JEANNERET: This is a subject,
26 which makes me ask a question which I think could
27 be quite important and that is: Do you tend to
28 agree that the catalogue material that is available
29 to you is publisher oriented, that is, the
30 publisher's lists of books available whereas as a



1 consumer your interest is in subject areas and
2 would you welcome some kind of co-ordinated
3 subject catalogues, perhaps help from outside
4 in some way, cutting across the publishers so
5 that you could see what was available in a
6 subject area in future rather than what is available
7 from perhaps Clarke's or Gibbs or whoever it might
8 be?

9 MRS. SIMONSEN: That is the kind
10 of documentation we need.

11 THE CHAIRMAN: There was a suggestion
12 this morning that there was room for, or a role for,
13 federal participation on a nation-wide basis in
14 relation to research and development of texts.
15 Would you comment on how you feel about that; if
16 you can?

17 MR. MacDONALD: I suppose if we
18 are referring to the educational texts at the
19 elementary level; Section 93 of the British North
20 America Act may have a bearing there.

21 THE CHAIRMAN: We are inclined
22 to think that the Federal Government, there
23 can be recommendations made to the Federal Govern-
24 ment on just about any line and we are prepared --
25 we want to hear what you have to say. Forget
26 about Section 93 of the BNA Act. It can be
27 got around depending on which province it is
28 from time to time, so that if you consider it,
29 forgetting about the BNA Act --

30 MR. MacDONALD: That is most



1 encouraging if it can be circumvented and if it can
2 be handled at the federal level, we would certainly
3 be agreeable to that.

4 THE CHAIRMAN: Not funded but the
5 responsibility. Do you see a responsibility on
6 the Federal Government in terms of research?
7 The American government does this. Do you think it
8 would be of any value?

9 MR. MacDONALD: Yes, I do, perhaps
10 for a number of reasons. It would get different
11 parts of our community working together in research
12 for the common good and this may be one of the
13 things which prevents our country from being
14 together in many respects today.

15 DR. JEANNERET: Do you see a more
16 relevant role than in the past, relevant in relation
17 to actual classroom needs for OISE, for example,
18 and its research programs? In a sense it is,
19 if not national, a very large provincial
20 research body and if it were more keenly aware
21 of problems related to curriculum materials, would
22 this be a desirable emphasis or trend to encourage?

23 MR. MacDONALD: Yes. My idea
24 would be, OISE has had five years now. They have
25 their field offices throughout the areas and I
26 think from the beginning there has been an
27 attempt to work in close liaison with the
28 practising educators in the schools. There
29 has been some resistance for a number of reasons
30 partly because it is Toronto centred and





1 partly because there were the wrong people in
2 certain programs but I think the Board is interested
3 in research.

4 DR. JEANNERET: It could be a mechanism
5 you feel?

6 MR. MacDONALD: It could be.

7 THE CHAIRMAN: Well, we appreciate
8 very much the effort you have put out to give us
9 a lot of good thinking and we appreciate the
10 interest you have taken. It has been very, very
11 helpful and we appreciate it very much.
12 Communicate to your Board our thanks for your
13 attendance.

14 DR. JEANNERET: We have got a lot of
15 ideas from your appearance.

16 -----
17

18 SUBMISSION OF LAKEHEAD DISTRICT ROMAN CATHOLIC
19 SEPARATE SCHOOL BOARD

20
21 THE CHAIRMAN: Mr. Greer, you have
22 presented us just at the lunch hour with a brief.
23 If you would give us two or three minutes until
24 we have digested this brief. We will just read
25 this and then we will be ready for you.

26 MR. GREER: Thank you, Mr. Chairman,
27 for allowing me to appear on short notice. I
28 just wanted to speak very briefly about these
29 selectionn tools that are available in the schools.
30 Here is the first one that is published by the



1 Department of Education. It contains something
2 like 5,000 books. It is a very excellent book guide
3 but I am afraid it is not of too much use to a
4 school principal who is teaching most of his
5 time and really hasn't got much special training.

6 The same thing applies to the
7 basic book list published by the Canadian Library
8 Association. In my brief I have made some comments
9 also on the fact that a lot of books are not
10 included in these. These publications are starting
11 to get out of date. There is no list available
12 that has been published in the last two or three
13 years.

14 The third one, of course, is the
15 Books for Boys and Girls published by Ryerson Press,
16 at least until recently published by Ryerson
17 Press. I don't know whether the new management
18 will continue it or not. This book is five years
19 old and a lot of material in that is out of date.
20 I think it would be a big help for book selection
21 if the principals had a short list up-to-date,
22 revised every year, so that the new editions,
23 new books, are included in it so that they could
24 make sure that their libraries do have a minimum
25 Canadian content which they should have.

26 The other point was that it is
27 going to be difficult to argue as to what is a
28 Canadian book. There are a lot of very fine
29 Canadian books that are published by American
30 owned publishing houses and I certainly think we

1 should still buy these books if they are worth
2 it.

3 I think that is about all I have
4 to say, Mr. Chairman.

5 DR. JEANNERET: I think I have
6 just one question, Mr. Greer. We have been on it
7 before. It has been proposed to us very strongly
8 that a subject guide catalogue perhaps issued
9 monthly on Canadian Books in Print would perform a
10 particularly useful service if it could be brought
11 about. Do you subscribe to that idea?

12 MR. GREER: Very definitely.

13 DR. JEANNERET: It would exactly
14 meet the conditions you set down except that it
15 would not be as short as you say.

16 MR. GREER: Of course, the big
17 difficulty with Canadian Books in Print --
18 which Mr. MacDonald, I think, mentioned a while
19 ago -- Canadian books are not always Canadian-
20 oriented because they are published throughout
21 the United States and England.

22 DR. JEANNERET: The primary inprint
23 I think has to be Canadian.

24 THE CHAIRMAN: I think what you
25 have to find is a focus or thrust on books which
26 are educational or designed for the educational
27 film, if you will. Is that what you have in
28 mind?

29 MR. GREER: No, not entirely.
30 I think that fiction should be in line with this.



1 THE CHAIRMAN: But you are talking
2 here in terms of about 500 books to begin with?

3 MR. GREER: Yes, I don't think
4 there could be many more than that but we can
5 assume from grades 1 to 8, for example.

6 THE CHAIRMAN: This is the area
7 you are talking about, grades 1 to 8?

8 MR. GREER: I would not leave out
9 high schools, either.

10 THE CHAIRMAN: You say that
11 schools purchase Canadian books. "I suggest that
12 a generous subsidy be paid by the Board of Education
13 with each school board receiving back 50 per
14 cent"-- Canadian books, perhaps it should be 75 per
15 cent.

16 Again, this, though, would apply
17 to books which are used in the educational system?

18 MR. GREER: Right.

19 THE CHAIRMAN: Would these be books
20 which are offered in Canada, printed in Canada,
21 would you define it this way or would the author-
22 ship of the Canadian be absolutely important?
23 How do you conceive of this? What do you seek
24 to encourage by this?

25 MR. GREER: It is the subject
26 matter that is the important thing. I can see
27 where a Canadian novel for young people might
28 be written by a German who has just been over here
29 for a few years and I think one excellent Canadian
30 book printed on the Arctic in the last two or three



1 years, was by a man who couldn't even speak
2 English until a few years ago. It is a beautiful
3 book.

4 THE CHAIRMAN: Well, we thank you
5 very much, sir, for coming to be with us and giving
6 us your brief. It has given us some food for
7 thought. Thank you.

8 DR. JEANNERET: Are you related
9 to the late B.K. Greer?

10 MR. GREER: No.

11 -----
12

13
14 THE CHAIRMAN: We now have with
15 us Mr. Jack Malcolm, Learning Materials Co-
16 Ordinator of the Lakehead District Roman Catholic
17 Separate School Board.

18 You have given to us in point
19 form some of the points you wish to make. If
20 you will give us the high lights we can discuss
21 them with you.

22 MR. MALCOLM: Thank you,
23 Mr. Chairman. I should say that this is very much
24 an informal presentation and not a formal
25 presentation. The Board has instructed me
26 to first of all confirm its previous comments to
27 the Commission in writing in its support of
28 Canadian ownership of Canadian publishing companies,
29 of Canadian publications and of Canadian content
30 in educational texts.



1 We have noted with pleasure the
2 forthcoming Circular 15 on Educational Books by
3 Canadian Authors produced in Canada in 1972 and
4 I suppose one of the main areas of concern is
5 the fact that we in Northwestern Ontario in the
6 educational field are very conscious of this
7 separation by distance from the centres of
8 publishing.

9 Most of the business of our
10 Board is carried out either by mail catalogues
11 or from publishers' representatives who call on us
12 on their way to the west coast.

13 We suggest as a possibility some
14 form of co-operative and local warehousing and
15 display by Canadian publishers which will do much
16 to keep Canadian publishing to the forefront of
17 our attention here at the Lakehead.

18
19
20
21
22
23
24
25
26
27
28
29
30



1 We realize that this may not be
2 possible in the Lakehead as such, but there are
3 centres quite close to us such as Winnipeg where we
4 are sure this sort of thing could take place and
5 it would be beneficial, not only to us in the Lakehead,
6 but those of us to our immediate east and, indeed,
7 those west of Winnipeg, as well as ourselves.
8 This distance which separates us applies not only to
9 the commerical publishing houses, if I could
10 so call them, but also to the two main government
11 printers, and I refer here to Information Canada
12 and the Queen's Printer for the Province of Ontario.
13 Both of these sources have some very good material
14 for schools and neither of them has anything
15 approaching any facilities of warehousing or display
16 or even a small store of any kind in or near the
17 Lakehead, so that their excellent facilities for
18 schools are denied to us unless we were able to
19 plough our way through an outdated catalogue or
20 find our way to Toronto at some time. We are
21 concerned about Canadian educational periodicals
22 and feel that most of them that come through our
23 hands are doomed to a very short life. We mentioned
24 in our comments an index, which was absorbed by
25 educational media and now educational media which, has
26 in turn has been absorbed by School Progress.
27 Monday Morning has an erratic publishing history,
28 as far as we are concerned, and we suggest a
29 possibility here that teachers' organizations and
30 federations throughout Canada could perhaps lend



1 | their support to this aspect of publishing in Canada.

2 | We feel that there is a need for
3 | teachers generally to be more familiar with Canadian
4 | literature and, therefore, we would make a plea
5 | that teachers' training institutions devote some
6 | time to the training and instruction of their
7 | teachers of Canadian literature for we feel that
8 | many people will never make use of Canadian literature
9 | in schools until they, themselves, have some background
10 | in it.

11 | We feel that professional library
12 | organizations such as the Ontario Library Association
13 | and the Canadian Library Association could be invited
14 | to produce further selections to us related to
15 | Canadian books for schools. We would like to see
16 | some form of consultation and liaison between
17 | Canadian book jobbers and those responsible for
18 | school library purchasing in Canada, To better
19 | reflect the need for Canadian books in school
20 | libraries and discourage the increasing eroding
21 | which becomes apparent from visiting American jobbers.
22 | We have the paradox, of course, as we all have,
23 | of Canadian-owned publishers and Canadian subsidiaries
24 | of foreign firms. We feel a small plea for the
25 | latter is desirable for, without them, managed
26 | by Canadians and producing Canadian materials by
27 | Canadian authors, some recently-produced Canadian
28 | material might not have appeared.

29 | The textbook, we feel, has given way
30 | in large measure to a variety of materials and media



1 so that more profitable fields of approved texts
2 is much less so. In addition to operating the
3 warehouses at regional points, an office or some
4 such similar facilities as we mentioned, we feel
5 Canadian publishers would benefit from contact
6 with teachers' federations and local Boards of
7 Education in order that some joint planning and
8 review of requirements could be mutually beneficial
9 to publishers and educators alike. The end product
10 we see may be well greater autonomy in book
11 selection at the local level in education than is
12 at present possible.

13 Then, a final comment on the termination
14 of the grant for libraries which were terminated,
15 I think, in 1969. We feel these were instrumental
16 in building school library collections to a
17 realistic standard than if the grant were terminated
18 as it has been. Without this incentive some Boards
19 may not find it necessary to allocate funds,
20 specifically toward school libraries, while others
21 may not have the monies available to build towards
22 adequate collections.

23 Those, Mr. Chairman, are the main
24 points.

25 THE CHAIRMAN: Thank you. A comment,
26 if I may, with regard to the separation of the book
27 publishers here. The phenomenon exists in this
28 country, in fact, that most publishing houses are
29 located in that place, Toronto. Similarly, in the
30 United States, it is New York and Chicago. The fact



1 is the distance, as you move outward gets further
2 when you go beyond the Lakehead and you move towards
3 the west. Conversely, if you go toward the east,
4 the element of separation we have discovered is
5 enjoyed by everybody outside of Toronto and it is
6 not something that particularly belongs to the
7 Lakehead, although I understand from my associates
8 here that there is a feeling the separation is
9 quite harsh.

10 You say that there are no facilities
11 or stores here in the Lakehead with regard to either
12 Information Canada or the Queen's Printer, Ontario.
13 Is that correct?

14 MR. MALCOLM: Correct.

15 THE CHAIRMAN: Are there bookstores
16 of any kind for the sale of these books?

17 MR. MALCOLM: Yes. There are a small
18 number of bookstores in the Lakehead which are
19 devoted to the sale of books. Indeed, we have them
20 on both sides of the City and at the University.

21 THE CHAIRMAN: Do you know if any
22 representations have been made either to Ottawa or
23 the Queen's Printer with relation to the installation
24 of the kind of stores that they have?

25 MR. MALCOLM: I am not familiar with
26 any representation at all. I think it would be
27 an excellent thing indeed.

28 DR. JEANNERET: Do you think the
29 booksellers would agree with it?

30 MR. MALCOLM: I think the booksellers



1 would be interested in stimulating any sort of
2 sales in the schools they could get and I think
3 perhaps by buying things from Information Canada
4 there would be a tendency for the public to buy
5 other materials so I think the bookstores would
6 agree.

7 DR. JEANNERET: The question was
8 whether or not you thought it would be desirable
9 to open a government bookstore?

10 MR. MALCOLM: In that case, I certainly
11 do think a bookstore of the type that exists in
12 Toronto would be very valuable indeed.

13 DR. JEANNERET: Well, your submission
14 was a kind of recapitulation of very important and
15 meaty points that have been put to this Commission
16 and I won't go over them for that reason. Just
17 touching one of them, it is only too true that
18 Canada has to be exposed each year to very roughly,
19 60,000 new English-language books published in the
20 U.K. and the U.S.A. and in Canada and a few other
21 places. Of these a small proportion, but still
22 a vast number of books, are of potential interest
23 to the educational system, 10,000, 15,000, whatever
24 it might be. Your suggestion, therefore, for
25 some kind of coordinated, centralized, regional
26 display centres is a good one and has not escaped
27 our notice already. I don't think that this
28 Commission would ever recommend setting one up
29 in Winnipeg first and no Ontario ones. You would
30 welcome, I take it, something in the nature of a



1 permanent, regional resource centre in Thunder Bay,
2 for argument's sake, which would endeavour to show,
3 having purchased a very wide variety of new materials
4 at all times to which you and other educationists
5 could have access, you would give a great deal of
6 importance to this?

7 MR. MALCOLM: Very much so.

8 DR. JEANNERET: It wouldn't be a
9 very expensive thing to do.

10 MR. MALCOLM: It is something almost
11 vital for us here because we do feel the separation
12 in distance.

13 DR. JEANNERET: I don't think we
14 will lose sight of that.

15 THE CHAIRMAN: Do you consider it is
16 important to have a Canadian-owned book publishing
17 business in existence in relation to the supply of
18 texts for the educational system? Do you think
19 that is important, or does it matter?

20 MR. MALCOLM: The supply of texts
21 as opposed to school library books?

22 THE CHAIRMAN: Whatever is used in
23 the schools.

24 MR. MALCOLM: I think there is need
25 to have an autonomously Canadian publisher in
26 existence which is controlled and run by Canadians.
27 Perhaps this is a vehicle for some of the publishers
28 which were earlier referred to which could take place.

29 DR. JEANNERET: If only to set a
30 Canadian tone for publishing in this country.



1 THE CHAIRMAN: Why do you think it
2 is essential?

3 MR. MALCOLM: Because if we are a
4 country as such and, as you can tell, it is my
5 adopted country, it is mine, nevertheless, I have
6 a certain pride in Canada and would like to look
7 for material which is Canadian and produced by
8 Canadians -- it is almost part of the Canadian
9 heritage. You almost have to have something
10 like this that is part of Canada and if we don't
11 have it, we are one step removed all the time and
12 this is not how I see it.

13 THE CHAIRMAN: You think Canada
14 is a different country from the United States?

15 MR. MALCOLM: Yes, which is developing
16 and is a mosaic with her own rights and traditions and
17 Canada must develop independently of the United
18 States. If I had not thought she had done so,
19 you would not find me sitting in this chair now.

20 THE CHAIRMAN: I am interested in
21 getting your reasons. We have our own views, of
22 course. I wanted to know what your view was.
23 That is important for us to know.

24 MR. MALCOLM: Mr. Chairman, earlier
25 on the Board received a paper here from the Commission
26 which asked about expenditures on textbooks and
27 library books. Would those figures be of any
28 relevance at this point? We have 1969 and 1970 here
29 with a school enrolment of approximately 7000
30 students; in 1969 the per capita expenditure for



1 textbooks was \$3 and the total, of course, was
2 \$21,000. For library books, we totalled the per
3 capita in 1969, it was \$6 per pupil with a total
4 of \$42,000. In 1970, per-pupilbook expenditure
5 for textbooks remained at \$3000 -- \$3 -- I am sorry,
6 and the library books went up to \$8 per pupil, making
7 a total of approximately \$56,000 total expenditure.
8 So we did, in fact, as Mr. MacDonald says, it has
9 stressed the textbook aspect and something more
10 on the learning resource centre.

11 DR. JEANNERET: That is a general
12 term?

13 MR. MALCOLM: Yes.

14 THE CHAIRMAN: Thank you and your
15 Board for taking the time to prepare your presentation.
16 It has been most helpful and we appreciate the
17 opportunity for having you with us.

18 MR. MALCOLM: Thank you.

19

20

21 SUBMISSION OF THE NORTHWESTERN REGIONAL

22 LIBRARY SYSTEM

23

24

25 THE CHAIRMAN: We have with us,
26 Mr. Frank Obljubek, Regional Consultant, Northwestern
27 Regional Library System. You have no brief but
28 if you have some notes, tell us what is on your
29 mind and then we can respond.

30 MR. OBLJUBEK: Thank you. It goes

 *Nethercut & Co. Ltd.*

Toronto, Ontario

1 without saying that the books represent an indispens-
2 able medium of communication. Canada is more
3 fortunate than most countries in all respects. It
4 has immediate access to the enormous quantity of
5 books published by other English-speaking countries,
6 especially the United States and Great Britain.
7 It does have at its disposal a rich resource of
8 recorded knowledge and experience of mankind. Nothing
9 should be done to limit this accessibility in any
10 way.

1 However, this very advantage has
2 contributed towards creating an environment in which
3 it is difficult to communicate our own Canadian
4 ideas and experience through books and printed
5 materials. Those Canadians who have something
6 to say and can effectively say it, do not have
7 the same opportunity to do so as their corresponding
8 groups in other advanced countries.

9 Unfortunately this allows us
10 to say to each other what we know, what we think
11 and what we feel. An active bit of fraternity
12 for the many talented Canadians to communicate is
13 a serious loss to our country and to our environment.

14 Canadian book production is
15 relatively low. There is a great need for
16 Canadian books of all kinds but particularly there
17 is a great need for children's books of Canadian
18 origin. There are only a few dozen new
19 children's books published annually as compared
20 with several thousand new titles published
21 annually in Great Britain and the United States.
22 Canadian children's books are only 10 to 15 per
23 cent of the total domestic market of children's
24 books while other books occupy 60 per cent of
25 the market. This is a serious forthcoming
26 when you consider the fact that children read
27 proportionately more than adults and the children
28 are inclined to be more strongly influenced
29 than adults by what they read.

30 Therefore, we think it is important



1 to communicate the Canadian viewpoint, Canadian
2 ideas and experiences. It certainly is the children who
3 should receive most attention.

4 This situation is not impossible.
5 We believe an environment can be created in
6 which Canadian publishing could do well and in which
7 such imbalances could be rectified. There are
8 two groups which hold the best means for creating
9 such an environment -- the publishers themselves
10 and the various levels of government.

11 Sufficient evidence has been provided
12 that Canadian publishers could significantly
13 strengthen their position simply by improving
14 their business methods. The following are
15 examples of various things in need of improvement.
16 One, promotion. It appears quite distinctly that
17 Canadian publishers appear to develop defective and
18 impersonal promotion. Our own experience too
19 has made us painfully aware of this position.
20 The recommendations of the Clery study should be
21 seriously considered.

22 Two, operational communications
23 with a need for co-operation among the publishers
24 themselves. There is a need for more co-operation
25 between the publishers and book manufacturers
26 and this is one benefit that could result from
27 such co-operation.

28 DR. JEANNERET: Standardization
29 of what?

30 MR. OBLJUBEK: Book sizes.

There is also a great need for increasing



1 co-operation between the publishers and librarians.
2 Publishers must be able to find out what materials
3 libraries need, what volumes libraries have
4 and what suggestions for improvements in libraries.

5 Three, exports. It seems that more
6 effort could be spent on increasing exports.
7 At the same time it must be recognized that Canadian
8 publishers face problems which prevent them from
9 gaining a competitive position with foreign
10 publishers and which the publishers by themselves
11 cannot overcome. Examples of such problems are:
12 geography, lack of capital, stiff competition
13 from abroad, inaccessibility to the United States
14 markets. It therefore seems to be
15 appropriate for the government to offer more assistance
16 to Canadian publishers.

17 The following forms of assistance
18 seem to be particularly desirable:

19 1. Long-term, low-interest loans to those
20 Canadian publishers in need of capital who can
21 make a significant contribution to Canadian book
22 production.

23 2. Assistance in promoting exports.
24 Trade missions, exhibits are examples. A strong
25 effort should be made to make Canada exempt from the
26 manufacturers' clause in the U.S. copyright law.

27 3. Careful attention should be given
28 to this principle with a view to the possibility
29 of developing a formula for compensating authors
30 whose works are acquired by libraries. Such



1 compensation should come from government grants.

2 4. Assistance in promoting Canadian books
3 at home.

4 5. Editorial and publishing control.

5 Although in the main the key managerial
6 positions in Canadian subsidiaries of foreign owned
7 publishing houses have, up to the present, been
8 Canadians, consideration should be given to
9 making this a legislative requirement.

10 THE CHAIRMAN: You say it should be
11 a Canadian legislative requirement that
12 book publishing firms publishing in Canada should
13 be controlled by Canadians? Is that your
14 point?

15 ME. OBLJUBEK: Controlled in the
16 sense that the key positions are held by
17 Canadians.

18 THE CHAIRMAN: Are you aware
19 that the Third Interim Report of this Commission,
20 in fact, recommended to the Government of
21 Ontario that low-interest loans be provided to
22 Ontario book publishers, Canadian owned?

23 MR. OBLJUBEK: I am aware of that.

24 THE CHAIRMAN: We have already made
25 an Interim Report based on that recommendation.

26 MR. OBLJUBEK: That is fine.

27 DR. JEANNERET: And it has been
28 accepted by the Government of Ontario.

29 THE CHAIRMAN: With regard to export --





1 MR. OBLJUBEK: Is it possible to
2 extend this to other provinces?

3 THE CHAIRMAN: The situation is that
4 of the English-language publications almost all
5 of the publishers are in Ontario. They supply the
6 market in the rest of Canada. There is one exception
7 in Edmonton and there are two or three smaller
8 ones in British Columbia but by and large the
9 entire English-language publication of books is
10 in Ontario. So, in doing that we touch the major
11 part of the industry.

12 MR. OBLJUBEK: What I am asking
13 is, is there any chance of other provinces following
14 the example of Ontario in this regard?

15 THE CHAIRMAN: Yes, possibly that,
16 But there is not much to help really. Alberta's
17 Mel Hertig is already doing so.

18 MR. OBLJUBEK: British Columbia.

19 THE CHAIRMAN: No, he is in Alberta
20 but the fact is we have already moved in this
21 area so we are cognizant of that point and have
22 already done something about it.

23 MR. OBLJUBEK: I would like to point
24 out that some of my suggestions have already
25 been brought up by other briefs and I have brought
26 them up just for the purpose of emphasis.

27 THE CHAIRMAN: The question that
28 I want to put to you is: How are we going to
29 get all the book publishers together to suggest
30 a co-operative co-ordinated basis? That is really



1 | what you are saying in terms of business practices.
2 | How do you think we might suggest that this be done?
3 | It is all very well to outline something, and I
4 | think it is very well done, but have you any
5 | suggestions for us as to how we might recommend
6 | that this be done?

7 | MR. OBLJUBEK: I am afraid I am
8 | not familiar with the publishing industry enough
9 | to suggest specific ways in which this could be
10 | brought about but I think they could form trade
11 | associations which could bring this sort of
12 | co-operation about.

13 | THE CHAIRMAN: You think something
14 | should be done about it?

15 | MR. OBLJUBEK: Yes.

16 | DR. JEANNERET: I listed six
17 | broad recommendations as you were speaking. I
18 | might have missed something, Mr. Obljubek, but
19 | as you said each one without committing our thinking
20 | because there may be practical problems and just
21 | said, "Amen" until you got to the last one.
22 | I won't even recapitulate on it but the last one
23 | was editorial and publishing control should remain
24 | Canadian. You, in effect, said, in response
25 | to the Chairman's question that the staffing
26 | should be by Canadians. This has not been an
27 | apparent problem insofar as the present Canadian
28 | based, even foreign-owned, publishing industry
29 | is concerned. It is by and large staffed very
30 | competently in most cases by Canadians. I am
worried and I would be glad if you would expand





1 on your reasons. I am worried by your recommendations
2 on this one point. If you would explain your
3 concerns here -- are you seriously suggesting that
4 there is a real threat of a foreign invasion of
5 staff?

6 MR. OBLJUBEK: No, I don't consider
7 that to be a serious threat but it may happen.

8 THE CHAIRMAN: What you are saying
9 is that this is an objective to keep in mind?

10 MR. OBLJUBEK: Yes, I know that this
11 is not a problem now and it may never become a
12 real problem but I think the government should keep
13 an eye on it. It is something to look into in the
14 future.

15 THE CHAIRMAN: Thank you very much
16 for coming. If you could leave us a copy of
17 your notes we have a printing machine at the
18 back called a Xerox and we could make a
19 copy without any difficulty.

20 MR. OBLJUBEK: I have already
21 made a copy of it at our own expense.

22 THE CHAIRMAN: You did a little
23 research to come up with some of those points.
24 I think we will take a break of about ten minutes.

25 ---Recess.
26
27
28
29
30



1 THE CHAIRMAN: We now have with us
2 Mrs. Beckie Barber, Adult Services Librarian,
3 Thunder Bay Public Library System of a Group
4 of Interested Librarians. Some of them are here
5 with you, are they not?

6 MRS. BARBER: Yes, they are.

7 THE CHAIRMAN: If you would give
8 us the highlights of your brief we will be glad
9 to discuss it with you. Hit the main points
10 that you think are important. We have read the
11 brief.

12
13 SUBMISSION OF GROUP OF INTERESTED LIBRARIANS

14
15 MRS. BARBER: One of the areas we
16 are concerned with is the amount of commercial
17 published material that is available. I have a
18 list documented and I gave it to Mr. Fleming.
19 I hope he gave it to you. Unfortunately we could
20 not get any more because our machine broke down,
21 but really there are very few inter-commercially
22 published. There are six published by the
23 Canadian publishers and six more by Canadian
24 university presses.

25 In Northwestern Ontario people are
26 very concerned about this. If I can comment for
27 a minute, some of the government publications like
28 geology and scenery along the north shore of
29 Lake Superior, these would be of extreme interest to all
30 of the public. I am really not familiar enough with



1 government publications. You do not see them as
2 readily. There are a certain number of citizens
3 here who do not go to libraries and we find that
4 this kind of book would be of interest to the
5 public if they were aware of it.

6 As has been pointed out earlier,
7 the government does not have an outlet here and
8 this is something we very strongly favour, a
9 government-centre for books. Our chief librarian
10 is out of town right now, out of the country
11 in fact, and I know he has been working on this
12 aspect.





1 I would say the library would welcome
2 an Information Canada Centre here as a bookstore,
3 cooperating with our reference department, which
4 would be something very useful to the Lakehead.
5 It could be extended to the other areas of Northwestern
6 Ontario and I am sure that they would be extremely
7 interested, the citizens of the area, to have this
8 available.

9 The one other thing we are very
10 concerned about has been mentioned by Mr. Obljubek
11 and this is the needs of the Indians, particularly
12 in children's books. Mrs. Simonsen's comment here
13 is also very valid. In our totals we have listed
14 some six titles, two that would be useful for
15 educational purposes in particular and four that
16 are strictly recreational interests, if I can use
17 the word. This kind of reading is important to
18 Canadian children who are basically, differently
19 oriented and with the illustrations and the content
20 of the book, it is more suited to them than some
21 of the WASP books that are published, if I can use
22 the word.

23 THE CHAIRMAN: What do you mean by
24 "WASP"?

25 MRS. BARBER: White Anglo-Saxon
26 Protestant.

27 THE CHAIRMAN: Are there some of
28 those around?

29 MRS. BARBER: Yes. This kind of
30 book describes things that the Indian children are



1 not familiar with, even things such as a train. As
2 we mentioned, we are concerned with reasonably-priced
3 information books, books like Canadian Trees of
4 Canada. This is another book which is periodically
5 in and out of print. If this kind of thing were
6 constantly available, it would be of benefit to all
7 of Ontario. There is another area, a lot of books
8 on gardening, for instance, don't consider the fact
9 that we have, basically, around 100 days where it
10 is possible to grow things and they talk about
11 planting things when we can't even dig in the soil.

12 Our next comment is on the government
13 publications that are in and out of print, which
14 would be covered by Information Canada, if they
15 were in this area. You commented on our statement
16 on sociology. Mr. McLelland, when he was here,
17 made a comment about sociology in particular.

18 THE CHAIRMAN: Did he say he was
19 doing anything about it?

20 MRS. BARBER: No, he didn't. We
21 think it would be extremely useful if books could
22 be commissioned on subjects such as this and made
23 available in paperback format. This is the thing,
24 and he pointed out the cost of the books to the
25 students and in the paperback format it would be
26 much more reasonable.

27 I am on unfamiliar ground when I
28 am talking about paperback distributors, but the
29 librarian who brought this up is not with us and
30 I am afraid I really could not comment on that



1 particular part of our brief.

2 The comment that we made about prices
3 of books with a view to establishing parity with
4 American prices, I apologize for not being able to
5 comment on, but we are concerned by the fact that,
6 you know, one publisher or a Canadian publishing
7 house has a price considerably higher than a U.S.
8 paperback mass-market producer.

9 DR. JEANNERET: Could I ask you a
10 question on that specific point, because it is on
11 those statistics that were selective that I stopped.
12 Are you stating that the Pyramid Publications
13 editions published, or by Dell, are not available
14 in Canada?

15 MRS. BARBER: They are available but
16 at times they are difficult to acquire.

17 DR. JEANNERET: I know, but my point
18 is this: The criteria for listing in Canadian
19 Books in Print, as I understand it, involves the
20 listing of a primary Canadian imprint. Perhaps it
21 is correct, and I expect it is correct, that there
22 is not a mass-market paperback edition originally
23 published in Canada. Very few mass-market paperback
24 editions are feasible for original publication in
25 Canada, so, when Canadian Books in Print lists
26 those editions and Paperback Books in Print, which
27 is the American list of the other editions, the cheap
28 edition is the mass-market paperback which happens
29 to be American, but you are suggesting, I think, that
30 McLelland, in this case, is pricing up the American



1 edition -- or that it isn't available.

2 MRS. BARBER: We just sort of regret
3 that this kind of situation exists where the American
4 publication or the Americans can publish mass market
5 and, therefore, sell our Canadian authors at a far
6 lower price than we, ourselves, can.

7 DR. JEANNERET: It is a question of
8 economics of scale isn't it? It is not a matter
9 of selective pricing or profiteering, or anything
10 like that?

11 MRS. BARBER: No.

12 DR. JEANNERET: As long as that is
13 not to be read into the comparison. Otherwise, it
14 is a comparison of apples and oranges, but it is
15 a fact.

16 MRS. BARBER: We are concerned about
17 the agency system. Our library goes through the
18 Northwestern region and could give you more informa-
19 tion on this, but we do know that they have problems
20 with the agency system, particularly in the areas
21 where one house has changed agents and there is
22 never any notification and this sort of thing, in
23 getting back to libraries.

24 DR. JEANNERET: Could I ask you a
25 question on that, while we are on it? The decision
26 to have so-called exclusive Canadian agents is
27 taken by, not the Canadian publisher, but by the
28 foreign publisher. Could you offer a reason why
29 they decided to do this?

30 MRS. BARBER: I am afraid not.



1 DR. JEANNERET: Obviously, it is
2 because they find they sell more books that way.

3 I am not defending it. I just wanted to make that
4 observation.

5 MRS. BARBER: We have talked about
6 cooperative clearing houses for all Canadian publishers.
7 We are not implying that we are not aware of the
8 one that is established but it is simply that one is
9 functioning in a way that concerns both booksellers
10 and libraries very often. In this particular area,
11 the bookseller is required to go through the agency
12 here and cannot go direct to the publishers themselves.
13 We would like to see some form of publishers'
14 cooperative where bookstores and libraries could
15 go to them and get information on what was available.

16 DR. JEANNERET: You are not speaking
17 necessarily of Canadian books now?

18 MRS. BARBER: No. On page 4 we
19 said:

20 "We fully endorse recommendation 5 of
21 the Ontario Library Association brief
22 concerning the issue of a weekly
23 checklist of all Canadian produced media
24 with the proviso that such a list should
25 be made available to bookstores as
26 well as libraries."

27 With the information that has come up today and
28 the comments, I would certainly support the suggestion
29 brought up several times of the subject list, but
30 we are concerned -- it is very difficult to find, once



1 it has been published, when and where. Canadian
2 Books in Prints is useful.

3 DR. JEANNERET: If it could be
4 produced weekly or monthly, you would be pleased,
5 and so much the better if it was organized in that
6 subject classification basis?

7 MRS. BARBER: Yes. Finally, our
8 last recommendation, which is made about training
9 bookstore personnel. We would highly recommend
10 this and our Committee fully endorses it. We have
11 suggested that it be set up as a pilot project in
12 Northern Ontario Community colleges. With so many
13 book publishers in this province, it is the obvious
14 place and we feel it would be useful to bookstore
15 personnel. It also might be useful for the salesmen
16 of the various companies. In fact, it would also
17 be useful for the librarians to deal with people
18 as well.

19 THE CHAIRMAN: I have just one
20 or two comments to make. This has been a very
21 helpful brief. At the outset of it I note you
22 thank the Commission for coming to Thunder Bay and
23 inviting briefs. You say:

24 "We are grateful for the

25 renewed interest in this area."

26 I think it is more than a renewed interest. There
27 has always been a great interest in this area.
28 The whole of the mid-Canada area is interested in
29 a lot of people. I note with some interest too
30 that you say we had a personal association with



1 several of the publications you have listed in your
2 bibliography. I also note you find it difficult
3 to find what is published and where and the second
4 one is the list of books currently available in
5 Northwestern Ontario and there is one omission and
6 that is on the Mid-Canada Corridor. It is a paperback
7 called The Green North Mid-Canada that speaks
8 specifically about the area and the author is Richard
9 Rohmer. (Laughter) It is published by Maclean-
10 Hunter. I will make one comment about their limited
11 distribution -- I won't make the comment, but in
12 any event, both the news wholesalers and Maclean-Hunter
13 and the libraries have had great difficulty getting
14 their hands on the books and I think Maclean-Hunter
15 think it is something they ought to treasure forever.
16 It does not contain any obscenities and it does
17 not -- it speaks very highly of this sector of the
18 country.

19 Now, ---

20 MRS. BARBER: Another thing was
21 Pelletier's book on pollution.

22 THE CHAIRMAN: Which Mr. Pelletier?

23 MRS. BARBER: Pat, you know.

24 THE CHAIRMAN: I know the other one
25 is a great expert on pollution but I didn't know
26 there were two. (Laughter)

27 Now, on the question of the matter
28 of books -- you say:

29 "Courses on subjects such as
30 sociology, both in schools and



1 universities, tend to be organized
2 around American and British sources
3 . . . Would it not be viable for
4 Canadian publishers to commission
5 books on these lines in paperback
6 forms?"

7 I wonder if this is the kind of area where, because
8 of the general nature of these questions and problems
9 it might be possibly another suggestion to put
10 forward the proposition that the federal government,
11 along the lines we were talking earlier, might take
12 this kind of consideration on in terms of research
13 or one or two universities might be able to take it
14 on, rather than publishers, per se?

15 MRS. BARBER: Yes. I understand
16 that question. What a number of us are concerned
17 about is, as is documented in this brief, is that
18 the Canadian publishers are not getting this kind
19 of thing and a list of materials on Northern Ontario.
20 There are more -- not more, but a good half of them
21 are the official government publications and we
22 are concerned that the publishing industry is
23 not picking this kind of thing up. I attended
24 personally to favour the comment that government
25 should limit itself more to the official publications
26 rather than, if I can use the term, human interest
27 ones, Books like Birds of Canada or Canada Year
28 of the Land are more suitable for publishing
29 houses than the government.

30 THE CHAIRMAN: Do you think those





1 books, without the government's participation would
2 ever be published?

3 MRS. BARBER: I hate to use the
4 finance end of it all the time, but perhaps the
5 government should provide an incentive grant.
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 DR. JEANNERET: You are advocating
2 a co-operation between INFORMATION Canada and the
3 publishing industry rather than independent action?

4 MRS. BARBER: That would be the
5 committee's opinion. The government, at times,
6 seems to be more aware of the need of that kind of
7 book. It is regrettable that the publishing houses
8 are not.

9 THE CHAIRMAN: I wonder if it is not
10 a question of being aware of the need but they
11 have not the resources or if they are foreign-
12 controlled publishers they are not anxious to get
13 into it because they would cause a loss?

14 MRS. BARBER: If I can make another
15 comment on Birds of Canada, it is really a marvellous
16 book to other people than the bird watcher. When
17 a person has a book like that and wants to look up
18 a bird it is a very useful, simply because of its
19 format. A book like Birds of Canada in a small
20 form would be excellent. Birds of Canada is a
21 sitting room, coffee table book as it now is.

22 DR. JEANNERET: You advocate that
23 regulations be made regarding Canadian content
24 in paperbacks. I think that everybody would agree
25 that a greater volume of Canadian paperback
26 publishing would be in the public interest. It
27 might not be in the publisher's interest, or I
28 suppose it would have already happened and it is
29 particularly difficult to see how one legislates
30 these things into existence and operation.



1 I suppose, up to a point, one can provide assistance
2 in incentive grants and so on, but this would be
3 open-ended and you don't know how far you have to go.
4 Do you see any solution? You can't simply say "All
5 stores shall show 20 per cent Canadian books". It
6 sounds good and it is thrilling and it is nice to
7 talk about, but all you have succeeded in doing there
8 is putting about 50 per cent of the booksellers out
9 of the business because they don't sell in sufficient
10 quantity. Have you any comments? I would be
11 glad to hear them.

12 MRS. BARBER: Well, as I said
13 earlier, this is an area where our chief librarian
14 is keen about ---

15 DR. JEANNERET: We all feel very
16 keen about it, I agree.

17 THE CHAIRMAN: But you are not in
18 a position to make any comment.

19 MRS. BARBER: Not very well.

20 DR. JEANNERET: Fair enough. I am
21 very glad to have these recommendations.

22 THE CHAIRMAN: Well, we appreciate
23 very much the effort you and your colleague
24 made in the preparation of this material. It is
25 certainly very well developed to the problems we
26 have to consider and we appreciate very much your
27 coming and talking to us, Mrs. Barber.

28 MRS. BARBER: The only thing I could
29 say, I would like to ask the librarian to write
30 to you on paperback if he may?



1 DR. JEANNERET: We welcome any
2 subsequent observations.

3 MRS. BARBER: One other thing.
4 Regarding the rule of public libraries the one
5 way we would favour this is to have an Information
6 Canada shop in the library. That is my own personal
7 feeling and I am also of the opinion that it is
8 our librarian's as well.
9
10

11 SUBMISSION OF BUSINESS SUPPLY COMPANY
12 (LAKEHEAD) LIMITED
13
14

15 THE CHAIRMAN: Well, we have with
16 us now, Mrs. Pat McFaddin, Manager, Book Department,
17 Business Supply Company (Lakehead) Limited. Mrs.
18 McFaddin, can you tell us what it is you would like
19 to put before us?

20 MRS. McFADDIN: My brief today is
21 only on a local level and may or may not concern the
22 remainder of Ontario. We would recommend, here in
23 Northwestern Ontario we have only one wholesaler
24 from whom we may obtain mass market paperbacks.
25 Because of franchise and policy arrangements,
26 between the wholesalers and the publishers,
27 we cannot purchase these books from any other source
28 --therefore, many books that are requested by the general
29 public are most times forgotten as the wholesaler
30 does not have them in his warehouse and will not



1 order single titles. Schools and libraries have
2 the advantage of being able to purchase these books
3 from mass market supply houses in Toronto and supply
4 houses in Toronto and elsewhere.

5 This same wholesaler is also our com=
6 petitor -- operating three retail outlets in Thunder
7 Bay:

8 The Book Mart, S. Cumberland Street

9 The Match Box, Lakehead University,

10 The Book Mart, Northwood Park Plaza

11 Many times when we have requested
12 certain titles, we are told they do not have them and
13 yet I have purchased and seen these same titles in one
14 or all of their stores. More times than enough, new
15 best-seller books have been in one or all of their
16 outlets as many as ten days before our store has
17 received our order.

18 We feel that the publishers should
19 stand behind the booksellers and help us to give
20 better service to our customers -- the book-buying
21 public -- who find it hard to understand why, when
22 they order a particular title and the wholesaler
23 does not have it and will not order it, that we
24 cannot procure these direct ourselves. We feel sure
25 that with the number of outlets in the City of Thunder Bay
26 they should have the privilege of being able to purchase
27 whatever books their customers order, either through
28 the wholesaler or direct, if he refuses to order same.

29 THE CHAIRMAN: I think it can be said,
30 Mrs. McFaddin, I would appreciate your coming in and



1 giving us this story. I think it can be said, and
2 my colleague can comment on this, that we understand
3 the nature of what you have been describing to us.
4 It is an exhaustive look at the situation. We do
5 not pretend to know the situation fully, it is a very
6 complicated one but at least it is a situation
7 that we think we have some understanding of. We
8 have not made any comment on the general situation
9 of news wholesaling or paperback wholesaling. We
10 did make an interim report upon which the government
11 acted in relation to a particular situation. The
12 evidence we have heard since has related to the broad
13 spectrum of the operation of that section of the
14 paperback publishing industry and the distribution
15 sequences which follow. So it would seem that
16 what you are relating to us here is something which
17 we are cognizant of. I don't think that the last
18 word has been heard from this Commission on the
19 points that were raised. Really, that is all the
20 comments I have to make. You are bringing this
21 forward to us. You are familiar with the hearings
22 with which I speak.

23 DR. JEANNERET: One little question,
24 Mrs. McFaddin. Where you are able to procure
25 these paperbacks -- and I presume there is a big
26 mass market in paperbacks for the most part, -- from
27 the local wholesaler who is your competitor into
28 retail outlets in Thunder Bay -- what discount
29 does he grant you, Mrs. McFaddin?

30 MRS. McFADDIN: 20 per cent



1 DR. JEANNERET: The publisher gives
2 40 per cent on the same book. That is an interesting
3 piece of information. Do you suppose that the same
4 wholesaler gives a longer discount to any other
5 outlets? I guess there are no other outlets.

6 MRS. McFADDIN: There are other book-
7 stores, but I don't know what their discounts are.

8 DR. JEANNERET: Do they carry their
9 books?

10 MRS. McFADDIN: They carry many paper-
11 back books.

12 DR. JEANNERET: To your knowledge,
13 they secure them from the same wholesaler?

14 MRS. McFADDIN: Yes.

14 THE CHAIRMAN: Do you know what
15 discount he is offering to the outlets where you
16 find paperbacks and wholesalers and so forth --
17 hotels and places like that?

18 MRS. McFADDIN: I really don't know.

19 THE CHAIRMAN: Have you tried to find
20 out?

21 MRS. McFADDIN: Only one small retail
22 store, I know he is getting 20 per cent.

23 DR. JEANNERET: Does he stock the
24 racks and replace the books?

25 MRS. McFADDIN: We take them off our
26 racks and put the new ones in.

27 DR. JEANNERET: He takes them back
28 for credit?

29 MRS. McFADDIN: He takes them back.

30 DR. JEANNERET: Have you considered



1 securing your stock from elsewhere?

2 MRS. McFADDIN: We have inquired,
3 but we cannot do anything. We are always told that
4 we have to go direct to the book wholesaler.

5 DR. JEANNERET: When you talk of
6 the publisher you are talking of Simon and Shuster
7 and new American Library and people like this?

8 MRS. McFADDIN: Yes.

9 THE CHAIRMAN: Did they give you
10 this instruction in writing?

11 MRS. McFADDIN: Yes. The only way
12 that we can buy them is that they would supply
13 them in bulk but the only way that we can do this
14 is by eliminating the local wholesaler but we
15 would be cutting off our nose to spite our face because
16 we could not purchase other books.

17 DR. JEANNERET: The publisher
18 says, "Either you deal wholly with the local
19 wholesaler or not at all"?

20 MRS. McFADDIN: Yes.

21 DR. JEANNERET: You say you
22 have had these refusals from the publishers in writing.
23 Could we have a copy of some of those refusals
24 because most of the cases that we hear about are
25 telephone conversations?

26 MRS. McFADDIN: I hope I can
27 locate them.

28
29 THE CHAIRMAN: Mrs. McFaddin,
30 thank you for coming and telling us about this.



1 It is a matter of substantial interest to us.

2 It is a matter of public concern, I am sure.

3 Thank you.

4 Well, it appears, therefore, that we
5 have reached the end of the agenda and we will
6 conclude, therefore, the session of the Royal
7 Commission on Book Publishing at the Lakehead.

8 We will be visiting Sudbury on
9 Thursday. I hope their response there is equally
10 as good as it was here. Our thanks to all of you who
11 have come to give us your submissions. We have
12 appreciated the opportunity to be with you. It has
13 been very useful to us and will be very helpful in the
14 preparation of our report.

15

16

17

18 Adjournment.

19

20

21

22

23

24

25

26

27

28

29

30





ONTARIO

ROYAL COMMISSION ON BOOK PUBLISHING



Mr. Richard Rohmer, Q.C.

Chairman

Dr. Marsh Jeanneret

Commissioner

Mr. Robert Fleming

Secretary

Held at the Auditorium, Public
Library at Sudbury, Ontario, on
September 30th, 1971.

This transcript has not been edited,
corrected or revised by the
Commissioners but may subsequently
be edited, corrected and revised.

NETHERCUT & COMPANY LTD.

Phone: 363-3111

48 York St.

TORONTO 1



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

SUBMISSIONS OF

Mr. Bruce MacNeil, Chief Librarian pro tem) Laurentian University) Library)
Mr. Glen Kelly, Acquisitions Librarian))
Mr. Richard Morin, Manager) Laurentian University) Bookstore
Mr. Wolfe Moses, Manager) Wolfe's Bookstore)
Mr. J. Rodriguez) Elementary School) Teacher
Mr. Peter Hallsworth, Director) Sudbury Public Library)
Mr. Bill McLeod) Instructor Business) Administration,) Cambrian College



Sudbury, Ontario,
September 30, 1971.

1
2
3 --- The hearing commenced at 10:00 a.m.

4 THE CHAIRMAN: Well, we will open
5 this morning the sittings of the Royal Commission
6 on Book Publishing in Sudbury. We have been, of
7 course, holding sessions in that place called
8 Toronto and thence to Thunder Bay and now we are
9 here in Sudbury rather briefly.

10 This morning we have with us from
11 the Laurentian University Library, Mr. Bruce MacNeil,
12 the Chief Librarian and Mr. Glen Kelly, Acquisitions
13 Librarian.

14 We understand you have not got a
15 brief in the formal sense but if you wish to give
16 us some remarks and tell us a few things we will
17 then discuss them with you on that basis.

18
19 SUBMISSION OF LAURENTIAN UNIVERSITY LIBRARY

20 MR. MacNEIL: As you say, we really
21 didn't come prepared to present a brief because
22 we think that the position of the Laurentian
23 University Library has been presented in two previous
24 briefs, one from the University of Toronto and one from
25 the O.C.U.L. The Laurentian University
26 helped in some way.

27 THE CHAIRMAN: You had an input.

28 MR. MacNEIL: That is right.
29 Perhaps it would be easier for us if you would
30 have any specific questions.



1 THE CHAIRMAN: We are interested
2 in knowing what you consider your major problems
3 to be in relation to book publishing or book
4 publishers, the kind of service you are getting,
5 the kind of improvements you think could be
6 undertaken, what you feel about the whole question
7 of acquisitions from foreign publishers, do you
8 buy directly from the publishers in other countries
9 and, if so, why, or do you go through an agency
10 and generally speaking what your problems are.

11 If you have not got any problems
12 that you can't talk about very quickly and right off
13 the top we would be very, very surprised.

14 MR. MacNEIL: Mr. Kelly has a
15 number of facts and figures here.

16 MR. KELLY: Well, again we are
17 extremely similar as far as amounts of monies we
18 spend on new books is concerned. I can elaborate
19 that point a little further.

20 I would like to go into the service
21 that is being provided right now by the Canadian
22 agencies for foreign publications. I could
23 mention the name --

24 DR. JEANNERET: Go ahead and mention
25 it.

26 MR. KELLY: This is a letter I
27 wrote to Burns and MacEachern. I state:

28 " I am enclosing a copy of a letter
29 of May ... And within the
30 envelope together with a list of



1 " returns. Unfortunately somehow
2 someone seems to have misplaced the
3 volumes I sent. As you can see I
4 was very precise in my instructions to
5 your firm. If some arrangements can be
6 made to return some of the shipments --"

7 This is quite a large shipment I had.

8 " -- I would be most grateful. If
9 not, will you accept the shipment for
10 payment? Awaiting response. In the
11 future please do not send ALS books
12 as we have had to curtail our method
13 of ordering these materials. The
14 difficulties and extremely poor service
15 and in this case two years and three
16 months to receive 39 American books
17 published in the United States is
18 extremely discouraging."

19 The first report that we received that the items
20 were available from the firm was a letter
21 sent to us on May 10th, 1971. Many of the titles
22 in the shipment had to be purchased elsewhere
23 and have been catalogued and sitting on our shelves
24 for at least two years. Then, this is the most
25 important point: What do we have to do on our
26 part to receive in print U.S. materials from
27 agencies in Canada within a reasonable length of
28 time?

29 I wonder if this situation could
30 or would be tolerated in any other commercial,



1 industrial or trade agency?

2 I am not trying to single out a
3 single supplier. I can go through various items.
4 I have another one from Prentice Hall of Canada
5 and it is a report on a book that we ordered. It
6 says:

7 " No Canadian rights, suggest you order
8 from the foreign supplier."

9 This seems to be a basic problem. Unfortunately
10 it is all too common.

11 THE CHAIRMAN: You are talking
12 then about agencies, not publishers per se
13 although some of them were mentioned. You are
14 talking about the agency difficulty?

15 MR. KELLY: The agency difficulty.
16 As far as Canadian publications are concerned we have
17 been attempting to buy everything as far as
18 possible that is printed or published in Canada by
19 or about Canadians if possible.

20 DR. JEANNERET: Including, I
21 presume, children's books. Would you take them too?

22 MR. KELLY: We are considering taking
23 children's books as we are evolving a program,
24 of course. Here, of course, we take French
25 language only. That would be for the teachers
26 for Ecole Normale Teacher's College. Of course,
27 the public libraries require children's books and
28 various other types of books --- crocheting and
29 so-called Canadian imprints. This particular
30 firm Burns and MacEachern are fairly good but there



1 is another particular firm that provides us as
2 well. However, you can find out about crocheting
3 and things like that.

4 DR. JEANNERET: Mr. Kelly, it goes
5 without saying that the Commission is not unaware
6 of the service problems that you are reporting.
7 We have had many submissions on this and we have
8 first-hand knowledge of it. I myself am responsible
9 for administering four college bookstores and am
10 sensitive of the problem.

11 It is true, though, that we
12 have also had many submissions which indicate that
13 somewhere between the educational book publishing
14 business and the agency business lies the solution
15 to financing what original trade publishing has
16 done. It doesn't follow with all so-called
17 exclusive agents engaged in major Canadian publishing
18 programs,, we are very much aware of the situation
19 there but those who do with one possible exception
20 do lean on these other parts of their business
21 rather heavily. It would hardly do -- not to
22 commit our final thinking at all -- it would hardly
23 do to legislate that or issue regulations that
24 decreed that the expenditure of public funds to
25 use the usual argument must be channelled through
26 inefficient sources. This would not work out
27 at all.

28 On the other hand, I think you will
29 recognize -- and I ask you to comment on this --
30 that there is a vicious circle in the present



1 situation, namely, that the more buying around
2 done by librarians the less good the warehousing
3 service on behalf of new publications possible
4 by the so-called exclusive agents. We have
5 been casting around for a mechanism whereby the thrust of
6 the operation could be reversed. We have not got
7 one yet. We have tried out a few ideas and a
8 few are under study right now by a joint committee
9 of OCUL and the Canadian Book Publishers Council
10 in particular.

11 The one that is under closest
12 scrutiny at the moment and the ball regarding this,
13 if I may mix my metaphors in the publisher's
14 court right now, is the system whereby there
15 would be a little old under-graduate openness
16 about ordering and that university libraries
17 might conceivably expose their orders for a
18 minimal length of time -- a week, eight days, ten
19 days, something of this nature, through a central,
20 not warehouse -- heaven forbid -- but through a
21 central agency which would perhaps by a computerized
22 keyboard distribute to all the Canadian
23 representatives the contents of such orders that
24 are to be confirmed in a short while, thus giving
25 the Toronto agent an opportunity, a minimal
26 opportunity either to fill or make known his
27 ability to fill immediately from stock in Toronto.

28 Now, with regard to books that
29 are purchased from overseas this would obviously,
30 if it could be made to work, speed up tremendously



1 receipt by academic libraries of overseas materials,
2 and if they were not available then you are back
3 where you started anyway and the thrust of such
4 a system, if it could be made to work -- I am
5 making no judgment on this right now, I see all
6 sorts of problems -- would be to persuade
7 publisher acting as a representative who did not
8 have the stock to have it next time and conceivably
9 there could be a rollback.

10 Now, I realize, we all realize,
11 that there are other problems that have to be
12 dealt with -- relevant price for instance. But
13 assuming competitive price, this would have to
14 be spelled out preferably by mutual agreement.
15 Assuming a high degree of competitiveness in price,
16 perhaps not precise, assuming availability in
17 Toronto, is it fair to ask you, would you prefer
18 to get your books from Toronto, assuming they were
19 there and you knew it?

20 MR. KELLY: Definitely. We
21 always have preferred to purchase in Canada. We
22 are probably one of the last ones using the publishers'
23 academic library.

24 DR. JEANNERET: It was one of
25 these co-operative inventions coming out of the
26 paroxysms that the publishers have been going
27 through trying to solve the problem themselves
28 and not too successfully, I fear.

29 THE CHAIRMAN: If you prefer to
30 buy in Canada as you put it, if you are buying an





1 American book produced in the United States from
2 a subsidiary in Canada of that American corporation,
3 is it still in your mind that you are buying in
4 Canada?

5 MR. KELLY: That is a very good
6 question and one I wonder if the Commission can
7 answer? What do you consider a Canadian book?

8 THE CHAIRMAN: One of 10,000 questions
9 we have to contemplate.

10 MR. KELLY: I don't know whether
11 you would consider perhaps Macmillan as a
12 Canadian firm.

13 THE CHAIRMAN: What would you think?

14 MR. KELLY: They have a firm, they
15 have a warehouse, they are certainly a
16 distributor. They are classified as a distributor
17 in every particular item that we can classify.



1 Considering, say, for example,
2 general publishers who publish, as I say, 11 titles.
3 That is hardly a publisher in my estimation.

4 DR. JEANNERET: Not yet but perhaps
5 tomorrow.

6 MR. KELLY: Will they funnel
7 some of the profits back into book publishing?

8 Now, again, we are talking about trade
9 publishing and I would like to get off this for
10 a moment because I think for the universities trade
11 publishing is only a very small proportion of the
12 type of publication we require.

13 DR. JEANNERET: Although you say
14 you purchase all Canadian books, trade or otherwise?

15 MR. MacNEIL: As much as otherwise.

16 MR. KELLY: Within reason. We
17 don't buy books on coin collecting ---

18 DR. JEANNERET: Or regional cookbooks?

19 MR. KELLY: No. There are other
20 areas, periodicals, for example, for the sciences,
21 for example. A book is of importance, of course, but
22 some other journals are more important than books are
23 and I wish the professor was here to explain his
24 publishing will be done, if at all, in a journal
25 first and maybe never come to book publishing.

26 THE CHAIRMAN: Dr. Jeanneret is a
27 director of the University of Toronto Press and
28 there are a great many people involved in this.

29 MR. KELLY: For example, what do you
30 see as the role of the university presses in Canadian



1 publishing? The University of Toronto, fine, but the
2 other university presses?

3 DR. JEANNERET: Could I ask you a
4 question on that, since you have brought it up?
5 We have had a submission which might not be in the
6 selfish interest of a certain university press, just a name
7 which has some very interesting ideas and it is
8 that there should be brought forward a universities
9 of Ontario press as an authority, not as an imprint,
10 through which funds could be made available to the
11 individual universities to conduct their own
12 publishing programs, but not to execute them,
13 simply to furnish the selection and critical decision-
14 making function, discharge those functions, and then
15 for all the fulfillment functions, including the
16 warehousing, the production and the order processing
17 and the invoicing and the operations of the accounts
18 receivable and possibly even the necessary advertising
19 promotion, these could be discharged centrally
20 in the interests, on the same computer too, in the
21 name of this Universities of Ontario Press Authority.
22 Now, I would be very glad to hear you comment on
23 this as an idea.

24 MR. KELLY: Well, I got involved in
25 this. I had been approached by two or three university
26 professors, Canadians, and they wanted to know the
27 name of a publisher to publish a manuscript. I told
28 them it would be a very limited publication, 300
29 copies would be a best-seller. There is no way
30 a trade publisher would even touch these. I knew



1 the University of Toronto Press would not touch it
2 for the simple reason that they only had one alterna-
3 tive -- they had two alternatives -- they could
4 publish it themselves or they could go to the United
5 States. Two of them went to Europe and the book
6 was accepted for publication. It seemed to me very
7 strange that if we had a central agency in Ontario,
8 a central university system whereby we could file
9 these manuscripts and decide whether they were
10 worthwhile publishing, they could have been published
11 right here in Ontario by firms operating in Toronto,
12 certainly. I mean, in printing, there is no use
13 setting up 14 printing operations in the province
14 but certainly a centralized agency could do this.

15 DR. JEANNERET: But it could be
16 Laurentian University imprint and the critical function
17 and the editorial committee for that purpose could
18 be located right here, but all the facilities
19 could be pooled.

20 MR. KELLY: This is what I ---

21 DR. JEANNERET: We have had nothing
22 but support on this and would be interested to see
23 what its impact would be and I would like to hear
24 your comments on it.

25 MR. KELLY: I am sort of going back
26 and forth, but I think something that has to be
27 considered is the cost to the individual university
28 and mentioning a centralized order procedure whereby
29 we would send in orders, they would have a chance
30 to have a competitive sort of bidding system and if



1 they could supply, fine, and if not, the order could
2 be sent back. What has to be considered here is
3 the cost, the cost to the individual university
4 library or libraries to do this type of function
5 and some subsidy would have to be put in. What I
6 am talking about here is having an order sent back,
7 having it cancelled and then re-ordering.

8 DR. JEANNERET: I don't think this
9 is the suggestion, Mr. Kelly. I think the suggestion
10 is that you would make out your order in exactly
11 the form you are making now and address it, for
12 all practical purposes, in exactly the way you do
13 now, but you would expose it, so to speak, through
14 the central agency for a limited period of time
15 in the hope that other certain things could be
16 cancelled off or filled.

17 MR. KELLY: That would be perfectly
18 acceptable.

19 DR. JEANNERET: You approve that
20 in principle?

21 MR. KELLY: Yes.

22 DR. JEANNERET: There are many bugs
23 and headaches, one of them, namely, how to handle
24 the jobbers' orders through the system.

25 MR. MacNEIL: Perhaps the biggest
26 problem there is the single copy business. Universities
27 can sometimes collect single copies and will a
28 central agency like this be willing to, perhaps,
29 purchase about 14 copies or even less than 14?

30 DR. JEANNERET: This would not



1 purchase anything. All it would do would be to
2 funnel the information regarding the orders as
3 instantaneously as possible to the self-styled
4 exclusive representatives who would have the option
5 of filling, and if they didn't fill, you are
6 exactly where you are anyway, but the thrust would
7 be on them to fill, stop to fill.

8 MR. MacNEIL: There is a time problem
9 here too.

10 DRT JEANNERET: Yes, how long does
11 it take you to get a British book from the day you
12 order it to the day you put it on the shelf? I
13 take it it is sometimes 12 or 16 weeks.

14 MR. MacNEIL: Certainly, but what I
15 am getting at is if it has to be funnelled through
16 a central agency and has to, perhaps, spend some
17 time in the internal system and then finally go out,
18 how much ---

19 DR. JEANNERET: There would have
20 to be a total time limit placed on this exercise.
21 Let us say two weeks, just for argument's sake, and
22 after two weeks your order goes wherever it is going
23 and nobody fills it. This has to be understood.
24 Within two weeks, if you could get a reasonable
25 proportion of these foreign books from Toronto,
26 you would be that much ahead over the 16-week wait
27 you would otherwise have that might justify the two-
28 week wait, and everything. We don't know where the
29 break comes and we are looking at this but have not
30 taken a position on it yet. This is under discussion.



1 MR. KELLY: Well, I am sort of going
2 ahead of myself but perhaps in the future we will
3 have central library ordering procedures as well,
4 and technical processes.

5 DR. JEANNERET: That would be
6 my other question. We found when we were talking
7 to the O.C.U.L. group that there is at this
8 stage of evolution in university library purchasing
9 no really organized coordination of ordering
10 whatsoever.

11 MR. MacNEIL: That is correct.
12
13 There is -- there is a central unit under investi-
14 gation right now. We are examining the costs
15 of technical processes throughout the university
16 and this has been considered.

17 DR. JEANNERET: But perhaps all
18 you are doing is using another stage of delay
19 and I am sure this is one of your great worries.

20 MR. KELLY: It is not a worry
21 for us as much as it will be, I would say, for
22 our so-called Canadian distributors because, when
23 we start ordering directly, we will order directly,
24 through a central agency in Toronto, or wherever it may
25 be in the province, and they will purchase, hopefully,
26 three or four copies of the same titles. They
27 no longer would be able to give, as the saying
28 goes -- we are sending it out to various
29 dealers right now in Canada.
30

1 We will just take Canada, but we are also sending
2 them to the States. We will probably deal through
3 one central agency, whatever it may be. They won't
4 go to the various small distributing firms that are
5 in Toronto now.

6 DR. JEANNERET: Not unless it is
7 decided it would be in the interests of publishing
8 and of the libraries in the long-haul in this country
9 that they should.

10 THE CHAIRMAN: Are you saying you
11 are talking about the formation of a central purchasing
12 agency?

13 MR. KELLY: Yes.

14 THE CHAIRMAN: And that purchasing
15 agency through which all the libraries would deal
16 would then ---

17 MR. KELLY: They would be the ones
18 to decide. It would be up to them to decide the
19 agency.

20 THE CHAIRMAN: Your belief is that
21 if that agency is to be established by the universities
22 in particular that it would then, very likely, as an
23 agency, buy from the publisher of origin, whether
24 he was in the United States or England or wherever?

25 DR. JEANNERET: You would get it
26 from a jobber.

27 THE CHAIRMAN: I am not so sure that
28 anyone follows the course.

29 MR. MacNEIL: This is not just a
30 central buying agency but a central, technical



1 processing agency where all the technical processes
2 would be done in one particular place.

3 DR. JEANNERET: If this is achieved,
4 or course, the same system of exposure could be used
5 more usefully because, instead of having to process
6 orders from 14 different agencies, it would be only
7 analysing one, a consolidated order, and they could
8 do this quite rapidly.

9 MR. KELLY: Hopefully, I foresee
10 this at a certain date. Certainly the trend seems
11 to be towards this in the other provinces.

12 THE CHAIRMAN: How far along are
13 you in the discussion of this?

14 MR. KELLY: Right now we are doing
15 a feasibility study.

16 THE CHAIRMAN: Who is responsible for
17 the feasibility study?

18 MR. MacNEIL: Mr. Cook of the office
19 of library coordination.

20 DR. JEANNERET: Could I ask a very
21 cynical question, and please give an honest answer?
22 Let us assume there were agreement among all the
23 university libraries to coordinate their purchasing
24 through the central agency. This would, to some
25 considerable degree eliminate the necessity of
26 spending public funds through library budgets to
27 send any of you overseas around the world, is that
28 not true?

29 MR. MacNEIL: Pardon?

30 DR. JEANNERET: To send acquisition



1 librarians abroad to make arrangements with local
2 jobbers in placed like Karachi.

3 MR. MacNEIL: I think there the
4 processing unit would not take into consideration
5 purchasing of collections and things like that. I
6 think this would still be done on the local basis.

7 DR. JEANNERET: I see.

8 MR. KELLY: This would mean the
9 items that were not distributed in Canada. Again ---

10 DR. JEANNERET: You better require
11 a definition of what it would do?

12 MR. KELLY: Definitely, the terms
13 of reference.

14 THE CHAIRMAN: We could probably get
15 some information from Mr. Cook as to the status of
16 the thinking in this particular regard.

17 MR. KELLY: I think he would be
18 more than happy.

19 DR. JEANNERET: He appeared before
20 us.

21

22

23

24

25

26

27

28

29

30



1 MR. MacNEIL: This is something that
2 has just happened recently. It has just begun.

3 THE CHAIRMAN: I daresay it was
4 since Mr. Cooke appeared before us.

5 DR. JEANNERET: We asked this
6 question and there was no sign of co-ordination there
7 which I pointed out.

8 MR. KELLY: We also have a
9 centralized agency through Mr. Cooke and any
10 purchase over a certain amount of money has to go
11 through the office in Toronto before we can actually
12 have approval to purchase.

13 DR. JEANNERET: Through what office?

14 MR. MacNEIL: That is not quite right.
15 We have a procedure at the present time so that if
16 Laurentian is interested in purchasing a collection
17 that is over \$2,000 we will notify the Office of
18 Library Co-ordination. Now, they will let us
19 know if the same collection is available in one
20 of the other 14 university libraries or in a
21 location somewhere in Ontario

22 DR. JEANNERET: What is the Office
23 of Library Co-ordination? Could you identify it
24 for us?

25 MR. MacNEIL: It is part of the
26 Council of Ontario Universities. It is a body
27 sponsored by the Council of Ontario Universities.

28 DR. JEANNERET: It is an inter-
29 provincial, national?

30 MR. MacNEIL: No, it is an Ontario



1 thing and it is only for the 14 Ontario universities.

2 R. JEANNERET: Could I ask you to
3 send us a short memorandum regarding it, that is,
4 what do you call it -- the Office of --?

5 MR. KELLY: Library Co-ordination.

6 DR. JEANNERET: We have had no
7 submission regarding it at all and we should have
8 precise information regarding its present status.

9 THE CHAIRMAN: How long has that
10 office, in effect, been in existence?

11 MR. KELLY: Well, maybe Bruce
12 can fill you in on this better than I can but it
13 was made a permanent office -- it was just part of
14 the Ontario Bibliographic project and now it has
15 been set up as an Office of Library Co-ordination.

16 MR. MacNEIL: Only in the last few
17 months.

18 THE CHAIRMAN: You see what is
19 happening to us is that we are beginning to find
20 residual ramifications to our existence
21 and we can see all these pieces are beginning to
22 emerge.

23 MR. MacNEIL: This began a number of
24 years ago, two or three years ago, and it started
25 out as the Ontario University Bibliographic Centre
26 project.

27 THE CHAIRMAN: All we are saying
28 is that we are adding something perhaps to terms
29 of steam or thrust.

30 MR. MacNEIL: Possibly I think that



1 this was originally formed because we feel that
2 we are spending an awful lot of money on certain
3 things and if there is a cheaper way of doing it,
4 then we will find it.

5 DR. JEANNERET: To guard against
6 the tendencies I am sure too.

7 MR. MacNEIL: That is right.

8 MR. KELLY: Unfortunately it has
9 just happened that in actual fact this study that
10 they did before, the recommendations were presented
11 to librarians of Ontario.

12 DR. JEANNERET: We would be glad
13 to have that information because it did not come
14 out, as I recall, in our hearing with the OCUL
15 group and we were on this subject at some little
16 length.

17 MR. MacNEIL: I will contact
18 Mr. Cooke and I am sure he will give you all the
19 information you require.

20 THE CHAIRMAN: It is encouraging
21 to know something of this kind is going on.

22 DR. JEANNERET: The bibliographic
23 project I am well aware of.

24 MR. MacNEIL: This business of the
25 \$2,000 that I mentioned earlier, it is just a
26 central agency to make sure that no one buys a
27 set that they don't have to buy unnecessarily.

28 DR. JEANNERET: You don't bid
29 against each other?

30 MR. MacNEIL: Well, I guess we do, I





1 guess we could.

2 DR. JEANNERET: Do you ever end
3 up bidding against each other?

4 MR. MacNEIL: I am sure we do.

5 DR. JEANNERET: With the same public
6 funds?

7 MR. MacNEIL: Whether it is public
8 funds or gifts.

9 MR. KELLY: Again, we do in a way
10 but we are not bidding against each other as
11 much as McMaster and Toronto and some of the larger
12 universities competing for the same set. We are
13 very small in comparison with them.

14 THE CHAIRMAN: What about French-
15 language material, what interest is that to you
16 here? What significance has that?

17 MR. MacNEIL: I don't have any figures
18 here but I think we spend approximately 18 per cent
19 of our budget on French-language material. There
20 just isn't more available.

21 DR. JEANNERET: To what extent do
22 you buy this through Montreal? You buy all the
23 Canadian material I presume?

24 MR. McNEIL: We have an agent in
25 Montreal that provides us with Canadian material
26 and we also have an agent in France.

27 MR. KELLY: For example, we spend
28 about \$7,500 in France. The Canadian agent is
29 acting as a jobber for many of the French publishers
30 and we are able to send it there and receive material



1 in Canada and it saves us a long waiting period of
2 three to six months. We try and buy as much as
3 possible Canadian, but it is rather difficult.

4 DR. JEANNERET: Downes, I think
5 it was, made a very interesting generalization
6 on the history of library acquisition practices
7 when he said that in the beginning the function of
8 the university library was to select and purchase
9 and as time went on it become a function of filling
10 requisitions originating at the faculty level
11 normally and subsequently it became a function of
12 acquisition, acquiring everything in broad areas
13 and defined areas. I suppose that this is a
14 fair statement.

15 MR. MacNEIL: It is changing again,
16 it is going back.

17 DR. JEANNERET: Acquisition is too
18 expensive and I suppose you are getting back to
19 requisition filling, I suppose, are you, or
20 selective purchasing?

21 MR. MacNEIL: We are even practising
22 selective purchasing.

23 DR. JEANNERET: On whose judgment
24 mostly?

25 MR. MacNEIL: At Laurentian it has
26 not changed yet but in a number of the universities
27 it is changing so that it is sort of a joint effort
28 between the faculty and the library.

29 DR. JEANNERET: The faculty has
30 a requisitioning privilege, I presume, or at least a



1 nominating privilege?

2 MR. MacNEIL: That is right.

3 MR. KELLY: Again as you say the
4 picture is changing as the libraries grow. Some
5 of the larger libraries are hiring bibliographers
6 and when you talk in terms of \$1 million or \$2
7 million certainly you need an acquisition budget
8 to round out your collection. Money is saved
9 then to the benefit of the library.

10 DR. JEANNERET: You are in a
11 field that I could go on with but I won't. I
12 would like to ask one question. In the matter
13 of publisher cataloguing practices from the
14 university librarian standpoint, I presume you
15 would welcome more consolidated cataloguing, on a
16 subject classification basis and I wondered if
17 you would carry this to the point of urging that
18 catalogues be organized on some librarian's rationale
19 basis of classification either by Dewey or L.C.,
20 or otherwise, where the catalogues are oriented
21 to the publisher rather than the consumer?

22 MR. KELLY: I was going through some
23 of the publishers' catalogues. We have no
24 uniformity, for example, in the publishers'
25 catalogues. Some are weekly, some are monthly,
26 some are yearly, some are half-year, et cetera,
27 certainly one unit if we had some sort of a
28 reviewing, there is one periodical now --

29 DR. JEANNERET: Canadian Books
30 in Print?



1 MR. KELLY: No, there is a
2 reviewing periodical as well.

3 DR. JEANNERET: Yes, Books in
4 Canada, Clery. But you would welcome, would you,
5 if, for example, Canadian Books in Print could
6 be sophisticated to the next stage of subject
7 classification?

8 MR. KELLY: Again, certainly we would
9 welcome this. We would welcome any attempt at
10 bibliographic access but there again the uniformity
11 of standards, I think we would be more than willing
12 to help out the publishers responsible for something
13 like this.

14 MR. MacNEIL: Currency is very
15 important to us.

16 MR. KELLY: Yes, for instance,
17 Canadian Books in Print, we get this in such wide
18 periods they are not much use to us.

19 DR. JEANNERET: If these were
20 published on a monthly basis you would welcome
21 this, I am sure?

22 MR. KELLY: Yes.

23 DR. JEANNERET: It is a more highly
24 automated bibliography than was thought possible
25 a few years ago. It is on magnetic tape, as you
26 know, and it is published by computerized type-
27 setting.

28 MR. KELLY: We should have something
29 in the role of a national library cataloguing.
30 Fortunately it is not current right now.



1 MR. MacNEIL: We are trying to
2 automate the system now but not making much progress.

3 THE CHAIRMAN: Thank you very much
4 for coming and chatting with us. We have got
5 everything down that you said and we have heard
6 the approaches that you have brought to us. We
7 appreciate your coming and assisting us.

8 DR. JEANNERET: A very pertinent
9 interview.

10
11 SUBMISSION OF LAURENTIAN UNIVERSITY BOOKSTORE

12 THE CHAIRMAN: We have with us now
13 Mr. Richard Morin, Manager, Laurentian University
14 Bookstore. We welcome you, Mr. Morin. You have
15 a few things to tell us, I hope, in connection
16 with your problems?

17 MR. MORIN: Well, my problems are
18 pretty well similar to every other college book-
19 store in the province. Mainly the problem of
20 books arriving from the States to their distributors
21 in Toronto and, of course, each year it is the
22 pricing problem. We have to cope with the
23 students year after year, saying, "How come
24 this in the American books printed is listed
25 at \$8.50 and I am paying \$9.50?". This is one
26 of the problems we are faced with. Also, of
27 course, the delay in shipping. Stocks that are
28 held in Toronto are not high enough to support
29 our orders. Again the back order reports.
30 Classes start in September and sometimes we don't



1 get our books until the end of October.

2 DR. JEANNERET: When do you order?

3 MR. MORIN: I order between April 15th
4 and May 15th. Now, of course, there are always
5 delays such as late book orders coming in from the
6 faculty which don't go through until June or July
7 and then again we do not deal with the companies
8 direct. We have distributors in Toronto so,
9 therefore, if they don't have the stock in Toronto
10 they have to order it from head office.

11 DR. JEANNERET: A good many though
12 you deal with direct where they are not represented?

13 MR. MORIN: Yes.

14 DR. JEANNERET: What is your policy
15 when you import direct from the States from a
16 publisher not represented here? Do you sell at
17 his list price?

18 MR. MORIN: We sell at his list
19 price.

20 DR. JEANNERET: You have a commission
21 on this?

22 MR. MORIN: Yes.

23 THE CHAIRMAN: What percentage of
24 your acquisitions are in general terms, direct
25 from the United States or direct from the U.K.
26 rather than from an agent here in Canada?

27 MR. MORIN: It is very low, I would
28 say maybe 35 to 45 per cent.

29 DR. JEANNERET: That is pretty high.
30 You mean that you purchase one-third of your books
direct?





1 MR. MORIN: No. It is actually lower
2 than that. You see, we are dealing with the French
3 publishers as well as the English, because we are
4 a bilingual university. Most of my French books
5 come directly from Paris. We have a distributor in
6 Paris, so it would be maybe 15 or 10 per cent.

7 DR. JEANNERET: You convert the
8 franc at the current rate?

9 MR. MORIN: Yes.

10 THE CHAIRMAN: Then of the balance,
11 talking about 85 per cent of your purchases ---

12 MR. MORIN: Come from the distributors
13 in Toronto.

14 THE CHAIRMAN: Do any of your
15 purchases come from publishers directly in the United
16 States? Do you deal directly with any of them?

17 MR. MORIN: Yes.

18 THE CHAIRMAN: In what percentage or
19 ball-park figure would you deal directly? That is
20 because they are not represented?

21 MR. MORIN: Right. I would say about
22 10 per cent.

23 THE CHAIRMAN: If not 10 per cent,
24 what kind of service do you get when you deal with
25 them directly, how would it stack up?

26 MR. MORIN: The service I get is
27 very good. I would say, if I place an order, I have
28 figured it out to be about 2 to 2-1/2 weeks. On
29 my terms of delivery it depends on the course and it
30 also depends on the fellow teaching the course. For



1 example, if he is a fellow who was hired quite late
2 and didn't submit any of his lists to me, I directly
3 call the firm and have them then ship air express
4 if it is faster. Of course, then we have the
5 problem of the customs. Whereas they have to come
6 through different customs and we make out forms and
7 by the time this is cleared, this is where the real
8 delay is, not through the company. It is through ---

9 DR. JEANNERET: Your agents in Toronto
10 have the same problem when you buy from them? When
11 do you buy correct? Are you ever able to return
12 books freely, directly abroad?

13 MR. MORIN: Directly, yes.

14 DR. JEANNERET: You send books back
15 to France?

16 MR. MORIN: No, never.

17 DR. JEANNERET: Do you send books
18 back directly to the United States?

19 MR. MORIN: Yes.

20 DR. JEANNERET: That amazes me because,
21 in my experience, this has been not a practical
22 thing to do. It is theoretically possible.

23 MR. MORIN: On textbooks but not
24 usually on trade books. It is easier to reduce
25 them in price.

26 DR. JEANNERET: When you buy from
27 Toronto representatives you are normally able to
28 return them?

29 MR. MORIN: Yes.

30 DR. JEANNERET: Is this an advantage



1 to you

2 MR. MORIN: Yes.

3 DR. JEANNERET: What percent of your
4 purchases from Toronto publishers have you found it
5 necessary to return?

6 THE CHAIRMAN: That is Toronto agents.

7 DR. JEANNERET: Toronto publisher-
8 agents.

9 MR. MORIN: I would say it is high
10 sometimes lower at other times. It depends
11 on how I do my buying.

12 THE CHAIRMAN: You had better
13 identify what you mean by "high".

14 MR. MORIN: Well, I would say a
15 good 20 per cent.

16 DR. JEANNERET: That is the high
17 figure I have heard mentioned, but your total
18 gross margin on most of them is 20 per cent, isn't
19 it?

20 MR. MORIN: Yes.

21 DR. JEANNERET: This is a very heavy
22 overhead, and I don't say this to defend these agents
23 because I recognize your problems.-- it is a heavy
24 overhead, having to handle these returns.

25 MR. MORIN: In the college business
26 it is very hard to tell what the amount is going to
27 be and because of the difficulty in getting, if
28 you are short, getting back orders and getting the
29 re-orders, we always try to have at least enough
30 on hand -- of course, if enrolment is down that year



1 in that course, then you are stuck with 50 copies
2 at \$11, that is quite a bit of money.

3 DR. JEANNERET: In other words, what
4 you are saying is the problem of estimating is
5 acute at your level. It must be equally acute
6 at the instructor's level and it is equally acute
7 at the agent's level and it is not too surprising
8 that there are major problems of supply.

9 MR. MORIN: Generally each sales
10 representative that comes from these companies to
11 the university faculty, half the time don't inform
12 us managers as to what books they have been showing
13 them or what their decisions were on purchasing them.
14 The only time I see this is when I get the
15 requisition from the faculty member.

16 DR. JEANNERET: That is what counts.
17 Do you have any commerce with the members of the
18 faculty in unsolicited desk copies that they receive
19 from publishers? Do they ever bring them in to
20 you to sell?

21 MR. MORIN: They try.

22 DR. JEANNERET: Do you go into this?

23 MR. MORIN: Definitely not. I have
24 nothing to do with desk copies and I am not in the
25 desk copy business. Of course, they are going to
26 try to do this. Of course, again, there are an
27 awful lot of companies that are going out to printing
28 on the inside covers of their books, you know,
29 "Compliments of". You couldn't very well sell it,
30 but it has happened that a lot of professors forget to



1 advise their secretaries to order their desk copies.
2 They come in to me and say "May I borrow a book and
3 return it to you when my desk copy arrives?". I
4 will do this for them until their desk copy arrives
5 and then they bring in my copy or the desk copy if
6 it is not marked, but I mean, this is just ---

7 DR. JEANNERET: If we leave a great
8 many obvious questions unasked, you will understand
9 we have been over this very frequently and I,
10 personally, have four college stores to worry about
11 but we are sympathetic with most of the points you
12 have raised.

13 THE CHAIRMAN: Are there any other
14 points you would like to mention that really stick
15 out in your mind that we might consider?

16 MR. MORIN: No, I think they have
17 all been pretty well touched on. I think that you
18 pretty well know that all of us are in the same
19 situation and all have the same questions.

20 THE CHAIRMAN: We know what the
21 problems are.

22 DR. JEANNERET: What about paperbacks?
23 I suppose a quality paperback means as much to you
24 as most college stores?

25 MR. MORIN: Definitely.

26 DR. JEANNERET: And the trend is
27 away from the single, prescribed text, especially
28 in the social sciences, there are reading lists
29 and free choice. Do you give a pretty thorough
30 coverage to Canadian quality paperbacks?



1 MR. MORIN: Yes, we do.

2 THE CHAIRMAN: Thank you very much
3 for coming. We appreciate it very much indeed.

4

5

6

SUBMISSION OF WOLFE'S BOOKSTORE

7

8

9 THE CHAIRMAN: We would just like to
10 read the brief you have been kind enough to give
11 us this morning. It will just take a minute.

12 DR. JEANNERET: It is a very good
13 brief.

14 THE CHAIRMAN: Mr. Moses, this is a
15 very interesting brief. We wonder if you would
16 touch on the high points that you would like to
17 discuss in connection with it and we will discuss
18 the whole thing if you tell us what you consider to
19 be the major points and we will go on from there.

20 MR. MOSES: Well, I think that there
21 are areas in the book business, the retail-book end
22 that we should be sharing part of the prosperity
23 from. I feel we are missing out on certain areas
24 like the school library book business and the public
25 library book business. Those are the two major
26 elements. I feel that the bookseller in any
27 small town or even the cities, for that matter, should
28 share in library-book business. I feel, too, that
29 the publishers are a little too generous with their
30 discounts to schools and libraries where they are



1 also our supplier and competitor at the same time.

2 DR. JEANNERET: You are advocating
3 there, really, without saying it, something similar
4 to the British Net Book Agreement?

5 MR. MOSES: Yes, I would like to
6 see something similar set up here in Canada where
7 all schools, libraries do their purchasing through
8 the bookstore in the area or wherever they wish
9 to purchase their books, but through a retail book
10 outlet, rather than through direct sources.

11 DR. JEANNERET: Do you think Mr.
12 David Henry and the Honourable Mr. Basford would
13 allow us to have a net book agreement in this country?

14 MR. MOSES: I think they would. If
15 we consider the merit in making a stronger retail
16 book industry, this country is very, very weak in
17 retail outlets and I think it is for that reason --
18 it might cost -- it might result in a little higher
19 taxes to the taxpayer, but in the end it would be
20 a great contribution to the country to have more
21 bookstores.

22 DR. JEANNERET: Quite obviously
23 Quebec has done this, has it not? Have you followed
24 the Quebec-Orders-in-Council?

25 MR. MOSES: No.

26 THE CHAIRMAN: The system is quite
27 different from that, generally speaking. They
28 have recently, in effect, taken the kind of view
29 that you are taking with regard to the booksellers
30 in the Province and they have undertaken, through



1 Orders-in-Council to require that with regard to
2 agencies where public money, in effect, is spent
3 for books, that in order to receive the grants
4 from the provincial government through those agencies,
5 the school or library, the purchases would have to
6 be through qualified and, in effect, licensed retail
7 bookstores which, in effect, is something along the
8 line you are suggesting, where schools and public
9 institutions where the taxpayers' dollars are
10 being spent. Then an opportunity would be given
11 to the retail bookstore serving the particular
12 community or region. Is that, in effect, one of
13 the things you are saying?

14 MR. MOSES: It is, yes. Perhaps
15 we should be doing our book business in Quebec
16 where the bookseller is getting a little extra
17 protection. This business, this book business
18 is a two-way street. We respect the publisher
19 to a point where we do not do any indirect buying.
20 We do all our buying direct from the agent, if there
21 is an agent in Canada. We do not buy around the
22 publisher. The only time we do not buy direct
23 from the publisher is when we do not have a
24 representative in the country.

25 THE CHAIRMAN: But they sell around.
26 What you are saying is that publishers, in effect,
27 are quite prepared to sell around you.

28 MR. MOSES: They are not showing
29 us the same degree of benevolence that we are showing
30 to them.



1 DR. JEANNERET: And they are bought
2 around, as is implied in your two-line statement
3 on page 3, referring to the public library or
4 school library and public library purchasing:

5 "An enquiry would reveal
6 that one of the main beneficiaries of
7 these millions is a subsidiary of
8 an American Book Processing
9 company."

10 I know what you mean, and we might mention it for
11 the record. It is Purvis Bro-Dart.

12 MR. MOSES: Yes. They have a
13 tremendous catalogue of books they supply. I don't
14 think they are too strong on Canadian books but,
15 nevertheless, the Canadian books they do sell
16 are by-passing the Canadian book publisher and
17 they should really be sharing in the prosperity
18 of the school library book business, rather than
19 the American enterprise.

20 DR. JEANNERET: I would like to
21 say I agree very much with your underlying principle
22 that book buying and book publishing in Canada
23 should be more thoroughly done.
24
25
26
27
28
29
30



1 I think you say that, you don't say it in those
2 words but this is implicit.

3 MR. MOSES: That is right.

4 THE CHAIRMAN: What you are saying
5 too, is that the booksellers ought to be receiving
6 just as much attention with regard to their
7 financial viability and their continuing existence
8 as the book publishing industry is receiving at
9 the moment?

10 MR. MOSES: That is right, I
11 think that we should share in part of this
12 financial aid that the government is considering
13 giving as subsidies to the industry. I think if
14 it started at the bookseller it would, in turn,
15 have the effect of contributing to the prosperity
16 of the publisher by being able to buy unrestricted.
17 Right now we can't round out our inventory well
18 enough to really do an adequate job for the
19 population.

20 DR. JEANNERET: Mr. Moses, you raise
21 the question of space available in retail outlets
22 and I am sure you feel that there is none?

23 MR. MOSES: Well, the space available
24 is dictated by the response you get from your
25 clientele. If the clientele are great enough it
26 is always possible to expand your area.

27 DR. JEANNERET: If it were possible
28 in some way to provide the capital assistance to
29 the comprehensive booksellers in Ontario --and
30 and I note for the record there are probably fewer





1 comprehensive booksellers than there are book
2 publishers in Ontario -- if it were possible, how
3 would you cope with the problem of space? I
4 mean it would follow automatically that a larger
5 inventory would greatly stimulate or quickly
6 stimulate the book purchasing habits of the
7 community. You have not the space to cope with a
8 larger inventory, have you?

9 MR. MOSES: We have a floor above
10 which could be diverted to that particular field
11 very nicely. As a matter of fact, when the
12 building was erected there was space allocated
13 and the stairwell is right there ready to go up.
14 I had anticipated we would be expanding up there
15 but instead the two exhibit rooms that we did
16 have for the school library books that were on the
17 JP-2B Ontario list, we had two exhibits up there
18 that went very nicely for some time until this
19 new firm got into the library school business and
20 we lost that particular business so the rooms
21 are closed down.

22 I have been informed by many of
23 the school libraries that they would be happy
24 to patronize us again if we could get into the
25 field of processing books. It is quite a problem
26 to cope with. We would need a trained
27 librarian on our staff to go through the different
28 intricacies of the processing.

29 DR. JEANNERET: The publishers
30 might help in that regard. Would you offer an



1 estimate of the proportion of the books you sell
2 that are Canadian published, that are original
3 Canadian books, just as a rough estimate of your
4 turnover? I want to get an idea in your opinion
5 of the importance of original Canadian publishing
6 in relation to all publishing that goes through
7 your hands.

8 MR. MOSES: It has been increasing
9 year by year. Last year was a bumper year.

10 THE CHAIRMAN: How big a bump was
11 it?

12 MR. MOSES: Well, two authors
13 showed a marked increase. At least 10 per cent over
14 previous years, if not more.

15 THE CHAIRMAN: What is the relation-
16 ship of the over-all volume, how much of your
17 over-all volume relates to the sale of Canadian -
18 how much of your volume of books is related to
19 Canadian books?

20 MR. MOSES: In dollars and cents?

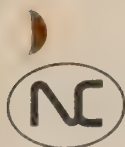
21 THE CHAIRMAN: No, in percentages.

22 MR. MOSES: I would say half.

23 DR. JEANNERET: That is very
24 interesting. Britnell's put it at 20 and 25 per
25 cent, so you are doing very well here.

26 MR. MOSES: We devote a fair amount
27 of space to Canadian books and we are doing very
28 well, both in hardbacks and paperbacks.

29 DR. JEANNERET: In the end your
30 allocation of space to different kinds of books,



1 different categories of books, different sources
2 of books is going to have to be determined
3 necessarily on profitability, isn't it? There
4 is nothing wrong if it is.

5 MR. MOSES: I don't quite understand
6 your question.

7 DR. JEANNERET: You are going to have
8 to understand the profitability in terms of turnover
9 in dollar value and margin in making your own
10 decision as to whether or not you give half your
11 store to Canadian books or a quarter of your
12 store to Canadian books or whatever it might be?

13 MR. MOSES: I think it depends on
14 the number of books that are worthy of this space.
15 If a title is in demand, we will give it all the
16 space we need.

17 DR. JEANNERET: You have to make a
18 skilled business judgment, though, that is what
19 it amounts to. I ask this question -- I won't
20 press you on it -- but I ask this question because
21 in the field of paperbacks, especially in the
22 field of mass paperback distribution, we constantly
23 were told that the Canadian mass market paperback
24 would not sell and that the profitability
25 consideration led to referring to imports in all
26 cases. Then the suggestion has been put forward --
27 and we have certainly taken no position on this --
28 that a certain percentage of these mass market
29 paperback stands might be devoted to Canadian
30 books.



1 We recognize the fact that a
2 decision to insist on this could put a lot of
3 booksellers out of business. You might comment on
4 this.

5 MR. MOSES: Well, I can't see
6 that there are enough Canadian paperbacks of a
7 mass market type to make that much difference.
8 We have tried to mix the Canadian mass market type
9 paperback with the mass market American books to
10 see if it would help any. I don't think that it
11 has really given us much of a shot in the arm.

12 DR. JEANNERET: Are you able to
13 purchase your American library and other
14 mass market paperback lines directly from the
15 publishers or do you buy them from news companies?

16 MR. MOSES: I am very -- I don't
17 know how to put it, I guess I am showing too much
18 benevolence to our local distributor to take
19 advantage if they offered me to buy direct from
20 them. I continue buying from the local news
21 dealer, although they have made approaches to me
22 to buy their paperback books direct.

23 DR. JEANNERET: You would get a
24 better discount if you bought direct?

25 MR. MOSES: Yes, indeed you would.

26 DR. JEANNERET: But you could get
27 them direct, could you?

28 MR. MOSES: You could, yes.

29 DR. JEANNERET: In some areas this is
30 not possible.



1 THE CHAIRMAN: When have you been
2 approached -- recently?

3 MR. MOSES: We could have had
4 Signet-Mentor books, a volume that they are pushing
5 in the area here and they offered it to us.
6 We would have to give them some sort of guarantee.

7 THE CHAIRMAN: When was this?

8 MR. MOSES: This was two or three
9 years ago at the Canadian Retail Booksellers
10 convention.

11 DR. JEANNERET: On the whole you are
12 pleased with the service you have had from your
13 local news company?

14 MR. MOSES: Not really, no.

15 DR. JEANNERET: Sorry, I didn't
16 mean to put that in your mouth, I thought that was
17 what you said.

18 MR. MOSES: No, we do not get the
19 sort of service we would like on special orders.
20 That is a very great weakness of their distribution.

21 DR. JEANNERET: But you elect to
22 purchase from them rather than directly?

23 MR. MOSES: We have up until now
24 but we are giving it consideration. It depends
25 on the kind of job they are going to do. They
26 have been bought out by an American concern and
27 it might be doing better.

28 DR. JEANNERET: This is positively
29 a non-sequitur.

30 THE CHAIRMAN: When were they bought



1 out by the American concern?

2 MR. MOSES: Nine months ago.

3 DR. JEANNERET: Not since June 14th.

4 MR. MOSES: No.

5 THE CHAIRMAN: Have you seen
6 any difference in the nine months?

7 MR. MOSES: Not really.

8 DR. JEANNERET: It is a very good
9 brief, Mr. Moses. We don't ask questions on all
10 aspects because we have been over a lot of these
11 questions but we like to hear from a bookseller
12 with your experience.

13 THE CHAIRMAN: We are, of course,
14 very much concerned with the whole aspect of
15 bookselling and in particular in those communities
16 which do not have bookstores. There are many
17 of those, of course, in Ontario -- smaller
18 communities which don't have the benefit of someone
19 who is in the business such as you are. That
20 aspect has concerned us. Of course, your brief
21 touches on a very valid point and that is the position
22 of the retailers in Sudbury and how we should
23 consider their problems in our recommendations.

24 DR. JEANNERET: You don't have
25 an important mail order business, do you? with
26 books?

27 MR. MOSES: We have not been doing
28 the proper solicitation but we have that in our
29 plans, we have plans for that. The amount of
30 orders we get now are derived from our newspaper



1 ad and the radio.

2 DR. JEANNERET: It is from the immediate
3 community, mostly?

4 MR. MOSES: Yes. We do a big
5 distribution of business for everybody catalogued
6 in the area and that also includes quite a
7 number of direct mail orders.

8 DR. JEANNERET: One of the reasons
9 I ask this question, it has been suggested, for
10 example, that Ontario -- and other places in Canada,
11 too, our jurisdiction is Ontario -- are woefully
12 poorly served in many communities in the matter
13 of retail book buying because of the total absence
14 and accessibility of a bookseller in that area.
15 We have had to ask ourselves, is there any way we
16 can encourage the development of retail book
17 selling, private enterprise retail book selling
18 and one suggestion has been made that on a strictly
19 interim basis, a temporary basis, perhaps the
20 highly sophisticated, highly developed, public
21 library system could be turned to and some kind
22 of encouragement given to branch libraries to
23 sell at retail Canadian books at least but only
24 in their own community and only pending the
25 availability of a private enterprise bookseller.

26 MR. MOSES: I would not like to
27 see such a trend develop. That would frustrate
28 any potential bookseller from going into the area.

29 DR. JEANNERET: Well, you understand,
30 it would have to be strictly controlled. If a book-



1 seller would go into the area then it would
2 automatically pass over to him. Might not that
3 stimulate and cultivate the market for a spreading
4 retail industry on that basis?

5 MR. MOSES: We have had the experience
6 of a bookseller from Montreal opening up in Toronto.
7 His first branch in Toronto was in a public library
8 and it was a dismal failure.

9 THE CHAIRMAN: The point here has
10 to be properly reiterated. The suggestion has
11 been made to us that this kind of scheme would
12 operate under certain conditions only. It would
13 operate only in a community or municipality where,
14 first of all, there is no retail bookstore in
15 operation. The French thing you are talking about
16 in Toronto obviously doesn't fall into that class.
17 Secondly, having got that criterion, it would be
18 absolutely understood that it would be controlled
19 so that in the event a retailer did want to open
20 up, then the operation in the public library
21 or wherever it is, would then cease in favour of the
22 operation that would come on into stream by private
23 enterprise. What we are looking at, of course, is
24 the fact now that in many small communities which
25 deserve to have the opportunity and people deserve
26 to have the opportunity to acquire or buy and see
27 books, they cannot do so.



1 MR. MOSES: I would be in favour of
2 another method. I think it would be detrimental
3 to the services rendered by the librarian and I don't
4 think she could contend with the added responsibility.
5 It would weaken their own services. I think it
6 should be independent of a library and there should
7 be some way of encouraging and financing a bookseller
8 independently of a library in the community that
9 needs the bookstore.

10 DR. JEANNERET: I know of your long
11 experience in this field, and in the Canadian Retail
12 Booksellers' Association and I would welcome a
13 short supplementary brief from you on this point,
14 on how this could be accomplished. What you are
15 saying is very pertinent and I don't want to just
16 depend on your offhand comment.

17 MR. MOSES: I think, first of all,
18 there would have to be something done regarding the
19 publishers' practice of filling direct orders from
20 individuals. These areas that are not served too
21 well by booksellers are no doubt sending orders
22 direct to the publishers to take care of their
23 needs. I think that if the publishers would stop
24 filling orders directly to individuals, referring
25 them to the nearest town that has a bookstore for
26 that particular area, eventually we would see
27 springing up bookstores in the areas that need them.

28 DR. JEANNERET: I think the publishers
29 have gone some distance in this direction and a
30 good many of them do not fill orders.





1 MR. MOSES: Not a good many, only
2 three or four, which is a very poor average.

3 DR. JEANNERET: Generally speaking,
4 those direct orders are a costly part of a publisher's
5 business. Generally speaking, a publisher can't
6 afford to fill single orders, as you know. He is
7 not geared to. He is very foolish to.

8 MR. MOSES: Nevertheless, they do it.
9 We conducted many experiments by submitting orders
10 and the orders were filled. I got my staff members
11 to send orders in and they certainly were filled by
12 people who we do an awful lot of business with and
13 they should show us the courtesy of just sending
14 us the order.

15 THE CHAIRMAN: I wonder if, following
16 all of Dr. Jeanneret's suggestions, you might
17 consider giving us a memorandum or a letter in
18 relation to this particular question. You can see
19 the area we are interested in. We are not at all
20 sure how the need can be met and we are thinking of
21 the buying public, the people in the communities who
22 should have access. This is our major concern.
23 Whether or not it can be achieved in any number of
24 ways. We would be interested in asking you if you
25 could do that for us.

26 MR. MOSES: All right. I will have
27 to give it a little bit of thought.

28 THE CHAIRMAN: Sure, this is the point,
29 rather than hit you with it now, we would like
30 you to think about it because we need help in this





1 regard and whatever you can put together for us
2 would be most useful on that point.

3 DR. JEANNERET: We are thinking of
4 expanding the retail business or providing incentives
5 to expand in areas where there is no competition now;
6 in other words, not to compete with you, but to offer
7 a service for the first time.

8 MR. MOSES: Have you any thoughts
9 on government financial aid, as indicated in my brief?
10 Do you feel that, while the Ontario government is
11 considering aid to other publishing sections of the
12 industry, that it might consider offering aid to the
13 retail booksellers in the province, many of whom need
14 help?

15 THE CHAIRMAN: I think the best
16 position we can take in response to that, Mr. Moses,
17 is the point you raised is a very good one. We will,
18 of course, consider that aspect of the thing, just
19 as we have considered several other matters we
20 have already reported on. Certainly it is not
21 a matter that has escaped our attention. There is
22 no way either of us could indicate to you directly
23 or indirectly, how the Commission is thinking,
24 because we just have not got conclusions on these
25 points. It is certainly a matter we will contemplate.

26 MR. MOSES: I couldn't resist the
27 temptation to put out a feeler.

28 DR. JEANNERET: One of the biggest
29 problems is to define a bookseller, who is a bookseller?

30 THE CHAIRMAN: Retail bookseller.



1 MR. MOSES: I think there would be a
2 lot of potential booksellers around the country who
3 would love to get into books, many Canadians would
4 make very good potential booksellers.

5 DR. JEANNERET: A good many retailers
6 who are not booksellers, but nominally style themselves
7 as such, too.

8 THE CHAIRMAN: The same thing applies
9 to publishing, of course, too.

10 MR. MOSES: We are not booksellers
11 in the strict sense of the word, even. I was hoping
12 our volume would develop so I could convert to 100
13 per cent bookseller, but until things get better,
14 I say we are on the 60-40 basis, 60 per cent books
15 and 40 per cent stationery.

16 DR. JEANNERET: It is more closely
17 related than many of them are, retailers' other
18 lines are.

19 MR. MOSES: I think I have covered
20 most of the points I intended. I brought my
21 assistant down in case I forgot anything. She may
22 have something to add. I would like to introduce
23 you to Mrs. Kelson who has been with me for 12 years.
24 I guess she doesn't have anything to bring up.

25 DR. JEANNERET: It is a very good
26 brief.

27 THE CHAIRMAN: Obviously she made
28 some contribution to the brief by her association
29 with you.

30 MR. MOSES: We talked it over.



1 THE CHAIRMAN: Thank you very much.
2 That is a most helpful, first-class brief.

3 MR. MOSES: Thank you for giving
4 me the opportunity to address you.

5 DR. JEANNERET: Do write us on that
6 one point after you think it over. Nothing in what
7 we said was to indicate a position, you understand.
8 It is we just want your views.

9
10 MR. MOSES: Thank you, I will.

11

12

13 SUBMISSION OF MR. J. RODRIGUEZ

14

15

16 THE CHAIRMAN: We have now with us,
17 Mr. J. Rodriguez, elementary school teacher, which
18 school are you with?

19 MR. RODRIGUEZ: St. Paul the Apostle
20 in Coneston.

21 THE CHAIRMAN: You are here in a
22 personal capacity?

23 MR. RODRIGUEZ: That is right. It
24 reflects my opinion and mine only.

25 THE CHAIRMAN: How long have you
26 been teaching?

27 MR. RODRIGUEZ: For 13 years.

28 THE CHAIRMAN: What grades do you
29 teach?

30 MR. RODRIGUEZ: I started teaching

1 Grade III and moved along to Grade VII and VIII
2 and then I was appointed principal of our elementary
3 school and I teach mathematics to the senior students
4 in school.

5 THE CHAIRMAN: How many students do
6 you have in the school?

7 MR. RODRIGUEZ: They have 415.

8 THE CHAIRMAN: And what is the basis
9 of the population, English-speaking, a proportion
10 of French-speaking, or what?

11 MR. RODRIGUEZ: It is a microcosm
12 of Canada more than anything else, Ukrainians, Polish,
13 French, English, Indians and one Spaniard.

14 THE CHAIRMAN: One Spaniard. He
15 probably causes more activity than all the rest of
16 them together.

17 MR. RODRIGUEZ: Judging from my
18 wife's comments, yes.

19 THE CHAIRMAN: I won't ask you to
20 address us in Spanish, but would you go ahead and
21 tell us what you like?

22 MR. RODRIGUEZ: I am rather concerned
23 about the textbook aspects of our school programs
24 and so I have entitled my brief:

25 "WANTED: A policy that
26 would encourage the writing and
27 publication of material, especially
28 in the field of Language and the
29 Social Sciences, which reflect the
30 reality of the Canadian way of life



1 and the development of a truly
2 distinctive Canadian culture, and which
3 would be used in the Schools of Ontario."

4 "The purpose of this paper is
5 to explore briefly:

- 6 a) The distorted view of present-day
7 Canaidan Culture as presented by
8 one set of readers used in the
9 elementary schools of Ontario.
10 b) The reinforcement of such a
11 view in some of the Social Studies
12 texts used at the primary level."

13 THE CHAIRMAN: Have you got more
14 copies of that?

15 MR. RODRIGUEZ: I intended to have
16 copies made, but we have to share a secretary with
17 two other schools.

18 THE CHAIRMAN: We will make copies.
19 It helps our reporters, but how long is the document
20 you are reading?

21 MR. RODRIGUEZ: Seven pages.

22 THE CHAIRMAN: If you could gallop
23 through that ---

24 MR. RODRIGUEZ: "c) What a people's
25 government in Ontario can do about helping
26 to develop a truly distinctive Canadian
27 culture.

28 "What picture of Canada and
29 Canada's relationship to the world
30 do the children obtain from the readers



1 and history texts? What ideas about
2 their country are Ontario students
3 expected to gain from their readings --
4 what ideas about Canada's history, her
5 culture, her economy, her peoples?

6 "It is not to be assumed, of
7 course, that textbooks are the
8 student's only source of ideas. How
9 he views his country will very much
10 depend on how individual teachers
11 interpret and make use of the same
12 textbooks and on what extra textual
13 material teachers introduce into
14 their classes.

15 "In presenting this paper, all I
16 have done is to look at an example, of
17 a set of readers being used in Ontario
18 schools and to glance through some
19 of the Social Studies texts, making
20 many value-judgments which may or may
21 not have relevance to the Canadian
22 community."

23 I personally feel they do.

24 "I feel that our proximity to
25 the United States and our relatively
26 high level of industrialization
27 has brought us under United States
28 domination. Our integration into the
29 American empire will become more
30 complex as its colonial strangle hold



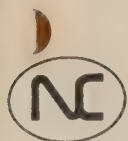
1 in Latin America and Asia is broken.

2 But where does that leave us?

3 "The schools of any system
4 are the main ideological training
5 ground for the people that live under
6 that system. The communication arts
7 and Social Studies in particular are
8 the subjects through which our ideas
9 about the community and the world are
10 transmitted. A.B. Hodgetts of OLI.S.E.
11 in his study of civic education in
12 Canada, entitled What Culture? What
13 Heritage? sums it up, 'young
14 Canadians ought to be encouraged to
15 become more interested in their part,
16 more aware of the complexities and
17 challenges in contemporary society,
18 and intelligently concerned about
19 the future of their country as an
20 independent political entity and a
21 member of the community of nations.'

22 "If we wish to preserve those
23 wholesome characteristics which
24 identify this nation, then care must
25 be taken that our schools are
26 not used primarily as channels for
27 other nations' cultures. In a recent
28 national survey . . ."

29 -- done by the F.W.P.A.O. and another body, and they
30 did a survey in 1969 with respect to texts used in



1 schools across Canada --

2 ". . . it was found that American
3 texts and magazines constitute one of
4 the major foreign influences in
5 Canadian education.

6 "But let's look at the Ontario
7 child's earliest experiences with
8 the language programme. One of the
9 approved series for primary reading
10 is: Canadian Reading Development
11 Series (Copp Clark) edited by Dr.
12 J.R. McIntosh.

13 "The teacher's manual . . ."
14 and I have sample copies here of the teacher's manual
15 and the series, the pre-primers and the first readers:

16 "The teacher's manual offers
17 the following explanation: 'The
18 feature of this Series which most
19 sharply distinguishes it from that
20 of any other important basal Series
21 in Canada or the United States is
22 its emphasis upon early independence
23 in reading. Its skill development
24 program is so conceived and constructed
25 that by the end of the first grade all
26 but the slowest of the children will
27 be able to read with relative ease
28 and phonetic monosyllable that is
29 made up of regular or common sound
30 elements'.

"Who can remain unmoved by such



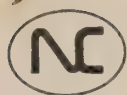
1 noble purposes? Unfortunately the
2 approach is purely technical, designed
3 for the sole objective of inculcating
4 a skill. Reading is seen not as a
5 dynamic process through which a child
6 communicates with the world he knows,
7 and in which his interest will grow
8 as reading proves itself relevant to
9 his world, but as a technical attribute
10 to be acquired by mechanical means.
11 Little care seems to have been taken,
12 therefore to bring the reading material
13 in some approximate conformity with
14 reality.

15 "The first volume in the series,
16 Off To School . . ."

17 My son is presently in the first grade and he has
18 that as a parallel reader:

19 ". . . introduces us to the Green
20 Family. One cannot be sure, but as
21 far as can be ascertained the Greens
22 are a typical Canadian middle-class
23 family living on a farm somewhere
24 in the middle of suburban Toronto. The
25 three children, Janet, John, and Anne,
26 all seem to be stereotypes of the
27 all-Canadian children, adopted from the
28 United States of America.

29 "As all Canadian children raised
30



1 on a farm, John and Janet dance ballet."

2 And all the children in these books are all blond
3 and the parents are all white. The father always
4 works at a collar and tie job and never brings home
5 a lunch pail. On this particular subject basis
6 you can see the relevance of the whole thing:

7 "Their parents, tall, slim,
8 and Aryan, seem to exist for the
9 sole purpose of taking them for
10 rides, for buying Christmas trees,
11 for taking them skiing, carnivaling
12 or picnicking. The father is never
13 seen at work and the most serious
14 problem that comes up is the agonizing
15 choice between the following activities:

16 "'We can play with Buttons.

17 "'We can play house.

18 "'We can play with Lucky.

19 "'We can play what we like, Ann.

20 "'We can sing and dance.'

21 "There is no mention, of course,
22 of Canada, of the real world, of the
23 real relationships between real people,
24 or real problems. Despite the title
25 there is no mention even of school.
26 Surely even Grade 1 children have a
27 much better conception of what the world
28 is like than the conception mirrored
29 in this book. To take and present
30 with a fairy world far removed from
their daily experience is to begin



1
2 the 'irrelevantial process' that
3 soomer or later causes them to lose
4 interest in reading altogether.

5 "In case children became too
6 overburdened with reality in the
7 first volume, the second is all play
8 and stories -- mostly of animals.
9 There is no attempt to make the book relevant
10 even to the school situation -- to the real
11 problems and situations children face
12 in school. The closest we come to
13 school is in this inspired ditty:

14 "School is over,

15 Oh, what fun!

16 Lessons finished,

17 Play begun.

18 Who'll run fastest,

19 You or I?

20 Who'll laugh loudest?

21 Let us try.

22 "The third volume in the
23 series, by way of anti-climax, is
24 entitled It's Story Time.

25 "To strike a more realistic note,
26 the Grade II text is called, Stories
27 Old and New. The assumption seems
28 to be that grade 1 has successfully
29 transformed children into near-idiot, if
30 they were not so to begin with. There



1 are the usual animal stories, well-worn
2 and true, such as The Hare and the
3 Tortoise, The Lion and the Mouse,
4 and others. And there is nothing in
5 itself wrong with that. But as for
6 most of the materials, it deals with
7 painfully contrived situations,
8 people, and themes. Why is it assumed
9 that children will be interested in
10 this plastic, synthetic pap -- or
11 that it would be good if they were in-
12 terested in it? Are elementary school
13 children not people?

14 "And so our children are
15 introduced to the Canadian reality.
16 A stranger from another planet
17 after examining these early textual
18 materials, would be hard put to
19 believe that Ontario actively cultivates
20 the mosaic pattern of its inhabitants."

21 And I have always held that we seem to accept the
22 philosophy that Canada is not a melting pot of
23 people who have emigrated to it as in the United
24 States. We seem to want to preserve and have a
25 mosaic, but I do not see it as being propagated in
26 the text.

27 DR. JEANNERET: Are you going on
28 to Grades IV, V and VI in the same series, because
29 the Grade IV is Up and Away and so on and they are
30 dense with Canadian material, as I recall. I don't know



1 the other three volumes.

2 MR. RODRIGUEZ: I am talking about
3 when children are first introduced to reading and
4 I think, you know, this is where the process begins:

5 "As we thumb through the
6 various readers beyond Grade 2 there
7 is scarcely an attempt to provide a
8 Canadian cultural perspective. As
9 a matter of fact, the teacher's manual
10 of the reading texts for Grades Four
11 and Five declares:

12 "It is of vital importance,
13 therefore, to offer Canadian boys
14 and girls, in whom an interest in
15 community life is dawning, books which
16 portray a general picture of Canada
17 and give a definite impression of
18 the ideals of the Canadian way of life.
19 In doing so, there is no desire and
20 no need to foster a narrow Canadian
21 nationalism!"

22 This was a quote from Canadian Heritage Readers,
23 another series by Dent this time, that is on Circular
24 14:

25 "It is revealing of our
26 national psyche that the editors of
27 a Canadian textbook feel compelled to
28 offer apologies for daring to give
29 their book a Canadian perspective.
30 Not for us narrow nationalism!"



1 THE CHAIRMAN: Which volume was that?

2 MR. RODRIGUEZ: Canadian Heritage

3 Readers, Dent.

4 THE CHAIRMAN: You are apologizing
5 for giving a nationalist approach?

6 MR. RODRIGUEZ: A narrow, Canadian
7 nationalism.

8 THE CHAIRMAN: They are talking about
9 Canada in terms of being a prime or great country?

10 MR. RODRIGUEZ: This is the consensus
11 of the author in Grades IV and V readers of the
12 Canadian Heritage Readers:

13 "But what is the history of a
14 nation with no culture? From whose
15 point of view is this history told?
16 A cursory glance at the junior division
17 will tell us that the texts are
18 well illustrated . . ."

19 These are the social studies texts:

20 ". . .and simply written, But much is
21 left unsaid, for example, in discussing
22 Canada's economy, such as its factories
23 of Quebec and Ontario, oil wells of

24 1. The Canadian Heritage Readers

25 - Dent

26 "Alberta, and the mines of British
27 Columbia, there is no mention as
28 to who owns them. This fact, so
29 crucial to the nation's economy,

30



- 1
- 2
- 3
- 4
- 5
- 6
- 7
- 8
- 9
- 10
- 11
- 12
- 13
- 14
- 15
- 16
- 17
- 18
- 19
- 20
- 21
- 22
- 23
- 24
- 25
- 26
- 27
- 28
- 29
- 30

is completely ignored as it is
everywhere else in the study of
Canada."



1 DR. JEANNERET: What grades are you
2 talking about?

3 MR. RODRIGUEZ: Grades 5 to 8.

4 There is much discussion and attention to those
5 Canadians who "made it" in Canada. So that a great
6 deal of prominence is given to the politicians,
7 clergy, judges, governors, wholesale merchants,
8 generals, bankers and civil servants. The common mass
9 of people are largely ignored.

10 Very little is said about the farmers
11 and workers who actually built this country with
12 their hands -- they seem to have no cultural value
13 at all. Organized labour whenever it is mentioned,
14 which is seldom, is always cast as the ruffian-types from
15 whom only violence can flow.

16 Some of the social studies texts
17 even print barefaced lies to support the position
18 of our southern neighbour. For example in the
19 junior text Southern Lands, the following is
20 written:

21 " Within the last twenty years,
22 great changes have taken place in
23 The South America.

24 People who were making a poor
25 living from the land are now working
26 in industry. The cities are growing
27 rapidly. In fact, nowhere in this
28 world is the population increasing
29 faster than in South America. Although
30 in the forests, the Llanos and the



1 " mountain people are still living in
2 poverty and ill health, in and near
3 the cities progress is rapidly being
4 made. Buildings of ultra-modern
5 design are being put up. Industries
6 of many kinds are being established.
7 South Americans have every reason to
8 be proud of the progress which they
9 have made."

10 Far from progress being made, con-
11 ditions in Latin America are rapidly deteriorating.
12 And lastly, students get a highly romanticized
13 view about our "friendly southern neighbour", about
14 the land of liberty, about Abraham Lincoln and
15 John Kennedy. Our students are never informed
16 that this same neighbour has been known to commit
17 very unfriendly acts, that the land of liberty
18 is a decaying and barely disguised police state
19 where astronauts are sent to the moon while thousands
20 starve, that slaves Lincoln freed are still
21 fighting for their freedom, most importantly,
22 that the highly touted, "friendship of our two
23 peoples" is but the cloak under which to hide a
24 real master-servant relationship.

25 Therefore, the extent and nature of
26 the Canadian content and viewpoint in our texts and
27 reference materials ought to be of major concern
28 to all Canadians.

29 If we believe that Canada has a future
30 as a nation, and it has a role to play on the world's





1 stage which can benefit other nations, then we
2 must ensure that Ontario students receive a positive
3 distinctive, Canadian alternative to a foreign
4 culture. To do this we must control our own
5 educational media. To do otherwise would be to
6 court our own downfall as a people and as a nation.

7 I therefore recommend:

8 1. That the Ontario Department of
9 Education set up an Ontario Council for grants to be
10 paid to qualified Canadian scholars for research
11 and writing, directed to the preparation of text
12 and reference books, with excellence and Canadian
13 orientation as two of the criteria.

14 2. That the Ontario Government establish
15 Ontario Press -- a Crown Corporation to publish in
16 French and English, Canadian texts and reference
17 materials for use in schools, universities and
18 colleges across Canada.

19 Thus ends the first reading.

20 THE CHAIRMAN: Very good.

21 DR. JEANNERET: Your illustrations
22 of the Canadian Reader Development series, I
23 remember the birth of that series and it was a
24 direct reaction to Dick and Jane which I am sure
25 you would deplore more vigoursly. It was
26 Canadian in authorship, in concept and editorship
27 and at that time publication, although that firm
28 is now owned by a foreign principal.

29 Having regard for the standards
30 of primary reading instruction and objectives at the



1 time it was an effort to do something completely
2 Canadian. It was concerned with skills probably
3 rather than content. I find it difficult to see
4 how conflict can play such as large a part as
5 you have suggested in grade 1 reading materials,
6 especially when that concept of approach is used.
7 Everything that went into that was checked on a
8 lore grading scale. I remember something about the
9 history of this. But I wonder if a certain idealism
10 isn't likely to characterize the primary and
11 elementary reading materials in the schools.

12 The piece you read about South
13 America I listened to as carefully as I could -- you
14 went pretty rapidly -- and most of the specific
15 statements could hardly be faulted although there
16 was certainly an over-all major social problem with
17 the expansion of the population, the relative
18 poverty of the interior, and so on.

19 All these points are reasonably
20 true statements, I think, so far as they go. They
21 don't make an ultimate value judgment on the
22 question of economic exploitation, ownership and
23 things of this nature. I wonder almost whether
24 or not the points that you are urging by implication,
25 at least, at that point in your brief are our
26 proper concern. They are important, there is no
27 doubt about it.

28 Your final recommendation about an
29 Ontario Press does concern me and does not have
30 very many of the attributes of freedom of choice,



1 does it? Does this concern you? Do you not feel
2 that there must be a rather considerable local
3 autonomy in the matter of what books are used?
4 It would mean that a central government would decide
5 and pass on everything that was published and the
6 publishers would become printers.

7 MR. RODRIGUEZ: No, I have not
8 suggested that at all in the brief. I suggested
9 the establishment of an Ontario Press with the
10 Ontario Council being set up through this branch,
11 grants would be given to qualified Canadian scholars
12 so that texts could be written. That would not
13 mean that you would have one set of readers which
14 would be used in all the schools in Ontario.
15 You could have the same set-up you have now. All
16 I want to do is to remove the textbook as a
17 reference material from the private firms.

18 DR. JEANNERET: And make them all
19 published by the government?

20 MR. RODRIGUEZ: And that the government,
21 through Ontario Press, publish the reference
22 material and the text material to be used in the
23 school.

24 Now, of course, the private enterprise
25 companies can, of course, purchase material from
26 American sources and if they want they can publish
27 them and they can try to sell them to schools, yes,
28 in competition with the Canadian stuff, definitely,
29 but as far as I can see they ought not to get any
30 supplementary grants if their enterprise has flopped.





1 DR.JEANNERET: In effect a very
2 considerable part of what you are advocating has
3 already been accomplished up to a point by the
4 Circular 14 approach?where 87 per cent of the
5 materials are Canadian authored and Canadian
6 published. The extent to which it doesn't work
7 is the question of the extent to which Circular 14
8 is honoured in the breach. That is another matter.
9 But that is done by individuals competing with
10 private publishers.

11 MR. RODRIGUEZ: Let me give you an
12 example, A friend of mine did a reading series,
13 she came up with an idea -- and it was a language
14 experience approach -- and she sought publishers
15 and I think she went to Clarke/or Holt Rinehart
16 and the American outfits and she said, "Look, I
17 have got this idea and I would like to have it
18 published". They said, "Oh no, look, we have stocks
19 of ideas all from the States here. What we need
20 is a Canadian board of editors and we want this
21 stuff to be transferred within the Canadian
22 context and we will publish the stuff".

23 DR.JEANNERET: They can't get on
24 Circular 14 with that approach.

25 MR. RODRIGUEZ: Well, they can
26 take the basic thing there and bandy it up to make
27 one think that it is Canadian. In this particular
28 case she went to Gage finally and Gage put the
29 material on the market but to even get started it
30 cost \$1 million to market the thing, to get it marketed.





1 It seems to me that the priorities ought to be in
2 developing this kind of cultural background that
3 we all give lip service to. We must maintain this
4 mosaic. We don't want a melting pot philosophy
5 and yet what we get is that kind of philosophy
6 creeping in.

7 THE CHAIRMAN: What you are saying
8 is that we are in the course of being melded
9 into or melded with the American philosophy.

10 MR. RODRIGUEZ: Yes, take
11 Holt Rinehart, they would want you, I suppose,
12 to write some stuff which could be sold across the
13 borders in the whole of North America so that the
14 press runs would be great and they can make a
15 nice profit.

16 THE CHAIRMAN: Let me see what it
17 is I think you are trying to say. I think, if
18 I interpret it correctly, it is well worth
19 considering. What I think you are saying is
20 that really in the private enterprise system in
21 relation to its response to educational requirements
22 in this province at least, there is a great deal
23 left to be desired because of the interplay of
24 private enterprise both from the viewpoint of the
25 American involvement in the publishing industry
26 and in terms of their hopeful adaptation of their
27 material to our kind of teaching system and that
28 really the best kind of achievement in the
29 production of learning materials of this order for
30 the children in our schools would be achieved if it



1 were, in fact, done by a representative government
2 agency which would act independently, if you will,
3 of the government and would be strictly for the
4 purpose of having produced material which reflects
5 the best of that body's judgment, Canadian viewpoint,
6 Canadian culture and we are to the world not
7 just an overlap of a mixture of cultures and you
8 think that the track record to date is poor and
9 that in your considered opinion a body, council
10 or agency sponsored by government without all these
11 competitive urges would, to a far better extent,
12 be able to see to the production of books and
13 material which are much more responsive to the
14 goals and objectives that this country ought to
15 have.

16 MR. RODRIGUEZ: That is putting it
17 precisely. When I emigrated to Canada I left a
18 British colony to come to Canada and I thought we
19 were going to build a real country and it was a
20 good country and I have fast realized that I
21 have come to live in an American colony. All I
22 have done is move from a British colony to an
23 American colony. Anything that is done south of the
24 border affects us so drastically.

25 THE CHAIRMAN: Really is there any
26 evidence in this country that we are a nation of
27 builders? Have you been able to find any? I am
28 concerned about this personally.

29 MR. RODRIGUEZ: I think potentially.
30 I think we will build this for our own selves. I



1 think we are builders to make it for ourselves.

2 THE CHAIRMAN: Individuals?

3 MR. RODRIGUEZ: Individuals. I
4 think we are trying to make for ourselves -- this
5 is the American dream -- we are trying to make it
6 for ourselves. Maybe that is what free enterprise
7 is all about, I don't know, but it seems to me
8 that there is nothing of concern about 400,000
9 people living in poverty in Canada. When I look at
10 Ontario Place we talk \$22 million thrown down the
11 drain. I took grade 8 children there and they
12 came out and said, "Sir, what was it all about?".
13 Then we have a housing situation in Sudbury where
14 I have got parents living in shacks. The thing is
15 absolutely pathetic, absolutely pathetic -- people
16 living in station wagons. You would not believe.
17 Take a look around, drive through one of the little
18 communities and drive into a little place called
19 Wanup, just go down a few of the sideroads and see
20 how the other half lives.

21 We also seem to put on a pedestal
22 this great aspiration to make it, to become one of
23 them, "them" meaning those who have a businessman's
24 manner. If I may make a talk about the government
25 moving into an area where there is no bookstore
26 and setting up a library and then when a free
27 enterpriser comes in to move out, use the taxpayers'
28 dollar to set somebody up and when the business
29 is good then you walk out. That is socialism for
30 the rich. What about the poor guy? He is going to



1 have to pay the price with the fellow's profit
2 added onto it.

3 DR. JEANNERET: The booksellers aren't
4 rich.

5 MR. RODRIGUEZ: No, but I am just
6 making a few points. I am sort of enumerating
7 here and thinking aloud. You asked me if this was
8 a country of builders. I am saying yes but very
9 selfish. It is a bit of introspection maybe and
10 maybe I have no right to say it because I have
11 only been a Canadian for six years.

12 THE CHAIRMAN: If you are a
13 Canadian you have the right to say anything you
14 want to say as you know.

15 Well, it has been a very interesting
16 brief. You have done well to bring to our
17 attention the matters which concern you. They
18 do concern us and they concern me personally very
19 much. Our country I think at this time is in a
20 most unusual critical stage. Our examination
21 is only of a particularly small segment and may
22 have an impact on people and it may or may not
23 have some effect on the future. Nevertheless,
24 we are in this country at this time in a very
25 critical position with regard to where we are
26 going and whether we are going to survive. I
27 think we can and can very, very well, if there is
28 a purpose.

29 I will have something to say about
30 that some time.

MR. RODRIGUEZ: Thank you very much
for your time.



SUBMISSION OF THE SUDBURY PUBLIC LIBRARY

THE CHAIRMAN: We have with us now Mr. Peter Hallsworth, Director of the Sudbury Public Library. We have your brief and we have had a chance to go through it. I wonder if you would touch on the high points you consider you would like to stress and we could question you on it later?

MR. HALLSWORTH: I think the first point that I make in the brief is one that does concern us. Perhaps I may just preface this by saying that this brief is based essentially on the dealings of two libraries, Sudbury Public Library and the North Central Regional Library. The brief is not an attempt to look at the whole publishing industry. It is a very narrow view, I realize, just looking at it as it affects us.

One of the points that we are concerned with is this question of Canadian publishers, Canadian agents. Both libraries are working together and we are, at the present time, purchasing much of our material from the United States and Britain, material that is published in those countries. We buy Canadian material in Canada. The point I am trying to make is that from our point of view Canadian agencies for books published in these other countries don't seem to serve any useful purpose. We seem to pay more money for worse service to get what, in effect, is the same book. This, I think,



1 is the problem. The economics of the situation
2 is very important to us because of our declining
3 economic situation in terms of our ability to
4 purchase books. As I think I point out, the
5 Sudbury Public Library book fund in 1971 is less
6 than it was in 1970 and yet, book prices are
7 increasing. This means, this year we are going to
8 buy fewer books than we bought last year. Therefore,
9 the price that we pay for books is very important
10 to us.

11 This is the first point I want to make.

12 DR. JEANNERET: Your brief develops
13 a real dilemma there, Mr. Hallsworth, and you
14 deplore and I deplore the fact that the information
15 that you get in the form of accessibility to examine
16 books is as limited here as it is with relatively
17 few publishers' representatives setting up
18 relatively adequate, infrequent displays of new
19 books, especially the new books, with inadequate
20 information about their intentions to comment,
21 notice that they are here, and so on. You made this
22 point quite strongly and I read into this a concern
23 on your part that you should have better information
24 of this kind and that if you did have, it would
25 assist you greatly in your whole operation of
26 purchasing and selecting books. In the same
27 brief you point out, and you have just acknowledged
28 that you do most of your purchasing around these
29 publishers anyway.

30 Now, there is a built-in dilemma here



1 and I suppose that one of the reasons -- I certainly
2 don't say this to defend them, but to analyse the
3 problem -- the reason that this display and
4 representation service is as inadequate as it is
5 is that they don't get the business if they do
6 provide it and there is a question of which comes
7 first.

8 MR. HALLSWORTH: I think so, yes.
9 I may say that what we are doing now is not a long-
10 established practice of these libraries. We have
11 until, I think last year was really the first time
12 we went into this on any scale and this year is
13 the first time we have more or less committed
14 ourselves to a definite program of this sort. In
15 other words, the publishers have had a good many
16 years' opportunity, as far as we are concerned,
17 to provide this sort of service while we were
18 purchasing material from them. Two or three years
19 ago we purchased all our material through Canadian
20 agents. The service that we obtained was poor
21 and this is why we have made the moves we have and are
22 ~~not~~ dealing with Canadian or British wholesalers at
23 all. I think it would be reasonable to expect
24 to perhaps pay a little more for the material we
25 buy in order to get things like book displays,
26 warehouse facilities and, another thing I mentioned,
27 where we could have access, yes, we are, I think,
28 prepared to pay for service. What we are objecting
29 to is, in effect, higher prices for no benefit.

30 DR. JEANNERET: Would you comment



1 on what you would think about this? I would like
2 to hypothesize a possible permanent, regional
3 display of all Canadian books in print, within
4 reachable distance of here, probably meeting right
5 here, to which new Canadian books would be automatically
6 added and so on. I am sure your reaction to such
7 a service would be favourable. It would be,
8 presumably, accessible to librarians, educationists,
9 teachers of all kinds and booksellers. Whether or
10 not it would be available otherwise than as a display
11 centre to the public would have to be decided, but
12 this is something you would want?

13 MR. HALLSWORTH: Yes, certainly.

14 THE CHAIRMAN: Your problem relates,
15 not to Canadian books, but foreign books which you
16 must purchase through Canadian agents?

17 MR. HALLSWORTH: Yes, American and
18 British books in particular.

19 DR. JEANNERET: I was going to
20 graft onto this that it would be very costly to
21 provide this other service because of the books
22 involved, 60,000 books a year.

23 MR. HALLSWORTH: I realize this and
24 I appreciate it would not be possible to have the
25 sort of facilities that would display everything,
26 but if a display of the main titles that the agents
27 carry, this sort of thing would be a very great
28 help. I certainly wouldn't expect them to carry
29 a full range, although I must say, on this question
30 of carrying book stock that, to me, this is one of



1 the fundamental failures of the Canadian agents
2 is that they do not carry stocks of the companies
3 they represent. They list titles in catalogues
4 and you order the book and then they have to send
5 to the States or Britain to get it because they
6 don't have it in stock or, perhaps they bought
7 half a dozen copies which have already been sold.

8 DR. JEANNERET: Or given away to
9 book reviewers.

10 MR. HALLSWORTH: Yes. This seems
11 to be one of the most frequent reports we get on
12 books which are listed in the publisher's catalogue,
13 "Out of Stock", 8-weeks delivery", this sort of
14 thing. The justification for agency operation is
15 that they would, in fact, have the books to hand
16 when you order them. If you have to send away for
17 them, then we are further ahead.

18 DR. JEANNERET: If they had them
19 in stock in Toronto, and assuming a reasonable
20 competitiveness in case, you could get it. You would
21 have a reaction to the suggestion that was discussed
22 somewhat earlier and I don't know if you were here
23 but, supposing there were provisions for exposure
24 to a central agency for a week or so and they quickly
25 filled locally by the Toronto publishers if they had
26 it, and otherwise would head the way you were going.
27 This might be of some assistance?

28 MR. HALLSWORTH: We would be quite
29 glad to go along with that.



1 DR. JEANNERET: It is something
2 that has been under vigorous discussion between the
3 libraries and publishers with us sitting in the
4 centre.

5 MR. HALLSWORTH: We certainly would
6 support that.

7 The other point, really, has come
8 out in the discussion so far, the fact that in this
9 part of the province people do not have the
10 opportunity to see books. That is one point I want
11 to make. In terms of the shortage of bookstores
12 and, as Mr. Moses was pointing out earlier, even
13 virtually the only bookstore in this area is his.
14 When you get out into the smaller communities they
15 have absolutely no access to books at all and this
16 is one of the reasons why I feel that the publishers,
17 if they really do want to sell books, have to do
18 something to make these books available for viewing,
19 somehow. This is pretty difficult, I realize this.
20 Every little community cannot have these facilities,
21 but it seems to me that everything is so concentrated
22 on Toronto in the book-publishing industry, there
23 is virtually nothing elsewhere. What do you do
24 about this? What do we do?

25 DR. JEANNERET: An organized
26 travelling display that was kept up to date would
27 be something you would like?

28 MR. HALLSWORTH: One of the publishers,
29 in fact, it must be three years ago now -- one of
30 the travellers came to me and I was full of enthusiasm



1 for the new idea they had of, in fact, having a
2 travelling display which was going to go around
3 the province on a regular basis, taking all their
4 current titles.

5 DR. JEANNERET: That was just one
6 house?

7 MR. HALLSWORTH: It was one house,
8 yes. This was three years ago and we have never
9 seen it, but this is the sort of thing I think is
10 required.

11 The other point that I think is
12 made in the appendices -- I am sure you have heard
13 this so often that you must be sick and tired
14 of it -- the inefficiencies prevalent in publishing
15 houses are really a great barrier to doing business
16 with them. It is not simply a question of the
17 actual book pricing, but the time that we spend
18 in terms of staff time in sorting out problems
19 that are created by dealing with creating agents,
20 their lack of supplies or their inadequate supplies.
21 We spent a great deal of staff time -- at least we
22 did when we dealt directly with them in trying to
23 sort out so many of these problems of delay in
24 fulfilling orders, incorrect orders and all these
25 things.

26 DR. JEANNERET: You make six
27 recommendations and the first one is the low-interest,
28 long-term loans and the second one is:

29 "That existing, genuine Canadian
30 publishing companies are not allowed





1 to be taken over or bought out
2 by foreign concerns."

3 Do you realize we have implemented that? Some of
4 the others that come up later mention problems --
5 your sixth proposal:

6 "That all publishers adopt
7 a uniform invoicing and reporting
8 procedure acceptable to libraries.",
9 has been under heavy discussion by the publishers
10 with librarians. It has never come to anything.
11 What about the ordering procedure?

12 MR. HALLSWORTH: Yes. Again, you
13 know, we would be only too glad to go along with
14 a uniform system on both sides, yes, certainly. We
15 would do this if in return we could get the uniformity
16 from the other side. What disturbs me here, as you
17 rightly say, this has been under discussion for over
18 two years and there is still no sign of any advance --
19 too much talk and no action.

20 THE CHAIRMAN: This is a characteristic
21 of, in fact, the industry, so it appears, that is
22 where you have a whole series of people all working
23 in the same industry but each in his own department
24 or compartment, and when it comes time to get them
25 to act together in concert in a cooperative way,
26 uniform way, it becomes extremely difficult to make
27 a corporal brain with a single purpose out of a
28 whole series of individual organizations, and
29 then how do you get them all together?
30



1 Who provides leadership and how can they deal
2 in terms that you are talking about? This is a
3 real problem for us. This is the problem that I
4 see with the industry. This is just some
5 recognition of the general problem in relation to
6 service and so forth, to get them together and begin
7 to deal as one organization from whom you can
8 get certain practical benefits. This is a major
9 consideration.

10 MR. HALLSWORTH: I appreciate this.
11 I suppose the only point that one can make to them
12 is that it was in their own self-interest to do it.
13 What other motivation you can give them, I
14 really don't know.

15 THE CHAIRMAN: What you are
16 doing is point up the problem. You are saying,
17 "That is the problem and as a result of that
18 problem we have to change our practices but if
19 there is a cure for this problem then we are
20 willing to look at the cure as well".

21 The problem is now of such
22 magnitude that we have changed our course of
23 action. So, having laid out the problem one of
24 our prime rules with all the countless problems
25 that are placed before us we have to see if we
26 can come up with some suggestions that will
27 attempt to meet the problem.

28 Could you help out our budgetary
29 perspective a little as you break into it at the
30 bottom of page 1 and the top of page 2? Very



1 approximately, what proportion of your total over-
2 all budget is spent on book acquisition?

3 MR. HALLSWORTH: Percentage of the
4 total?

5 DR. JEANNERET: Yes, paid out to
6 purchase books?

7 MR. HALLSWORTH: For the current
8 year it would run at approximately 20 per cent of
9 the total library budget.

10 DR. JEANNERET: For every dollar of
11 the library budget \$4 does not go into the buying
12 of books?

13 MR. HALLSWORTH: That is right.

14 DR. JEANNERET: Then you make the
15 point, and it is rather interesting, at the bottom
16 of page 1 that the provincial library grants,
17 not having been increased although the municipal
18 grant has been increased, has resulted in a
19 budgetary constriction which has had to be picked
20 up, the slack has had to be picked up by cutting
21 the book purchases by \$8,000 or some such figure.
22 What you are saying there is that as salaries go
23 up the percentage of non-book purchasing goes up
24 in relation to the total budget and the slack is
25 taken up in the area of purchasing books. This is
26 a direct charge against two constituencies that
27 I can see.

28 One is the publishing industry in
29 which the public has a stake and the other is the
30 public's own service, service to the public.



1 It is unfortunate that it comes at the end, isn't
2 it?

3 MR. HALLSWORTH: It is a dilemma
4 and well, it is nonsense really in the whole
5 operation but libraries are in business to provide
6 books or any other material that you wish for
7 people who are going to use the library and yet
8 because of the nature of the way things operate,
9 the book fund is virtually at the bottom of the
10 list when it comes to allocating resources.

11 DR. JEANNERET: It is at the top
12 of the list when it comes to reflecting economies.
13 What you are saying, and I want this on the
14 record because I think it applies generally, is
15 that if a library budget is suffering from any
16 kind of restriction it tends to be the \$1 in \$5
17 portion of it, the purchase of books, that is the
18 area in which the economies are effected exclusively.

19 MR. HALLSWORTH: I would object to
20 the word "exclusively". In general, yes, but not
21 exclusively.

22 DR. JEANNERET: It lends itself most
23 easily.

24 MR. HALLSWORTH: It lends itself most
25 easily, yes, I think this is the point, as you said.
26 Salaries go up, in the last five years they have
27 gone up steadily, in the both libraries with which
28 I am concerned salaries have gone up considerably
29 and yet, as I say, in the last two years there has
30 been this freeze on the money available for books.



1 Now, it is possible to argue that
2 perhaps the administration is making a mistake in
3 cutting down on the book purchases, that it should
4 cut down in other areas but then you will merely
5 cut service to the public which is the point you
6 mentioned, in another area. If we cut staff,
7 presumably we have to cut library hours, hours of
8 opening, so that what existing facilities we have
9 are available to the public less frequently than
10 they would be otherwise.

11 DR. JEANNERET: \$8,000 less books
12 more or less and \$8,000 additional grants would be
13 distributed presumably over the various areas
14 of expenditure.

15 MR. HALLSWORTH: I don't think it is
16 true to say that a \$8,000 cut in the grant
17 necessarily is reflected wholly in the book budget.
18 This is why I objected to the word "exclusively".

19 DR. JEANNERET: It tends to take
20 a disproportionate portion of the cut?

21 MR. HALLSWORTH: Yes.

22 THE CHAIRMAN: Well, Mr. Hallsworth,
23 we appreciate very much your brief. You have been
24 talking in areas with which we are to some extent,
25 familiar. Nevertheless, your points have given us
26 a different approach or slant. We hope that as we
27 move along and put together our recommendations,
28 some of the problems you have raised, or at least
29 addressed to us, are effectively cured by the
30 recommendations. Whether the recommendations are



1 accepted is another matter.

2 We appreciate very much your taking
3 the time to prepare the brief and coming here.

4 MR. HALLSWORTH: Thank you for giving
5 me the opportunity to appear before you.

6 THE CHAIRMAN: What we will do is,
7 we will come back at 1.30. There is one further
8 brief to be heard and we will come back at 1.30
9 for that and then adjourn.

10
11
12
13 ---Luncheon adjournment.
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 ---The hearing resumed at 1.30 p.m.

2
3 THE CHAIRMAN: Well, Mr. McLeod,
4 we shall discuss the brief with you rather informally
5 because we have the reporters and would like to have
6 your interesting problems. We would like you to tell
7 us what you consider to be the major parts of your
8 brief, those that you may want to discuss.

9
10 SUBMISSION OF MR. WILLIAM McLEOD

11 MR. McLEOD: I think, Mr. Chairman,
12 that the problems we are facing in the community
13 colleges system in Ontario, and I think the other
14 provinces are facing this problem now because they
15 are getting into community colleges, I think is the
16 lack of proper text material for our rather unique
17 situation.

18 The reason that we do not have that
19 material is, first of all, the colleges have not been
20 running that long and, secondly, the instructors
21 that are in the colleges and are familiar with
22 the particular problems are in a classroom at least
23 20 hours a week which is probably twice as much as
24 our university counterparts. There is just not that
25 time to block out the total library and do the
26 research and get the material and papers.

27 Of course, then there is the problem,
28 I guess, that is common in almost any area of
29 Canadian publishing, the market is not sufficient to
30 make very much money from it and there is no point in



1 my telling you the obvious.

2 DR. JEANNERET: Either as authors
3 or as publishers?

4 MR. McLEOD: Right.

5 THE CHAIRMAN: Are you suggesting
6 then that in community colleges there might be
7 some opportunity for a common curriculum because it
8 is inherent in the creation of a text that might
9 be available across the board?

10 MR. McLEOD: I don't react initially
11 very positively to that because I taught in one of
12 the colleges that was at one time an Institute of
13 Technology and the trouble there was that someone
14 at some time almost sets down almost on a stone
15 tablet something that is on that curriculum.

16 THE CHAIRMAN: Perhaps it works this
17 way. When it comes to a common curriculum, are
18 you suggesting that there could be a common textbook
19 for a certain subject usable in the community
20 colleges across Ontario notwithstanding however
21 the curriculum might be approached? Have you
22 thought of it?

23 MR. McLEOD: I think it is possible,
24 although I would not want to impose anything on
25 my fellow instructors. I think it is important
26 that an instructor have flexibility to teach in
27 the areas where he is strong. What I would like to
28 see is more smaller books so that instructors
29 can mix them and match them and bring in some of
30 their own material if they want to.



1 THE CHAIRMAN: On a given subject
2 then in a given area, you might have two or three
3 texts?

4 MR. McLEOD: Yes.

5 THE CHAIRMAN: But tailored to the
6 community college requirements?

7 MR. McLEOD: The problem with the
8 students in the community colleges in Canada, we
9 are running some interesting diagnostic and
10 improvement programs in this Cambrian College, and
11 some of the freshmen that we have this year have
12 reading skills about grade 5 or grade 6.

13 THE CHAIRMAN: This is quite true,
14 a lot of people dislike reading, they like to be
15 active, do things with their hands and their minds
16 and their bodies but when it comes down to using
17 their brains totally in a concentrated way on a
18 page, it is impossible.

19 MR. McLEOD: I am beginning to think
20 it is a cultural problem, the fact that a lot of
21 these students, they are bright enough to go to
22 university but they have come from homes where
23 perhaps all they get in the home is a daily newspaper
24 or maybe Time Magazine. The people just aren't
25 exposed to any reading of any books, they never
26 see their parents with them and, as a result, they
27 just do the minimum of required reading to get from
28 one grade to the next in the system and when they
29 get out of high school and come to us then we
30 have to find some way of keeping them occupied and





1 teaching them something without requiring a great
2 deal of reading.

3 DR. JEANNERET: You would agree, I am sure,
4 far
5 wouldn't you, that by /the greatest influence of a
6 common nature in all of them in the educational, so-
7 called, field is television?

8 MR. McLEOD: Yes.

9 DR. JEANNERET: The one thing I am
10 sure they all have in common.

11 MR. McLEOD: I think we are still a
12 long way from putting the information that we have
13 in texts onto suitable tapes or little packages
14 and getting video tapes into the classrooms. I
15 still don't think that the print media is out, I
16 still think a lot can be attained from sitting down
17 with a book.

18 THE CHAIRMAN: We have no intention
19 of doing that.

20 MR. McLEOD: I make this point when
21 I say I am basing my assumptions or my brief on the
22 assumption that a viable book publishing industry is
23 important and we have got to have it.

24 DR. JEANNERET: However, there is
25 one point you are making here that doesn't seem
26 to have been taken into consideration, a characteristic of
27 a publishing community, and that is that the need
28 is real. You have described a general need, not
29 uniform and widespread, it is paralleled in many
30 institutions in many major courses and there are
at least 25 or 30 English-language customers that



1 are desperately trying to break into this field
2 with new publishing and so you come back to the
3 economics of scale problem, the market is limited
4 and they have only succeeded in a few areas and
5 they have failed in many. Where they have failed
6 the authors have been badly underpaid but they
7 themselves have lost money too heavily.

8 That is why when you refer to
9 possible supplementary assistance to authors
10 related to their royalties, I worry. There is no
11 such thing as the offer to write an excellent
12 book but possibly no royalties because it had no
13 sales. There is no such situation where a
14 publisher in such circumstances is happy.

15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 The publisher has lost money too, so
2 all you would be doing would be giving a retroactive
3 subsidy in a publishing enterprise or project where
4 the publisher has lost his shirt.

5 MR. McLEOD: I assumed that the
6 subsidy to the publishers, you know, you HAVE
7 recommended this, I believe ---

8 DR. JEANNERET: We have not at this
9 time recommended they do anything foolish.

10 THE CHAIRMAN: We have not recommended
11 subsidies to publishers. What we have recommended
12 is an additional line of credit, a backstop by the
13 government. To some extent, in terms of interest
14 rate required for additional capital, that, in effect,
15 is a subsidy, but it is about that big (indicating).
16 We have not recommended any grants or any form of
17 donation which you could call a subsidy, except
18 for this one small instance.

19 DR. JEANNERET: Our whole ---

20 THE CHAIRMAN: What we have recognized
21 is the publisher has run out of the pool of capital
22 that he needs in order to keep himself viable. The
23 foreign-owned publishers, on the other hand, have
24 their parents to which they can turn for assistance
25 in terms of credit that they need. I was very
26 interested in your recommendation, and that is the
27 second one, which really provides for or calls for
28 a body that brings about a subjective judgment on
29 those areas that do deserve some support. In number
30 one, you outline the area that might need support,

The first part of the paper discusses the importance of maintaining accurate records of all transactions. It is essential for the company to have a clear and concise system in place to ensure that all data is properly recorded and stored. This will allow for easy access and retrieval of information when needed.

The second part of the paper focuses on the need for regular communication and collaboration between all departments. It is crucial that everyone is on the same page and working towards the same goals. This can be achieved through regular meetings and open lines of communication.

The third part of the paper addresses the importance of staying up-to-date on industry trends and developments. This will help the company to anticipate changes and adapt accordingly. It is also important to have a strong understanding of the competitive landscape.

The fourth part of the paper discusses the need for a strong financial foundation. This includes maintaining accurate financial records and ensuring that the company is always in a position to meet its obligations. It is also important to have a clear understanding of the company's financial health and to be able to identify areas for improvement.

The fifth part of the paper focuses on the importance of having a strong marketing and sales strategy. This will help the company to reach its target audience and generate revenue. It is also important to have a clear understanding of the market and to be able to identify opportunities for growth.

The sixth part of the paper discusses the need for a strong legal and regulatory framework. This will help the company to ensure that it is always in compliance with all applicable laws and regulations. It is also important to have a clear understanding of the company's legal obligations and to be able to identify areas for improvement.

The seventh part of the paper focuses on the importance of having a strong human resources strategy. This will help the company to attract and retain top talent. It is also important to have a clear understanding of the company's needs and to be able to identify areas for improvement.

The eighth part of the paper discusses the need for a strong information technology strategy. This will help the company to ensure that it is always using the most up-to-date and effective technology. It is also important to have a clear understanding of the company's needs and to be able to identify areas for improvement.

The ninth part of the paper focuses on the importance of having a strong environmental and social strategy. This will help the company to ensure that it is always operating in a sustainable and responsible manner. It is also important to have a clear understanding of the company's needs and to be able to identify areas for improvement.

The tenth part of the paper discusses the need for a strong overall strategy. This will help the company to ensure that it is always moving in the right direction and achieving its goals. It is also important to have a clear understanding of the company's needs and to be able to identify areas for improvement.



1 I take it, and in terms of royalties, in terms of
2 assisting authorship and appreciation of books
3 which are Canadian which relate to your particular
4 area:

5 "I think that the matching
6 royalties concept will, on the
7 one hand, encourage more Canadian
8 authors and, on the other, help ensure
9 that we are not inundated with a wave
10 of literary garbage."

11 The second part, you indicate how the judgment will
12 take place as to what is not literary garbage.

13 MR. McLEOD: That is pretty hard.

14 THE CHAIRMAN: That is the tough part.

15 MR. McLEOD: Yes. The reason I am
16 kind of opposed -- I wracked my brain for some way
17 of finding out what could be done about this particular
18 problem and if the Commission just underwrites, the
19 body that underwrites the market, or agrees to buy
20 X-number of books, et cetera, I went to school in the
21 United States, to graduate school there, and some of
22 the stuff that is coming out just to enable professors
23 just to survive in their job, this "publish or perish"
24 bit is just terrible stuff. I thought the matching
25 subsidy just possibly might bring some of the forces
26 in the marketplace into play. If a book bombs, well,
27 you have not lost as much as you would have lost if
28 you had given a guy \$5000 or \$7000 or \$10,000 a year
29 to take off and write it.

30 DR. JEANNERET: You are just talking



1 about the author again?

2 MR. McLEOD: Yes.

3 DR. JEANNERET: Your second suggestion,
4 the Chairman is pointing to that some type of foundation
5 or council be set up to make grants is not too
6 distantly related to the mechanism anticipated in
7 our report, and that is an Ontario book publishing
8 board which, in certain areas, perhaps, -- we may
9 not recommend this -- it might have a function
10 parallel to that of the Canada Council. That is
11 what you are talking about here?

12 MR. McLEOD: Yes. I don't know
13 very much about the problems of publishers except
14 for the fact that in some cases they can't sell
15 enough books to break even.

16 THE CHAIRMAN: As far as you are
17 concerned in your work, you say a positive, definite
18 need in relation to the creation and publication
19 of certain material which will be of assistance in
20 the community college. You are pointing out the
21 difficulties to us in seeing it created and how
22 you think it might be overcome?

23 DR. JEANNERET: You may be surprised,
24 but in the trade-book publishing field the great
25 majority of books published don't pay for themselves.
26 They used to say that four out of five lose money
27 and the fifth pays for itself and the other four.

28 THE CHAIRMAN: Where did you take
29 your post-graduate work?

30 MR. McLEOD: Michigan State.





1 DR. JEANNERET: You came
2 from Canada originally?

3 MR. McLEOD: Yes, I was born and
4 raised in this particular area and I am proud of
5 the North.

6 DR. JEANNERET: You feel the need
7 for Canadian-oriented material in your area of
8 concern, don't you?

9 MR. McLEOD: Yes. This is a pretty-
10 widely held opinion of the instructors in the colleges.

11 DR. JEANNERET: And the students?

12 MR. McLEOD: And the students as
13 well. They are always complaining about the price
14 of books and say "Why did I pay \$12 for this and it
15 only covers 300 pages of the 900 pages" and I say,
16 "I did it because I couldn't get you to do the reading
17 and I had to spoon-feed you".

18 THE CHAIRMAN: When I was in law
19 school, probably the most significant law professor
20 of his day in the academic sense who lectured to
21 to us, prepared a case book, a mimeographed thing,
22 and it gradually evolved over a period of time and
23 all the text and the instruction material was also
24 mimeographed and put into one, big, thick book.
25 Dr. Jeanneret said he published this book for that
26 person. I think you may well be in the same kind
27 of area in terms of the community colleges. If
28 you find that instructors in particular areas or
29 fields can probably get behind and support someone
30 who will be responsible for working something of



1 this kind up in that field in a mimeographed form.

2 MR. McLEOD: That is how mine started.

3 It was just a series of notes and I kept revising
4 them for myself and trying to make them better and,
5 eventually, I was able to get it published, but
6 without too much difficulty.

7 DR. JEANNERET: I suspect most
8 textbooks evolve like that.

9 MR. McLEOD: You know, there is very
10 little digging for this stuff done that I have been
11 able to see, very little market research done. I
12 asked one publisher if he had ever hired any market
13 research firm and if there had been any in-depth
14 studies as to why a certain textbook is adopted,
15 does the author just sort of flip through it and
16 like the format of the print or is there some part
17 of it that he grabs right off and likes? I am
18 sure every instructor doesn't read each and every
19 new copy of a book. It would be sort of interesting.

20 THE CHAIRMAN: There is very little
21 evidence of market research being done anywhere that,
22 as a layman I can determine in the whole publishing
23 field.

24 DR. JEANNERET: One of the problems
25 in the community college market is that the darned
26 market will not stand still. It is changing so
27 rapidly.

28 MR. McLEOD: That is right.

29 THE CHAIRMAN: Is there anything
30 else you would like to tell us that would be useful



1 to us?

2 MR. McLEOD: No. I put down what
3 I thought I would like to say and there is no
4 point in my taking your time any further. Thank
5 you very much for letting me come along.

6 THE CHAIRMAN: Thank you for taking
7 the initiative of putting this together and coming
8 to talk to us.

9 DR. JEANNERET: The name of your
10 college is?

11 MR. McLEOD: Cambrian College,
12 Sudbury campus.

13 THE CHAIRMAN: Thank you, Mr. McLeod.

14 MR. McLEOD: Thank you. I hope you
15 are all able to get your flight reservations.

16

17

18 ---Adjournment

19

20

21

22

23

24

25

26

27

28

29

30

BINDING SECT. JUN 18 1973

